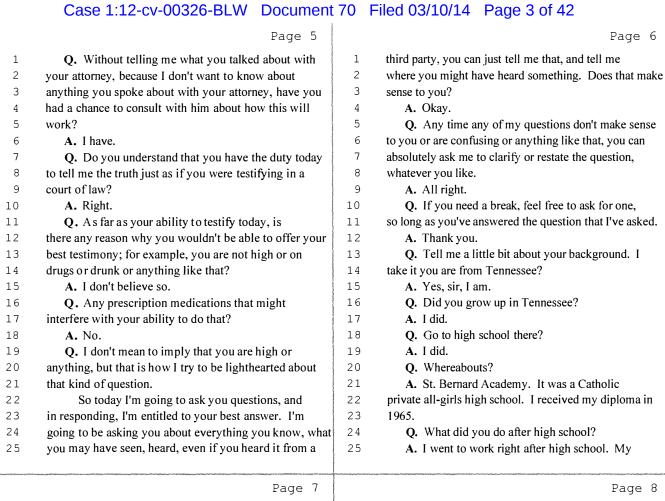
EXHIBIT 2

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father had a friend who hired me to work for National Life and Accident Insurance Company. I started out filing, from there I moved up to check writing.

Q. And eventually you went to college, I take it?

A. That was much later. I don't know if you want me to start now kind of walking you through.

I married in 1967. I had a child 11 months later, and I quit working to raise this child. I had a second child about a year later. And after not quite four years of marriage, my children's father decided he did not want to be married any longer and did not want the responsibility of children, so he left. I filed for divorce. In the state of Tennessee you have to wait a year for the divorce to be granted if you have children.

During that time I went back to work to support my two children. And I went to work for Third National Bank, and I worked there about two, almost three years, remarried, had a third and fourth child. And during that time I did not go back to work.

In 1977 my second husband and I were living in Columbia, Tennessee, and I had always wanted to go into the medical field. I was the oldest of eight children, five of which were my brothers. Back in those days, it was felt that it was more important for men to have a college education than women.

Back to Columbia, Tennessee, I learned that the hospital there, Maury Regional Hospital, was offering a class for certification as nursing assistants. My youngest child was in either daycare or kindergarten, I can't remember which, but I applied, was accepted into the class, completed their course, passed the exam. And I worked for Maury Regional Hospital from 1977 until 1985 as a nursing assistant.

It was during that time that I went to Columbia State Community College and started taking college courses. It was a long drawn out process because, as I told you, Andy, I had four children. I had a home, a family, and a job, and so college was a slow course. Once I completed all the prerequisites, I was approached by a physician offering to send me to college to get my nursing degree, and in exchange he wanted me to work for him. I did not want to be obligated, if you will.

The hospital had an auxiliary that awarded two scholarships a year. I applied for a scholarship and I was awarded scholarship. And I went to Columbia State Community College, got my associate's degree in nursing, graduated in 1985, took the state board that same year, passed the state board, and obtained my registered nurse license.

(208) 345-8800 (fax)

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Q. Good for you.

A. I continued to work for Maury Regional Hospital that first year as a staff nurse on the orthopedic unit, which is where I had spent that entire time. A year after I graduated from college the nurse manager on that unit resigned, I applied for the position and was promoted to nurse manager of the orthopedic unit at Maury Regional. I held that position for about four, four and a half years, until I remarried.

I married Niles Grimm in 1990. Niles was working for Morrison-Knudsen. And a month after we married, Morrison-Knudsen sent us to Tacoma, Washington, where my husband oversaw the building of a plant for Boeing.

When I got to Tacoma, Washington I applied at a hospital. I wasn't familiar with Washington or what hospitals were there. I applied with American Lake VA, I was offered a position as their charge nurse on their medical unit and I accepted that position, and I worked for the American Lake VA for three years.

At the end of the three years, my husband's plant, the Boeing plant, had been completed and Morrison-Knudsen wanted to send him to Moraine, Ohio, back East where I just came from, to build a plant for

General Motors Trucking. My husband and I talked about the fact that it was very expensive to train new RNs, I did not want to traipse all over the United States, I didn't want my resume to look like Swiss cheese.

Niles is from Idaho, I had been to Idaho with him several times, loved the state, the things that it had to offer. And so the decision was made that he would go to Moraine, Ohio and oversee the building of that trucking plant and I applied with Saint Alphonsus, St. Luke's, and the State of Idaho. Both St. Luke's and Saint Al's brought me over to Idaho to tour and interview. The State of Idaho I had to -- in the application process I got a letter from the State of Idaho saying where I had ranked on the registry, but they didn't have any current openings.

Both St. Luke's and Saint Al's offered me positions. I accepted the position with Saint Al's because their position was a charge position on their rehab unit, and rehab was very closely related to what I felt was my expertise, which was orthopedics, they kind of go hand in hand.

While I was working for Saint Alphonsus -- and Andy, I can't remember how long it was, seven, eight months -- I got a call one day from a gentleman that identified himself as the human resource officer for

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Health and Welfare. They were interviewing for nursing positions for a facility that was going to open in Nampa, and I was number one on the register and they wanted to interview me. I accepted the interview, not because I wanted to leave Saint Al's, but I thought it was good manners, after all, I did apply.

So I interviewed before a panel of people, and they were talking about Juvenile Corrections and, you know, I told them I didn't have any experience in corrections. My expertise was in orthopedics, generally geriatric, older people. Two days later I got a phone call offering me a position and I accepted that position, came to work for the Department -- well, it was under Health and Welfare at the time, in May of 1994, as a staff nurse.

- Q. What year did you move to Idaho?
- **A.** Well, between '93, '94.
- Q. What was your maiden name when you first started --
 - A. Before I ever got married?
 - Q. Yes.
- A. Elizabeth Ryan Howington, H-o-w-i-n-g-t-o-n.
 - **Q.** In addition to being an RN do you have any other certifications or licenses or anything like that?
 - A. I did, but, Andy, I don't know if they are

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- still current. My first year as an RN I took a certification under a board certified cardiologist and was certified in basic life support, which meant that I would assist physicians in life-threatening situations. That same year I went ahead and went further and received certification in what was called acute care life support, which meant that I could read your heart rhythm, I could get things going before the doctor got there.
 - Q. Have you kept your RN license current?
 - A. Yes, it's still current.
- Q. How about in the context of your work with the Department of Juvenile Corrections, do you have any licenses that may not be related to your license as an RN?
 - A. No.
- **Q.** Any certifications in any kind of, for example, appropriate use of force or anything like that?
 - A. No.
- **Q.** Any special training in, anything from corrections, in particular like POST training or management training or anything to do with supervision of juveniles?
- **A.** Goodness, over the years there were certain trainings that even as the nurse manager that I was

Case 1:12-cv-00326-BLW Document 70 Filed 03/10/14 Page 5 of 42 Page 14 Page 13 1 required to take, that included first aid, CPR. Andy, I being a staff nurse to being a lead nurse, from the lead 2 can't remember all of them. There was a lot. I was not 2 nurse I became the nursing supervisor. And I can't, I 3 required to be POST certified. Before the Department 3 just cannot remember the years, Andy. I'm sure it's in 4 went to appropriate use of force there was another --4 my personnel file. I was appointed nurse manager by the 5 5 what was it called? I can't remember. I took that director of the Department, who at the time was Brent 6 course, it was a hands-on physical training on how to 6 Reinke. And again, I don't remember what year that was. 7 7 restrain a juvenile, but I can't remember the name of I just don't. 8 8 it. Aikido. But again --Q. (BY MR. SCHOPPE) That's all right. If it 9 Q. When you say, "aikido," you mean the Okinawan 9 pops into your head later, feel free to let me know. 10 10 martial art? Generally speaking, so you started in May of 11 A. Kind of like that, yeah. 11 1994 at Juvenile Corrections; is that right? 12 But I was not required as a nurse manager or a 12 A. Yes. 13 superintendent to take the aikido or the appropriate use 13 Q. So this would have been late '90s or early 14 of force. I took aikido because I wanted to understand 14 2000s perhaps? 15 it. 15 MR. COLLAER: If you know. If you don't, you Q. Sure. 16 16 don't. 17 So you indicated that you started off as a 17 THE WITNESS: I don't know, I just don't. 18 staff nurse? 18 Q. (BY MR. SCHOPPE) That's all right. 19 A. Right. 19 A. You know, you're talking about 18 1/2 years. 20 **Q.** How long did you work as a staff nurse? 20 I just, I don't know. 21 MR. COLLAER: Are you talking about at 21 Q. I understand. 22 Juvenile Corrections? 22 When you transitioned from staff nurse to lead 23 MR. SCHOPPE: At Juvenile Corrections. 23 nurse, how did that work; did you apply for the 24 MR. COLLAER: Okav. 24 position? 25 THE WITNESS: What I recall is I went from 25 A. I did. Page 15 Page 16 1 Q. Was that a position that was open to any 1 Reinke, and he told me that he was going to appoint me 2 2 applicant? as the nurse manager. He explained to me what his 3 3 expectations were. **A.** Right. 4 **Q.** Anybody else apply, that you remember? 4 Q. Do you know if that position was opened to 5 5 A. Yes, sir. other applicants? 6 **Q.** Was there an interview process? 6 A. I don't believe so. 7 7 A. Yes, sir. Q. Do you know why that was? 8 8 **Q.** Who interviewed you? MR. COLLAER: Object to the form of the 9 9 A. The superintendent, the human resource question; calls for speculation. 10 10 officer. I don't remember who else, I'm sorry. THE WITNESS: I don't know. I know that at 11 Q. Who was the superintendent at the time you 11 the time Nampa was considered the hub. And at the time 12 started? 12 we just had the two facilities. I think I'm telling 13 13 A. Larry Callicutt. 14 Q. Do you recall who the human resource officer 14 15 15 was? the hub, you mean the Juvenile Corrections Center in 16 16

A. I can see his face, but I can't remember his **Q.** Is it someone who still works there? A. No. Q. Then how about when you were promoted to nurse manager, did you apply for that position? A. Nurse manager, no, sir. Q. How did that work? A. I was approached by the director of the

Department, who at the time, like I said, was Brent

Q. (BY MR. SCHOPPE) Now, when you say Nampa was Nampa? A. Right. Q. I'll probably call that JCC-Nampa. A. Yes. And I believe at the time there was the plan for building a facility in the northern part of the state, JCC-Lewiston, but it wasn't in place at the time that I was appointed as the nurse manager. There was just simply JCC-Nampa and JCC-St. Anthony. Q. When you say Nampa was "the hub," what do you

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	Page 17		Page 18
1	mean by that?	1	Q. Who were they?
2	A. Well, it was where headquarters was, it was	2	A. As the nurse manager, I supervised the nursing
3	where the majority of the juveniles that were committed	3	staff at Nampa, I supervised the other two RNs, the RN
4	were coming out of the counties in that region. And	4	supervisor at St. Anthony and the RN supervisor at
5	that's the best answer I can give you.	5	Lewiston, and I had some oversight over their nursing
6	Q. That's all I ever want, your best answer.	6	staff as well.
7	The other facility at that time was JCC-	7	Q. So your supervisory responsibilities weren't
8	St. Anthony?	8	just confined to the Nampa facility?
9	A. Right.	9	A. No, sir.
10	Q. At some point during your employment with	10	Q. Who did you report to?
11	Juvenile Corrections, did the Department transition from	11	A. Both the superintendent at Nampa and the
12	being part of Health and Welfare to being a freestanding	12	director of the Department.
13	department?	13	Q. While you were nurse manager was that still
14	A. They did, early on. I don't think I had been	14	Director Reinke and Superintendent Callicutt?
15	working for them six, eight months until it transitioned	15	A. There was another superintendent. Larry
16	from Health and Welfare to its own department.	16	Callicutt was the original superintendent at Nampa, and
17	Q. Do you know why that happened?	17	Larry left that position to take another position. And
18	A. No, sir, I don't.	18	during that interim there was another superintendent
19	Q. How long did you work as a nurse manager?	19	whose name was Jerry Riley. I worked under Jerry for a
20	A. Before becoming superintendent?	20	year or two, and Mr. Riley resigned and Larry Callicutt
21	Q. Yes.	21	came back. And again, when it comes to years and dates,
22	A. Four years, five years. A while.	22	I just
23	Q. While you were a nurse manager did you have	23	Q. That's okay, just do your best.
24	employees that you supervised?	24	A. I just, you know
25	A. I did.	25	Q. Do you know why Jerry Riley resigned?
***************************************	Page 19	***************************************	Page 20
1	A. Resigned?	1	know. I was not privy to anything more than that.
2	Q. Yes.	2	Q. With respect to the performance issues that
3	A. No, I don't.	3	you spoke about, who was it that told you about those?
4	Q. Did anyone ever tell you why he resigned?	4	A. The director of the Department.
5	A. Well, I'm under oath, so I'm going to tell you	5	Q. That was during that phone call or one of the
6	this, I knew that there were concerns regarding his	6	those phone calls?
7	performance or lack of performance. Mr. Riley left the	7	A. A couple phone calls.
8	facility quite often, including during times of issues.	8	Q. What was it that you found yourself having to
9	And quite often he would leave abruptly and he would	9	do when Mr. Riley would leave?
10	leave me in charge.	10	A. Well, I distinctly remember a situation where
11	Q. Who was it that told you the performance	11	the locks malfunctioned in the Choices unit or well,
12	issues were the reason for his resignation?	12	anyway a unit. Which meant that security wasn't in
13	MR. COLLAER: Object that that misstates her	13	place. And the next thing I know, Mr. Riley comes to
14	testimony. She never said that. But go ahead and	14	me, hands me his pager and his keys and he leaves. I
15	answer. If anybody told you that, go ahead and answer	15	worked with staff best I could that day, I spent the
16	it.	16	night in the facility for extra security, because the
17	THE WITNESS: All I can tell you is that I got	17	kids could come and go out of those rooms and go
18	a call from Director Reinke. It is my belief to this	18	anywhere, and you couldn't have that.
19	day that he understood the strain that I was under.	19	Q. How was it that the juveniles could go
20	Q. (BY MR. SCHOPPE) Director Reinke?	20	anywhere?
21	A. Yes.	21	A. Well, within the building.
22	I received a phone call and he told me to	22	Q. Okay.
23	please bear with him, to not leave him, which I hadn't	23	A. Within the building. It was a locked
24	planned to do. And it was shortly after that that	24	tacility but if you could come out of your room, you
25	Mr. Riley's resignation was announced. That's all I	25	facility, but if you could come out of your room, you could very well walk down this hall, go to this other

	Page 21		Page 22
1	hall or wherever.	1	A. No. I don't.
2	Q. Were there portholes or anything like that	2	Q. Do you know if the position was opened up to
3	that would separate parts of the facility?	3	the world in general?
4	A. There were halls. There were halls.	4	A. I don't know.
5	Because the doors could not be secured, you	5	Q. Then how many more years did Mr. Callicutt act
6	,	6	as superintendent?
7	could have a juvenile go into another juvenile's room. Q. Why couldn't the doors be secured?	7	•
8	A. There was some kind of malfunction. I really	8	A. Until I became superintendent. How many
	•	9	years? Four, five, something like that.
9 10	don't understand lock and key stuff.	10	Q. Tell me about how it is you came to be
11	Q. Was that just a temporary condition?	11	superintendent. When did the position become available?
12	A. It was. It was repaired.	12	A. 2008, I believe. I could be wrong.
	Q. You said that was a couple years that you		Q. Did Mr. Callicutt resign or was he terminated;
13	worked under Mr. Riley; is that right?	13	what happened?
14 15	A. Right.	14 15	A. No. Mr. Callicutt I had been back in
	Q. Then Mr. Callicutt came back?	16	Tennessee in December for Christmas, and when I
16	A. Right.	16	returned, Mr. Callicutt came to me and told me that the
17	Q. Did you know why or did anyone tell you why he		Governor was going to be moving Director Reinke from
18	came back?	18	Juvenile Corrections to Adult Corrections, and Larry
19	A. No.	19	told me that he was going to apply for the position as
20	Q. Do youknow where he had been?	20	director of Juvenile Corrections.
21	A. He was with the Department, but he I don't	21	He did apply. I'm assuming there was an
22	remember what he did. It had something to do with	22	interview process. He was selected. During that
23	placement, juvenile placement.	23	interim I was the acting superintendent at Nampa. It
24	Q. When he came back do you know if he	24	was during that time that I was approached by Director
25	interviewed for the position?	25	Callicutt. I was first approached about applying for
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1	the position as superintendent at JCC-Lewiston, and I	1	Nampa. And I agreed.
2	was more than fine with that option because I spent a	2	Q. Do you know if anyone else applied for the
3	lot of time at the Lewiston facility; I was a part of	3	position?
4	the planning committee for that facility, I hired their	4	A. I do not.
5	nurses, I trained their nurses. Because of the amount	5	Q. Do you know if that position was open to other
6	of time I spent at Lewiston, I became very familiar with	6	applicants?
7	their program, which is called Milestone program. It's	7	A. I honestly can't say that I remember seeing an
8	a small facility, only 36 beds, and I felt that if I was	8	announcement go out.
9	going to consider being a superintendent, it would	9	Q. Did you through an interview process?
10	probably be best to start out small.	10	A. Just with the Director.
11	Plus, at the same time my husband and I had	11	Q. No panel or anything like that?
12	bought property, acreage, with the plan to build a home	12	A. No.
13	in Grangeville and Lewiston is a 45-minute drive from	13	Q. So it was 2008 when you started; is that
14	Grangeville.	14	right?
15	So I applied, submitted my application,	15	A. I think.
16	submitted my resume, and then Director he was	16	MR. COLLAER: Your best recollection is all
17	director by that time, I was still the acting	17	you can do. Don't guess, just tell him what you do or
18	superintendent at Nampa Superintendent Callicutt met	18	don't know.
19	with me on several occasions because what he had wanted	19	THE WITNESS: Okay.
20	to do was to bring Superintendent Bernatz from the	20	Q. (BY MR. SCHOPPE) What was your job
21	Lewiston facility to the Nampa facility. And	21	description as the superintendent of the JCC-Nampa
22	Superintendent Bernatz declined to come to Nampa.	22	facility?
23	Q. Is that Kevin Bernatz?	23	A. I was held responsible and accountable for the
23 24	A. Yes.	24	safety and well-being of the juveniles and the staff.
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Page 25 Page 26 accountable," who was it that held you responsible and 1 1 A. How do I mean that? Safety and security was 2 accountable? 2 first and foremost. The staff were trained to work with 3 3 A. My supervisor, which would have been the and how to work with the children. They were expected 4 director. 4 to have eyes on, to intervene appropriately, as quickly 5 Q. Did you have a written job description or 5 as possible, to prevent a situation from getting out of 6 6 anything like that? control. That's my best answer, Andy. 7 A. I do recall reading the job description for 7 Q. As part of your duties, was it your duty to 8 superintendent. But if you're going to ask me what that 8 ensure that all of the employees were acting for the 9 said, I can't remember. 9 safety and security of the juveniles and other staff? 10 Q. With respect to that particular facility, was 10 A. Right. 11 there anybody who was more responsible or accountable 11 Q. So I guess my first question was, we didn't 12 than you for the safety and security of the juveniles 12 quite get there on the answer: Was there anyone more 13 and staff? 13 responsible than you at that facility for safety and 14 MR. COLLAER: Object to the form of the 14 security? 15 question; it's vague. 15 MR. COLLAER: Objection; that has been asked 16 THE WITNESS: Do you want me to answer? 16 and answered. But go ahead and answer it again. 17 Q. (BYMR. SCHOPPE) Yes. 17 THE WITNESS: Not more than. 18 **A.** Everyone was. Q. (BY MR. SCHOPPE) You are the top dog; is that 18 19 Q. Everyone was more responsible than you? 19 right? 20 A. No, not more. Everyone was responsible and 20 **A.** At the facility. 21 accountable. 21 O. I understand. 22 Q. How do you mean? 22 Do you know if your job description was 23 A. For safety and well-being of the children that 23 derived from the Idaho Juvenile Corrections Act? 24 we served. 24 A. I'm sure it was. 25 Q. How do you mean that? 25 **O.** Have you ever read the Juvenile Corrections Page 27 Page 28 1 1 Q. As the superintendent of the JCC-Nampa Act? 2 2 A. I certainly have. facility was it your job to ensure the facility complied 3 3 Q. You have? with those provision of the law, PREA, CRIPA, Juvenile 4 A. I have. 4 Corrections Act? 5 5 Q. Recently or when did you read that? A. Yes, sir. 6 6 A. It's been a while, good while. Q. In that facility was there anyone more 7 7 Q. Was it something that you referred to often responsible than you for ensuring compliance with those 8 8 during your work at the facility? 9 9 A. I referred to that, I referred to juvenile A. Yes, there was. Each of our state facilities 10 10 rights, I referred to CRIPA. I mean, I referred to my had a PREA coordinator. And that PREA coordinator had 11 11 support systems, which would have been our Department's more extensive training than even the superintendent or 12 director, our Department's legal people, our 12 staff on how to conduct the interviews if there was a 13 Department's human resources people. 13 PREA concern, following up, completing the documentation 14 14 Q. Did you ever receive any training or classes that was required, and reporting to the statewide PREA 15 or anything like that on the legal aspects of operating 15 coordinator who worked at headquarters. 16 16 the facility? Q. Who was the PREA coordinator while you were 17 A. I recall attending classes throughout my time 17 superintendent? 18 with the Department. These were classes that were held 18 A. I don't remember. I can't remember. I 19 19 by our legal people, and they covered juvenile rights remember whoever it was first left, and Eric Cotton was 20 20 and CRIPA and all of that. Was I required as a new trained and took over as the PREA coordinator and he 21 21 superintendent to attend something? No, I wasn't. gave that up, and I believe just before I retired Ashley 22 Q. But you did attend those classes? 22 Jorgensen was taking it on. I could be wrong though,

O. Just your best effort. You'll have a chance

to review your deposition transcript later and make any

A. Yes.

A. Oh, yes.

Q. How about PREA?

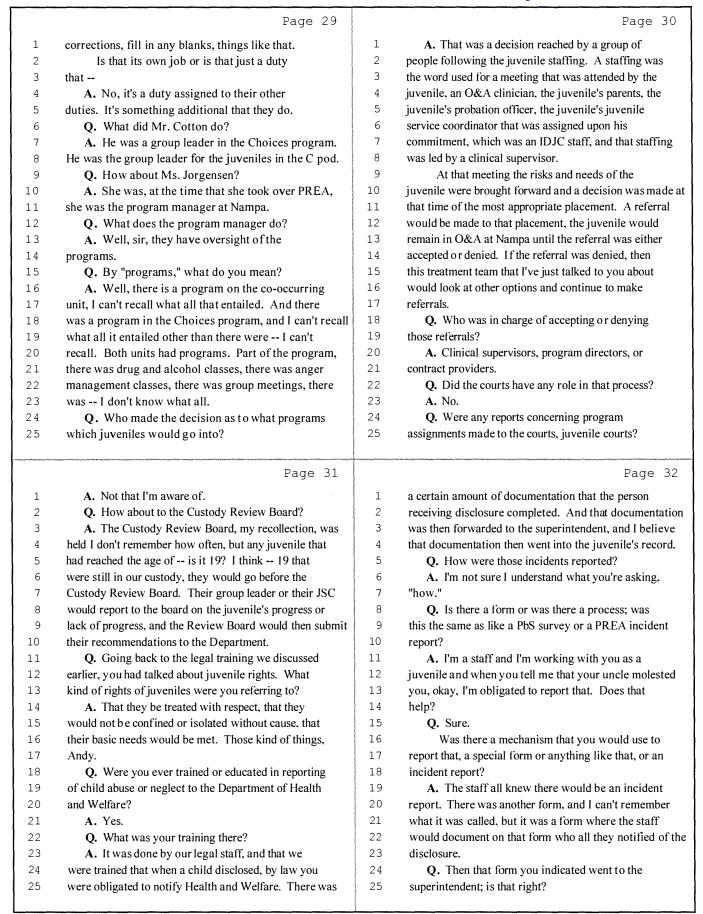
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- **A.** Superintendent always saw them, right.
- **Q.** Whose duty was it to make that report to Health and Welfare?
- **A.** Whoever received the disclosure. So it didn't matter whether you were a safety security officer, if you were a rehab tech, if you were a cook, if you were a nurse, if you were a superintendent; if you got the disclosure, you were obligated to report it.
- **Q.** In terms of actually transmitting that information from JCC-Nampa to the Department of Health and Welfare, would that be the responsibility of the person taking the report down or once that report makes it up to the superintendent is it the superintendent's responsibility to do that?
- **A.** It was the responsibility of the person taking the report to notify Health and Welfare. It was the responsibility of the staff who got the disclosure, it was the responsibility of that staff supervisor as well as the superintendent to make sure on that form that the notification had been made.
- **Q.** Is that reflected in a policy anywhere, a written policy?
- A. Yes, it is.

- Q. Do you know which one?
- A. Juvenile abuse, I think. I could be wrong.

MR. COLLAER: Counsel, are you referring to an internal IDJC policy or state statute? Because I don't know if the two of you were communicating on that point. MR. SCHOPPE: Sure. Either one.

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- **Q.** (BY MR. SCHOPPE) I presume you were referring to an internal policy.
 - A. Right.
- **Q.** Did you know of any other statute or anything like that that mandated that it work that way?
- **A.** I know there were other statutes, but I cannot recall what they were. Sorry.
- **Q.** Did anyone ever tell you or instruct you that everyone in the facility was a mandatory reporter for child abuse or neglect?
 - A. Yes.
 - Q. Were you aware of any exceptions to that?
 - A. No.
- **Q.** How about with respect to reporting crimes that occur within the facility? We all understand that the juveniles are there because of crimes they've committed. But insofar as crime inside the facility is concerned, what were the reporting requirements that employees had or that you had specifically as the superintendent?
 - A. As the superintendent I was required to notify

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the director, first and foremost. Depending upon what the crime was, okay, if they did property damage, if they put a hole in the Sheetrock, the maintenance craftsman senior would complete documentation, submit it to the court requesting restitution.

If it was a juvenile-on-juvenile assault, the juvenile that was assaulted had the option of if they wanted to contact law enforcement and file charges. If it was a juvenile assault on staff, then the staff had the same option to file charges. Local law enforcement would be contacted and local law enforcement would come out and interview staff, juveniles.

- **Q.** Would that typically be Nampa Police Department?
 - A. Yes.
- **Q.** Did the Canyon County Sheriff ever take those reports or was it pretty much always Nampa PD?
 - A. As far as I remember it was Nampa PD.
- **Q.** With respect to crimes that would be reported to the director, what were the criteria for deciding which to report and which not to report to the director?
- **A.** Well, I've already told you that I was held responsible and accountable for the facility. The director was held accountable and responsible for the Department. So you needed to keep the director informed

Page 36 of anything and everything, which is what I tried to do.

- Q. So were there any types of crimes that were not reported to the director? You had mentioned specifically property damage. Would that sort of thing typically make it up the chain or something different?
- **A.** If Billy put a hole in the Sheetrock, I probably didn't call the director. But if Billy assaulted Timmy, then I would let the director know.
- Q. Were there always incident reports prepared for --
 - A. Oh, yes.
- **Q.** One rule I should have told you at the outset, it's important that you wait for me to finish my question.
 - A. Okay.
- **Q.** Because if we speak over each other, she'll strangle me probably. You're off the hook because you haven't done this before.

Were there always incident reports for every crime such as violent assaults, things like that in the facility, juvenile-on-juvenile sex incidents?

- A. Yes.
- Q. Staff-on-juvenile sex incidents?
- A. Ye
 - Q. How did the incident reporting process work?

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A. When an incident occurred, the person that was the witness to the incident was the person that was responsible for initiating the incident report. They would document what they witnessed and all the facts that they had. That incident report then went to the appropriate supervisor.

So, for example, Andy, if the incident occurred in Choices, it would go from the staff that wrote the IR, initiated the IR, it would go to their supervisor. From that supervisor it then went to the unit manager, if there was one. From there I believe it went to the PbS training coordinator, because all the incident reports were entered into the PbS portal. The last person, the very last person to see and read and approve an incident report was your superintendent.

- **Q.** As superintendent did you then review every incident report as it came in?
 - A. Yes, sir, every one.

- **Q.** Were you aware of any incidents in which incident reports were changed or altered after they were written?
- A. The only person that could change or alter an incident report was the author of the incident report.
 No one else could go in and change anything, including the superintendent.

Q. Now, when you say "go in," what do you mean; is this an electronic system?

- A. Yes.
- **Q.** As far as you know, is that maintained on the database for the Department?
 - A. Yes.
- **Q.** With respect to the PbS training coordinator, had you served as PbS coordinator at one point?
- A. Yeah, years ago while I was nurse manager. I didn't do it for long, maybe a year or two, not long. That was quite an undertaking to add on to my other responsibilities as nurse manager.
 - O. Sure.
- Quite involved.
- Q. What was PbS?
 - **A.** It's Performance-based Standards. They are national standards. Highly regarded standards that our department years ago decided to become a part of.
 - Q. Was that under Director Callicutt?
 - **A.** No, I think that was under Director Reinke, I think.
 - **Q.** What was the purpose of PbS?
 - **A.** Gathering data, submitting data, submitting surveys. And the result was the superintendent, the staff, the supervisors, the director, kind of got a

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report twice a year of where we stood nationally. I always referred to it as a report card. For me, I saw the value in it, okay. There were 140 employees that worked at JCC-Nampa. If I asked all 140 of those people what they thought were our biggest problems, you can only imagine the number of answers I'm going to get. But when I can put all this data in and get this report, then the supervisors, the superintendent, and the director had something to look at.

And we looked at those reports and decide do we think this is a concern, something that we need to look into, need to look at how to improve, or is it something that we know why it's the number it is and go from there. Based on your twice a year report from PbS, there was a PbS committee at each of the State facilities. Once the report was reviewed, then that committee would come together and talk about the reports, and from that report decide what should be a facility improvement plan. And I'm going to try to give you an example, Andy.

MR. COLLAER: Wait for a question. THE WITNESS: All right.

Q. (BY MR. SCHOPPE) So when you talk about a report card, what kinds of things were measured on that report card?

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- **A.** Health, education, safety and security, dietary, grievance process, aftercare, a lot of things.
- **Q.** Where else, if anywhere, did PbS reports go; were they shared with the Legislature or the committee that oversees Juvenile Corrections, Department of Justice, anything like that?
- **A.** I really can't recall if I ever reported to the Idaho Department of Juvenile Corrections Advisory Board. I don't recall reporting to them PbS data.
- **Q.** When you said what standings were, you meant standings among other juvenile corrections facilities?
 - A. Yes.
- Q. With respect to the data that was collected for PbS, was any of that same data used or reported to the Office of Juvenile Justice and Delinquency Prevention of the US Department of Justice?
 - A. I don't know.
- **Q.** Do you know anything about the DCTAT reporting system?
 - A. No, sir.
- **Q.** Or reporting of incidents of violence or things like that to the Department of Justice in connection with federal grants or funding?
- **A.** That's not something that I did.
 - **Q.** Do you know who did that or who's responsible

	Page 41		Page 42
1	for that?	1	Q. Are you aware of any incident in which
2	MR. COLLAER: If you know.	2	juveniles were discouraged from reporting crimes against
3	THE WITNESS: I don't know.	3	them to the Department or to a local police department?
4	Q. (BY MR. SCHOPPE) No one at JCC-Nampa, as far	4	A. No, sir.
5	as you know?	5	Q. Do you know if Mr. Rohrbach ever discouraged
6	A. No.	6	juveniles from reporting crimes against them?
7	MR. COLLAER: Counsel, it's been over an hour.	7	A. No, sir.
8	MR. SCHOPPE: Sure. Let's break.	8	Q. After you finished your run as PbS coordinator
9	(Recess taken 10:16 to 10:32.)	9	who became the next PbS coordinator?
10	Q. (BY MR. SCHOPPE) I think we last asked about	10	A. I don't remember.
11	DCTAT and reporting of data and things like that. To	11	Q. Is it correct to say that you finished your
12	the best of your knowledge, were all incidents involving	12	run as PbS coordinator before you became the
13	violent assaults by juveniles documented in incident	13	superintendent of the facility?
14	reports?	14	A. That's correct.
15	A. Yes, sir.	15	Q. While you were the superintendent of the
16	Q. Are you aware of any incidents that were not	16	facility who was the PbS coordinator?
17	reported?	17	A. Laura Roters and then Lamark Judkins.
18	A. No. sir.	18	Q. Do you happen to recall who fulfilled that
19	Q. Are you aware of any incidents involving sex	19	role prior to Laura Roters?
20	offenses against juveniles that were not reported,	20	A. I don't remember.
21	specifically in incident reports?	21	Q. Did Jo McKinney ever serve in that role?
22	A. No, sir.	22	A. Jo McKinney?
23	Q. Or how about PREA incidents that were not	23	Q. Right.
24	reported as such?	24	A. No, sir.
25	A. Not aware of any.	25	Q. Or did she have anything to do with entering
	A. Not aware of any.		
	Page 43		Page 44
1	PbS data, as far as you know?	1	Q. Do you know if PbS data or the report cards
1 2	PbS data, as far as you know? A. Not as far as I know.	2	Q. Do you know if PbS data or the report cards that come out of that have any impact on funding that
	PbS data, as far as you know?	2	Q. Do you know if PbS data or the report cards that come out of that have any impact on funding that the Department receives from either the state or the
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	PbS data, as far as you know? A. Not as far as I know. Q. In terms of the PbS data, how is that collected? A. There are staff surveys, there are juvenile surveys, there is information gathered from unit manager or supervisors, there is information gathered from the medical records, from the education records, from the incident reports, just a lot of different areas. Q. And since the time that you served as PbS coordinator and through the end of your time at the Department, was there any changes made to the kind of data that was recorded? A. No, sir. Q. Any changes made to the way in which that was reported to PbS? A. No, sir. Q. Is it correct to say that the entity that administers PbS is the Council for Juvenile Corrections Administrators, if you know? A. Could you repeat that. Q. Is it correct to say that the entity that	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Q. Do you know if PbS data or the report cards that come out of that have any impact on funding that the Department receives from either the state or the federal government? A. I don't have any knowledge of that. Q. Do you know who might? MR. COLLAER: Object to the form of the question; calls for speculation. If you know, go ahead. THE WITNESS: I don't. Q. (BY MR. SCHOPPE) Did you ask Laura Roters to serve as PbS coordinator? A. I interviewed Laura Roters for the position and she was selected. Q. For the position of PbS coordinator? A. Right. Q. Was that, as with you, was that sort of an add-on to what she was already doing? A. No, sir. It was a new position. Q. When was that? A. I really can't recall. The best I can say was maybe my second year as superintendent. Q. If you had started in 2007 would that be about
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Page 45 Page 46 coordinator and Mr. Judkins applied, along with many 1 held with the Department? 1 2 2 A. Position, no, sir. Ms. Roters was a other people. And he was selected and promoted. 3 rehabilitation technician in the Choices unit for many 3 Q. Is that what he does still, as far as you 4 know, or at least up to the time you left? 4 5 5 A. I don't know. Q. How is it you came to select her to be the PbS 6 6 coordinator? **Q.** Up to the time you left? 7 A. Through an interview process. 7 A. Yes. 8 8 Q. Was there an application process for that? Q. Stepping back to the legal training that we 9 9 A. Yes, sir. discussed earlier. Were you given any training or 10 Q. Was that posted and open to other applicants? 10 education as to the state law or policy concerning 11 A. Yes. Yes, sir. 11 hiring and promotion or disciplining employees? 12 A. I received, I wouldn't call it a formal Q. Do you know if anyone else applied? 12 13 13 training, but I received coaching from our human A. Yes, sir. 14 O. Do you know who else applied? 14 resource staff. 15 A. I can't remember, but there was a bunch. 15 **Q.** What kind of coaching did you receive? 16 Q. Do you happen to recall what the main 16 A. That's a big question. 17 17 requirements were for that position? Q. It sure is. How about with respect to the 18 18 A. No, sir, I don't. hiring process, what were you trained in that? 19 O. How long did Ms. Roters serve in that 19 A. I understood about the announcement, I 20 understood about how a person got on the register, I 20 position? 21 A. I'm not sure. I want to say two years. 21 understood within what group should we consider offering 22 22 Q. Was it after she finished that Mr. Judkins interviews to, an interview was scheduled, an interview 23 took over that role? 23 panel was put together, notes were taken at the A. When Ms. Roters was promoted to unit manager, 24 24 interview where questions were asked of the applicant, 25 25 those notes were submitted to our human resource the announcement went out for the PbS training Page 47 Page 48 department. The interview panel would discuss each and 1 1 name of the person that they wanted to make the offer 2 2 every interviewee, and a decision would be made based on 3 what that group of people felt was the best candidate. 3 Q. Would submit that where? 4 And then the supervisor that was looking to 4 A. If it was within Nampa, they would submit it 5 5 fill a position would seek permission from the next to me and they would submit it to HR and fiscal. 6 level, that being sometimes the superintendent or it 6 Q. Then what would happen? 7 7 could be sometimes the director. They would seek A. They'd have to wait to get the approval of 8 approval from the next level of supervision and HR to 8 those people, and then they would make an offer to the 9 offer Betty Grimm this position effective tomorrow at 9 candidate. 10 this rate of pay. 10 Q. What was it that you or fiscal or human 11 11 Q. Okay. resources had to approve of with respect to any 12 A. And you had to go through all those steps and 12 candidate? 13 13 you had to get the permission to make the offer. A. Well, fiscal, budget, because there was a pay 14 Q. Who did you get permission from? 14 range. So it had to do with budget. The best I can 15 A. If I was interviewing for a position, I would 15 recall as far as HR, to make sure that the process had 16 get permission from the director and legal and HR. 16 carried out, the interview process had been carried out 17 Q. For any position that came open at JCC-Nampa 17 appropriately and that they had all the documentation. 18 while you were the superintendent there, who made the 18 Q. How about on your end, did you have sort of final decision as to who to hire, who not to hire? 19 19 set criteria or how did you make your decisions? 20 A. The final decision about the best candidate 20 A. My decisions were based on the faith and 21 21 was made by the interview panel, the participants of confidence that I had in my supervisor that was filling 22 22 the position. 23 Q. Then would they make a recommendation or would 23 Q. With respect to any position that came open 24 they just make the offer directly? 24 while you were superintendent, were all of those 25 A. No. They would make -- they would submit the 25 positions posted and open to the public?

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1 A. As far as I know. 1 THE WITNESS: I think my answer would have to 2 2 Q. As far as you know, and it might go back to be that if we were looking to promote from within, I'm 3 3 the training or coaching that you received from HR, when not sure that those were put out in a formal 4 positions were available at the Department, were they 4 announcement through our website, IDJC's website. 5 required to be posted? 5 Q. (BY MR. SCHOPPE) To the public you mean? 6 6 MR. COLLAER: Object to the form of the 7 7 question; it's vague. Go ahead if you know. Q. How about to other employees already working 8 THE WITNESS: I don't. 8 at the Department? 9 MR. COLLAER: If you know if all positions had 9 A. It would always be put out to them. 10 10 Q. No exceptions to that that you're aware of? to be posted. If you don't, you don't. 11 11 Q. (BY MR. SCHOPPE) What was that answer? A. No. 12 12 A. As far as I know they were required to be Q. With respect to any hiring or promotion 13 13 posted. decisions, were those decisions ever made prior to the Q. Are you aware of any exceptions to that rule? 14 interview process or the panel process? 14 15 A. Not that I can think of. 15 A. No, sir, not that I'm aware of. Q. How about for promotions for people already 16 Q. So no one was ever preselected for a position 16 employed at the Department, were those positions 17 prior to going through the application process? 17 supposed to be posted as well, as far as you know? 18 A. Not that I was aware of. 18 19 A. As far as I know. 19 Q. Who is responsible for screening applicants 20 Q. Do you recall during your time as 20 for positions at the Department in terms of their superintendent if any positions for promotions were not 21 21 initial application? 22 posted? 22 A. There was, from what I recall, there was what 23 MR. COLLAER: Object to the form of the 23 was called a subject matter expert. We always referred 24 24 to it as SME. The SME would review the applications and question; it's vague, also calls for a legal conclusion. 25 score them based on the information that the applicant 25 But go ahead. Page 52 Page 51 1 Department? 1 provided. 2 2 Q. That would be information like relevant A. When I left it was Julie Cloud. 3 3 educational requirements or work experience? Q. Was she in charge of human resources 4 4 throughout your tenure as the superintendent? 5 Q. Was that always the same person, the SME, or 5 A. Not throughout. 6 6 was that a different person, depending on the position? **Q.** Who else was in charge of HR during that time? 7 A. My first year as superintendent it was Gina 7 A. I don't know because I was not a part of 8 selecting the SMEs. 8 Hodge and Gina was the human resource officer for a 9 9 couple of years, she resigned and then Julie Cloud **Q.** Who was in charge of selecting the SMEs? 10 10 became the human resource officer. A. I really don't know. 11 Q. In terms of with respect to the scoring 11 **Q.** Do you know why Gina Hodge resigned? 12 process you mentioned, if that resulted in a report or 12 A. No, sir, I do not. 13 13 score or something like that, would that then go to **Q.** Did anyone ever tell you why she resigned? 14 14 human resources or to you, or where would that go? A. No, sir. 15 15 A. I don't know. It didn't come to me. Q. Let me ask you to start at the beginning. In 16 16 preparing for today's depo, in addition to consulting Q. In terms of determining minimum, sort of 17 17 whether somebody met the threshold for a minimum job with your attorney, did you review any documents at all? 18 18 A. Yes, sir, I did. requirement, for example, college degree, experience in 19 19 supervision or a professional license of some sort, who **Q.** Can you tell me what you reviewed? 20 20 MR. COLLAER: Go ahead with the exception of was responsible for making those determinations? 21 A. The SME. 21 anything that you got from me, I'm going to instruct you 22 22 Q. Do you know who would know about the SME not to answer that as attorney-client communication, but 23 23 process and how SMEs are selected? anything else, go ahead and answer that.

MR. COLLAER: Anything that I gave you or you

THE WITNESS: Repeat that again.

A. It would be our human resources.

Q. Who is in charge of human resources at the

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	Page 53		Page 54
1	or I talked about is not within the scope of his	1	of documents?
2	question. If you reviewed anything else independent of	2	A. No, sir.
3	that, then go ahead.	3	Q. How about responses to requests for
4	THE WITNESS: No, I didn't. The answer would	4	admissions?
5	be no.	5	A. No. sir.
6	Q. (BY MR. SCHOPPE) Did you review any	6	Q. A while back parties exchanged some discovery
7	pleadings?	7	instruments, including interrogatories, requests for
8	A. No. sir.	8	production of documents, and requests for admissions.
9	Q. Did you review any discovery responses by any	9	Did you have a chance to review any of those?
10	party?	10	MR. COLLAER: If you have, you have. Have you
11	MR. COLLAER: Same objection. If you did it	11	reviewed any interrogatory or discovery responses,
12	outside of what you and I talked about, then go ahead	12	anything of that nature, that you can recall?
13	and answer it.	13	THE WITNESS: Not that I recall.
14	THE WITNESS: Discovery, I don't understand	14	Q. (BY MR. SCHOPPE) Did you participate in
15	"discovery."	15	preparing responses to any of the Plaintiff's'
16	MR. COLLAER: Do you even know what that is?	16	interrogatories or requests for production of documents
17	THE WITNESS: No.	17	or requests for admissions?
18	MR. COLLAER: Perhaps, Counsel, you should	18	A. No.
19	explain, give an explanation.	19	Q. Whether it was preparing for this deposition
	MR. SCHOPPE: Sure.	20	or not, have you ever reviewed any of the Plaintiffs'
20 21	Q. (BY MR. SCHOPPE) Did you review anyone's	21	responses to the discovery in this matter?
		22	MR. COLLAER: If you have. Have you reviewed
22 23	responses to any interrogatories that have been served in this case?	23	any of their answers to interrogatories, anything of
23 24	A. No, I don't think so.	24	that nature that you can recall, if you can recall?
2 4 25	Q. How about responses to requests for production	25	THE WITNESS: I think so.
23	Q. Thow about responses to requests for production	23	THE WITNESS. I think so.
MONOYAL MARKET	Page 55		Page 56
1	Q. (BY MR. SCHOPPE) How about deposition	1	Q. Who came to you?
2	transcripts, have you reviewed any of those?	2	A. Staff and staff and more staff.
3	MR. COLLAER: Go ahead.	3	Q. Anybody that you can name specifically?
4	THE WITNESS: I have.	4	A. All I can tell you, sir, it was a lot of
5	Q. (BY MR. SCHOPPE) Whose deposition transcripts	5	staff.
6	have you reviewed?	6	Q. Did you speak about it with Ms. Cloud, Julie
7	A. Ms. Ledford's and Mr. Farnworth's.	7	Cloud?
8	Q. Apart from conferences with your attorney,	8	A. Yes.
9	have you spoken with anybody else concerning today's	9	Q. What did you talk about with her?
10	deposition?	10	A. Our conversations were regarding the
11	A. My husband.	11	importance of making sure there was no retaliation, that
12	Q. Anything in particular you discussed with him	12	any time that I or the supervisor, one of the
13	about it?	13	Plaintiffs, if we needed to meet with one of the
14	MR. COLLAER: Objection; assert the spousal	14	Plaintiffs, we should do so with an additional party.
15	privilege. Instruct the witness not to answer.	15	That's what I recall.
16	Q. (BY MR. SCHOPPE) Anybody else at all?	16	Q. Did you discuss the allegations themselves?
17	A. No, sir.	17	A. Did we discuss the allegations? No, sir.
18	Q. Apart from your attorney, have you ever	18	Q. You didn't discuss whether they were true or
19	discussed this case with anybody else at all; friends,	19	anything like that?
20	family, former employees, current employees?	20	A. No, sir.
21	A. My answer would have to be yes.	21	Q. Did you discuss anything about whether the
22	Q. Who have you discussed things with?	22	allegations concerning hiring practices or veterans
23	A. Andy, when the whistle-blower case came out, I	23	discrimination or anything like that were true?
24	had a number of staff coming to me, upset, emotional,	24	A. Repeat the question for me.
25	and I would do what I could to help them.	25	Q. With Ms. Cloud specifically, did you discuss
۷ ک	מוש ז שטמוש שט שוומנ ז כטמוש נט ווכוף נווכווו.	د ے	Q. with wis. Cloud specifically, did you discuss

	Page 57		Page 58
1	anything with her as to whether the allegations	1	communication.
2	concerning hiring practices of the Department or	2	Q. Is that generally speaking?
3	veterans discrimination were true?	3	A. Yes.
4	A. Not that I recall.	4	Q. Anything you didn't communicate about?
5	Q. Did you exchange any e-mails with Ms. Cloud	5	MR. COLLAER: Object to the form of the
6	about the litigation?	6	question; vague.
7	A. I don't remember. I really don't.	7	THE WITNESS: To the Director?
8	Q. Do you recall exchanging any e-mails with	8	Q. (BY MR. SCHOPPE) What do you mean by "close
9	anyone about the litigation, apart from your attorneys?	9	communication"?
10	A. I don't know how to be specific in my answer.	10	A. We talked on the phone, we saw each other face
11	I am sure that there was probably some e-mail	11	to face, I knew she was always available to me no matter
12	communication between myself and my director. There may	12	what time of day or night, what day. She was very
13	have been some e-mail communication between myself and a	13	supportive of me and very helpful.
14	staff, if that's how the staff communicated to me was	14	Q. Do you still speak with the Director since
15	through e-mail, I would have responded. I just	15	your retirement?
16	that's the best answer I can give you.	16	A. I think I have talked to Director Harrigfeld
17	Q. All right. Anything else that you might have	17	twice.
18	discussed with Julie Cloud about any of the Plaintiffs	18	Q. Did you discuss the litigation?
19	after the lawsuit was filed?	19	A. No, sir.
20	A. I can't recall.	20	Q. How about Ms. Roters, was she among the staff
21	Q. How about with Director Harrigfeld, did you	21	that came to you after the litigation was filed?
22	discuss the facts of the litigation with her after the	22	A. Yes, she did.
23	lawsuit was filed?	23	Q. What did you speak about?
24	A. I can't recall that. What I can recall is	24	A. I can't remember.
25	that the Director and I were always in close	25	Q. Part of the litigation concerns how Ms. Roters
	Page 59		Page 60
1	came to be hired and promoted. Did you speak about	1	Q. (BY MR. SCHOPPE) How about anybody else,
2	those issues?	2	including juveniles?
3	A. Did Laura and I speak about them?	3	A. Repeat the question.
4	MR. COLLAER: The context was after this	4	Q. Did anyone else file lawsuits, including
5	lawsuit was filed where she came to you.	5	juveniles?
6	THE WITNESS: I can't recall.	6	A. I believe so.
7	Q. (BY MR. SCHOPPE) How about Julie McCormick,	7	Q. Do you know who that was?
8	did she come to you after the litigation was filed?	8	A. I believe it was a young man by the name of
9	A. I'm sure she did.	9	
10	Q. Do you recall what you spoke about with her?	10	Q. What was that about?
11	A. No.	11	A. It was a tort claim that was filed just
12	Q. How about Pat Thomson?	12	shortly before I retired.
13	A. I'm sure I talked to Pat.	13	Q. Do you know what the allegations were?
14	Q. Do you know what you spoke about?	14	A. Sexual misconduct by an employee, former
15	A. I can't remember.	15	employee.
16	Q. During your time as director did any employee	16	Q. Who was that?
17	file lawsuits against the Department?	17	A. Sir?
18	MR. COLLAER: You said "director," you mean	18	Q. Who was that?
19 20	superintendent? Q. (BY MR. SCHOPPE) Sorry, superintendent. My	19 20	A. Julie McCormick.
21	apologies.	21	Q. Do you know if those allegations were true?A. I do not know for a fact.
22	A. Did anybody else?	22	Q. Did you discuss that case with Ms. McCormick?
23	MR. COLLAER: Employees file lawsuits against	23	A. No, sir.
23	the Department.	24	Q. Did you discuss that case with anyone else?
25	THE WITNESS: Not that I'm aware of.	25	A. I discussed it with Nampa Police Department.
	THE WITHEST, NOTHALL III AWAIT OF	25	A. I discussed it with Nampar once Department.

Page 61 Page 62 1 I discussed it with a detective that contacted me. I 1 Q. Did anyone come to find out that -- and I 2 discussed it with the director of our department, Sharon 2 understand the charges were for lewd and lascivious 3 3 Harrigfeld. I discussed it with the people that I conduct. Did anyone come to find out that sexual 4 needed to discuss it with. 4 relations had taken place between the two of them? 5 **Q.** How did the matter come to be reported to the 5 **A.** Did anyone come to me about that? No. 6 police department? 6 Q. Do you know if SSO Ramos ever made any reports 7 A. I got a report from Pat Thomson, whose office 7 about misconduct between Ms. McCormick and 8 was directly in front of mine, a staff had come to him 8 A. Not that I'm aware of. 9 one afternoon and reported that had been in 9 Q. Was an investigation conducted by the 10 Julie McCormick's office the evening before for a little 10 Department into the report? 11 over two hours. Pat Thomson came in and told me about A. Yes, sir. 11 12 the report that he had just got. 12 Q. Who conducted that? 13 Q. Do you know who that staff member was that 13 A. Our attorney Karin Magnelli, and she was 14 made that report? 14 accompanied by another employee. I don't remember who 15 A. I believe it was Sarah Certa. 15 it was. 16 Q. As far as you know was Mr. Thomson the first 16 Q. Was that someone from human resources? 17 person that she reported that to? 17 A. No, it wasn't human resources; it was somebody 18 MR. COLLAER: If you know. 18 19 THE WITNESS: I don't know. 19 **Q.** If you happen to remember, please let me know. 20 Q. (BY MR. SCHOPPE) Now, what was the concern 20 Do you know how the matter was investigated? 21 with being in the office with Ms. McCormick 21 A. By our department? 22 for two hours? 22 Q. Yes. 23 A. What was the concern? 23 A. They came to the facility, they interviewed 24 O. Yes. 24 staff and juveniles. 25 A. That was not appropriate. 25 Q. You are talking about Ms. Magnelli and the Page 63 Page 64 other person? 1 1 to invite that or stimulate that? 2 2 A. My answer, Andy, is going to have to be I did A. Right. 3 3 Q. In terms of the report by Ms. Certa to everything that I could so that nothing inappropriate 4 4 Mr. Thomson, are you aware if she reported anything would happen. 5 5 other than that was in Ms. McCormick's office for Q. But were you concerned that she was doing 6 6 something to encourage that response by ?? two hours? 7 7 A. That's all I know. MR. COLLAER: Are you talking about encourage 8 8 Q. You don't know if she reported that she had his infatuation? 9 9 discovered them having sex or anything? Q: (BY MR. SCHOPPE) Did you have any concern 10 10 A. I do not. with that? Q. Prior to that incident with was there 11 11 A. I was concerned that he was infatuated because 12 12 any concern on your part or on anyone's part there was he had expressed that, and I did what I could to deter 13 any inappropriate conduct by Ms. McCormick towards 13 her from spending time with him. 14 14 Q. Did that deter her from doing that? 15 15 A. No, sir, it did not. As a result of that, I A. My answer would be I had concerns, but it was 16 16 not regarding inappropriate. took the appropriate steps in the form of reprimand. 17 **Q.** What was it regarding? 17 Q. When you say "reprimand," what do you mean? 18 18 A. It had been reported to me that had A. Well, I talked to her, just had a 19 19 conversation. She continued to spend time on the expressed to staff and his peers an infatuation, if you 20 20 will, with Ms. McCormick. As Ms. McCormick's Solutions unit, it was being reported to me. I brought 21 21 supervisor, I cautioned her and coached her and her in, I took it the next level, I did a written 22 counseled her to refrain from spending time on the 22 reprimand. She continued, I brought her in and -- I'm 23 Solutions unit, particularly the male side, and 23 sorry, I got ahead of myself. 24 24 I did a verbal warning, then I did a written 25 Q. Were you concerned that she was doing anything 25 reprimand, and I was in the process of going the next

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step, which was going to be suspension without pay for so many days, and before I was able to carry that out, Ms. McCormick went to -- first she went to Julie Cloud to let Julie know that she didn't want to remain in a supervisory role any more, she wanted to go back to being just a safety and security officer.

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Ms. Cloud encouraged Julie McCormick to come and talk to me, and Julie did, and I told her, you know, I would post the announcement for her position, but until I could fill the position, it was my expectation she would continue in the role as the safety and security supervisor. And in particular, she had a significant number of employee appraisals that were due, and I made it very clear to her that I wanted her to take care of that.

- Q. Did you ever learn why Ms. McCormick wanted to be demoted essentially from supervisor back to SSO?
- A. What Ms. McCormick told me was that she didn't care for management positions, that she was tired of dealing with personnel issues, and she would just prefer to go back to being a safety and security officer.
- Q. How long had she been in that position at that point in time?
- A. I don'trecall exactly. It was -- I believe it was less than a year.

- Q. At what point in time are we right now when you've had that discussion with Ms. McCormick; is this June, July, August 2012, one of those months?
 - A. I don't recall.
 - Q. What sorts of things did you do to deter Ms. McCormick from spending time with or on the male portion of the Solutions unit? 4年 35、1 療力
- A. I talked to her as a supervisor would, and I talked to her about risks.
 - **Q.** What kind of risks?

A. I shared with Ms. McCormick early on a situation that I had been familiar with many years ago at the Nampa facility where a young man accused one of the female staff in the Observation and Assessment unit of inappropriate touching. As a result of this young man's accusation, that employee was put out on leave with pay pending investigation. It came out that he had lied about it, he had made the story up because he was angry with this employee. The employee came back to Nampa, she was a good employee, and we lost her because she just found it very difficult to work there any longer. She felt like people were looking at her and...

- **Q.** Was that while you were the superintendent?
- 24 A. No. Many years before that.
 - And I shared that as an example not just with

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- Ms. McCormick but a lot of my staff, about the importance of not putting yourself in a situation,
- 2 3 because this is what is going to happen if you're
- 4 accused of something. These steps are going to have to 5 be taken. et e
 - Q. So did you prepare a written warning record or a document like that for Ms. McCormick?
 - A. On Ms. McCormick, written warning, yes.
 - Q. Do you know when you prepared that?
- 10 A. I don't remember.
 - Q. Is it fair to state the next step unis a notice of contemplated action?
 - A. I can't remember if one had been done before that, because you have to understand, there was a very brief window between when she said she wanted the demotion and when I put her out the front door and contacted Nampa PD. So we're only talking about a short
 - Q. When you, as you said, "put her out the front door and contacted Nampa PD," did you do that right after Mr. Thomson reported to you?
 - A. Absolutely.
 - Q. For how long had you had concerns about 'Ms. MeCormick's conduct with ??
 - A. My concern was only a concern about the fact

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- that she was spending time with this young man and that it was not her role, okay. However, you have to understand, everybody that works at Nampa is there to help kids. And I go back to what I said in the beginning, the infatuation piece.
- **Q.** Is there a policy in particular that prohibited or governed the kind of contact that she could have with or other juveniles?
- MR. COLLAER: Object to the form of the question; it's vague.

THE WITNESS: Well, I would say it would have to probably fall under the juvenile abuse/neglect policy and procedure there.

- Q. (BY MR. SCHOPPE) Is that an internal policy?
- 16 Q. How about state law like Health and Welfare 17 code or PREA, CRIPA, anything like that; were you concerned about those things?
 - A. Was I concerned?
- 20 O. Yes.
 - A. No.
- 22 Q. Was there any concern that she was interacting 23 inappropriately with any other male juveniles?
- 24 **A.** I only got one other report.
 - Q. What was that about?

17 (Pages 65 to 68)

	Page 69		Page 70
1	A. I got a report right after the 4th of July	1	Director Harrigfeld?
2	Ms. McCormick was on the Choices unit and spent a great	2	A. I did.
3	deal of time with a particular young man on that unit.	3	Q. With anybody else?
4	Following that report I took the steps I needed to take.	4	A. Human resources.
5	Q. Who was that that you were referring to, the	5	Q. Who did you talk to in human resources?
6	juvenile?	6	A. Julie Cloud, Pat Thomson. I also talked to
7	A. What was his name? I can't remember his name.	7	Karin Magnelli, and maybe Nancy Bishop, I can't
8	Q. Do you remember who reported that?	8	remember.
9	A. I do. Marylou Jeffries.	9	Q. When was it that you first developed concerns
10	Q. Did she report that to you?	10	about inappropriate conduct?
11	A. No; she reported it to her supervisor.	11	A. I don't remember.
12	Q. Who was that?	12	Q. You indicated you received a report around
13	A. Jeff Underhill.	13	July 4 from Mr. Underhill through Marylou Jeffries about
14	Q. What does he supervise?	14	another juvenile. You said something about you took the
15	A. He supervises the staff that worked with the	15	steps you needed to take after that. What did you mean
16	children in Choices in the A pod.	16	by that?
17	Q. Is Mr. Underhill the one that came to you	17	A. I brought Julie in.
18	about the issue?	18	Q. What happened there?
19	A. Yes, it is.	19	A. I asked her why she spent time she was
20	Q. With respect to did you have any	20	there as extra support. We always had a 4th of July
21	specific concerns that there might be a sexual	21	display for the kids in the backyard after dark. She
22	relationship or a romantic relationship between	22	was there, appropriately, for added safety and security.
23	Ms. McCormick and ?	23	And she had gotten word that a young man was planning to
24	A. I did not.	24	assault another kid, so she went into A pod to talk to
25	Q. Did you share all of these concerns with	25	him and to try to help him. And I told Ms. McCormick
			initiana to a y to neip initia. That i tola ilio. Iliocolimien
	Page 71		Page 72
1	again that that was not her role.	1	A. There are video cameras all over the facility
2	Q. As far as you were concerned did you find her	2	that record 24 hours a day 7 days a week. There are
3	explanation credible?	3	video cameras outside the facility that record the
4	A. I did.	4	backyard, the front parking lot. IT had set it up for
5	Q. Did you have any concern at any point that	5	me when I became superintendent, I could open up video
6	Ms. McCormick was spending time with males in off-camera	6	recordings from my desk computer. I could watch what
7	places inside the facility?	7	was going on in a classroom, I could watch what was
8	A. No, I did not.	8	going on in the gym, 4 could watch what was going on up
9	Q. Prior to the report that you received from	9	and down the hall.
10	Mr. Thomson that ultimately led to your report to the	10	And the majority of the conversations that I
	police department, had you received any reports about	11	had with Ms. McCormick were not because of reports
11		1	nau man me en
11	that kind of inappropriate conduct between Ms. McCormick	12	coming to me from other people; they were a result of my
12	that kind of inappropriate conduct between Ms. McCormick	12	coming to me from other people; they were a result of my
12 13	that kind of inappropriate conduct between Ms. McCormick and	12 13	coming to me from other people; they were a result of my own follow-up.
12 13 14	that kind of inappropriate conduct between Ms. McCormick and MR. COLLAER: What type of inappropriate	12 13 14	coming to me from other people; they were a result of my own follow-up. Q. What did you see that concerned you?
12 13 14 15	that kind of inappropriate conduct between Ms. McCormick and MR. COLLAER: What type of inappropriate conduct are you talking about?	12 13 14 15	coming to me from other people; they were a result of my own follow-up. Q. What did you see that concerned you? A. I would see her in the middle of the hall with
12 13 14 15 16	that kind of inappropriate conduct between Ms. McCormick and MR. COLLAER: What type of inappropriate conduct are you talking about? Q. (BY MR. SCHOPPE) The kind of conduct that we	12 13 14 15 16	coming to me from other people; they were a result of my own follow-up. Q. What did you see that concerned you?
12 13 14 15 16 17	that kind of inappropriate conduct between Ms. McCormick and MR. COLLAER: What type of inappropriate conduct are you talking about? Q. (BY MR. SCHOPPE) The kind of conduct that we have been testifying here about.	12 13 14 15 16 17	coming to me from other people; they were a result of my own follow-up. Q. What did you see that concerned you? A. I would see her in the middle of the hall with Q. Doing anything in particular?
12 13 14 15 16 17	that kind of inappropriate conduct between Ms. McCormick and MR. COLLAER: What type of inappropriate conduct are you talking about? Q. (BY MR. SCHOPPE) The kind of conduct that we have been testifying here about. A. The only reports that I got was the amount of	12 13 14 15 16 17 18	coming to me from other people; they were a result of my own follow-up. Q. What did you see that concerned you? A. I would see her in the middle of the hall with Q. Doing anything in particular? A. No, talking.
12 13 14 15 16 17 18	that kind of inappropriate conduct between Ms. McCormick and MR. COLLAER: What type of inappropriate conduct are you talking about? Q. (BY MR. SCHOPPE) The kind of conduct that we have been testifying here about. A. The only reports that I got was the amount of time she was spending with That it's.	12 13 14 15 16 17 18 19	coming to me from other people; they were a result of my own follow-up. Q. What did you see that concerned you? A. I would see her in the middle of the hall with Q. Doing anything in particular? A. No, talking. Q. Did you ever receive any reports from Laura
12 13 14 15 16 17 18 19	that kind of inappropriate conduct between Ms. McCormick and MR. COLLAER: What type of inappropriate conduct are you talking about? Q. (BY MR. SCHOPPE) The kind of conduct that we have been testifying here about. A. The only reports that I got was the amount of time she was spending with That it's. Q. Who did those reports come from?	12 13 14 15 16 17 18 19 20	coming to me from other people; they were a result of my own follow-up. Q. What did you see that concerned you? A. I would see her in the middle of the hall with Q. Doing anything in particular? A. No, talking. Q. Did you ever receive any reports from Laura Roters that there was concern about inappropriate conduct between the two of them?
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	Page 73		Page 74
1	to the video recording, because you can go back, I can	1	do they radio in?
2	look, I can look at yesterday, the day before. I would	2	A. I'm moving 12 kids from classroom B to the
3	go back and look and she was standing there talking to	3	gym-eteria.
4	him.	4	Q. Then what happens inside the control booth?
5	Q. How far back can you go?	5	A. It's documented in a movement log.
6	A. I don't know for sure. I want to say seven	6	Q. Is that electronic or paper?
7	days, but I could be wrong.	7	A. It's electronic.
8	Q. As far as you know are the videos archived	8	Q. Is that record permanent?
9	anywhere?	9	A. As far as I know.
10	A. Are they archived?	10	Q. Can anyone change that once it's entered?
11	Q. Or stored. Are they deleted after seven days?	11	A. Not that I'm aware.
12	A. Well, after seven days they're gone. A	12	Q. Can anyone delete movement logs after they are
13	supervisor can ask for a particular video to be	13	entered?
14	downloaded to a disk, for example, if there was going to	14	A. Not that I'm aware of.
15	be an investigation or something like that.	15	Q. Do you know whether Ms. McCormick's movements
16	Q. Are movements of staff with juveniles tracked	16	with were documented in a movement log?
17	inside the facility?	17	A. I'm not aware.
18	A. "Tracked"?	18	Q. Do you know if any of those entries were
19	Q. Right.	19	deleted or altered in any way?
20	A. Yes.	20	A. Not that I'm aware.
21	Q. How so?	21	Q. Do you know who would have the authority or
22	A. They radio into the control booth.	22	ability to make any changes to those logs?
23	Q. That is the policy?	23	A. I don't know who that would be.
24	A. Yes.	24	Q. But you didn't have the ability or authority
25	Q. Then what happens from there; what information	25	to do that?
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	Page 75		
	_		Page 76
1	A. No.	1	What's going on? And I brought her in, closed the door,
2	A. No.Q. Did anyone below you in the facility?	2	What's going on? And I brought her in, closed the door, and I said, Julie, I've had a report that you had
2 3	A. No.Q. Did anyone below you in the facility?A. Not that I'm aware of.	2 3	What's going on? And I brought her in, closed the door, and I said, Julie, I've had a report that you had in your office for a couple hours last night; is
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2 3 4 5	 A. No. Q. Did anyone below you in the facility? A. Not that I'm aware of. Q. They didn't have that ability? A. Not that I'm aware of. 	2 3 4 5	What's going on? And I brought her in, closed the door, and I said, Julie, I've had a report that you had in your office for a couple hours last night; is that true? She said yes. Q. That was the entirety of the report that had
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	A. No. Q. Did anyone below you in the facility? A. Not that I'm aware of. Q. They didn't have that ability? A. Not that I'm aware of. Q. Did anyone tell you at any point that Ms. Certa or anyone else had discovered, had actually walked in on and Ms. McCormick having sex? A. No. Q. Or maybe just after they had had sex? A. No, sir. Q. After you learned from Mr. Thomson about the incident, what was your next step? A. My very next step was I contacted the director right away, and I was planning to go and get Ms. McCormick, bring her into my office, but I didn't get that opportunity because apparently IT had gone in and confiscated her computer and that is when Ms. McCormick came ruming into my office. Q. IT had already taken her computer?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	What's going on? And I brought her in, closed the door, and I said, Julie, I've had a report that you had in your office for a couple hours last night; is that true? She said yes. Q. That was the entirety of the report that had been made to you at that point? A. Yes. Q. You deemed that grounds for termination or making the police report? A. It was grounds for an investigation. Q. Did you contact the police? A. I did. Q. What did you say to the police? A. That a young man had been in an employee's office for a considerable amount of time the night before, that was not appropriate, and that I had concerns and I needed them to come out and follow up. Q. Then what happened next? A. What do you mean by "next"? Q. After you had that conversation with Nampa
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	A. No. Q. Did anyone below you in the facility? A. Not that I'm aware of. Q. They didn't have that ability? A. Not that I'm aware of. Q. Did anyone tell you at any point that Ms. Certa or anyone else had discovered, had actually walked in on and Ms. McCormick having sex? A. No. Q. Or maybe just after they had had sex? A. No, sir. Q. After you learned from Mr. Thomson about the incident, what was your next step? A. My very next step was I contacted the director right away, and I was planning to go and get Ms. McCormick, bring her into my office, but I didn't get that opportunity because apparently IT had gone in and confiscated her computer and that is when Ms. McCormick came ruming into my office. Q. IT had already taken her computer? A. Yes.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	What's going on? And I brought her in, closed the door, and I said, Julie, I've had a report that you had in your office for a couple hours last night; is that true? She said yes. Q. That was the entirety of the report that had been made to you at that point? A. Yes. Q. You deemed that grounds for termination or making the police report? A. It was grounds for an investigation. Q. Did you contact the police? A. I did. Q. What did you say to the police? A. That a young man had been in an employee's office for a considerable amount of time the night before, that was not appropriate, and that I had concerns and I needed them to come out and follow up. Q. Then what happened next? A. What do you mean by "next"? Q. After you had that conversation with Nampa Police.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	A. No. Q. Did anyone below you in the facility? A. Not that I'm aware of. Q. They didn't have that ability? A. Not that I'm aware of. Q. Did anyone tell you at any point that Ms. Certa or anyone else had discovered, had actually walked in on and Ms. McCormick having sex? A. No. Q. Or maybe just after they had had sex? A. No, sir. Q. After you learned from Mr. Thomson about the incident, what was your next step? A. My very next step was I contacted the director right away, and I was planning to go and get Ms. McCormick, bring her into my office, but I didn't get that opportunity because apparently IT had gone in and confiscated her computer and that is when Ms. McCormick came ruming into my office. Q. IT had already taken her computer?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	What's going on? And I brought her in, closed the door, and I said, Julie, I've had a report that you had in your office for a couple hours last night; is that true? She said yes. Q. That was the entirety of the report that had been made to you at that point? A. Yes. Q. You deemed that grounds for termination or making the police report? A. It was grounds for an investigation. Q. Did you contact the police? A. I did. Q. What did you say to the police? A. That a young man had been in an employee's office for a considerable amount of time the night before, that was not appropriate, and that I had concerns and I needed them to come out and follow up. Q. Then what happened next? A. What do you mean by "next"? Q. After you had that conversation with Nampa Police. A. I cooperated with the police department.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	A. No. Q. Did anyone below you in the facility? A. Not that I'm aware of. Q. They didn't have that ability? A. Not that I'm aware of. Q. Did anyone tell you at any point that Ms. Certa or anyone else had discovered, had actually walked in on and Ms. McCormick having sex? A. No. Q. Or maybe just after they had had sex? A. No, sir. Q. After you learned from Mr. Thomson about the incident, what was your next step? A. My very next step was I contacted the director right away, and I was planning to go and get Ms. McCormick, bring her into my office, but I didn't get that opportunity because apparently IT had gone in and confiscated her computer and that is when Ms. McCormick came ruming into my office. Q. IT had already taken her computer? A. Yes. Q. Do you know who initiated that? A. I do not.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	What's going on? And I brought her in, closed the door, and I said, Julie, I've had a report that you had in your office for a couple hours last night; is that true? She said yes. Q. That was the entirety of the report that had been made to you at that point? A. Yes. Q. You deemed that grounds for termination or making the police report? A. It was grounds for an investigation. Q. Did you contact the police? A. I did. Q. What did you say to the police? A. That a young man had been in an employee's office for a considerable amount of time the night before, that was not appropriate, and that I had concerns and I needed them to come out and follow up. Q. Then what happened next? A. What do you mean by "next"? Q. After you had that conversation with Nampa Police. A. I cooperated with the police department. Q. What did they do, that you saw?
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	Page 77		Page 78
1	A. They wanted the video recording of the evening	1	Q. The AG's office?
2	before showing being taken in to Ms. McCormick's	2	A. Yes.
3	office. What else did they want? Whatever they wanted	3	Q. You spoke of another incident that had taken
4	I provided.	4	place many years ago. Who was the staff member that was
5	Q. Prior to July or did you recall what the	5	involved there?
6	date was on which that occurred?	6	A. I don't remember.
7	A. I can't.	7	Q. Do you remember who the juvenile was?
8	Q. Do you remember when it was that she actually,	8	A. No, sir.
9	as you said, you walked her out the door?	9	Q. During your time as director did you ever hear
		10	or learn
10	A. August, September, I don't know.	11	A. Superintendent.
11 12	MR. COLLAER: Don't guess. If you don't	12	
	remember, you don't remember.	13	Q. I'm sorry.
13	THE WITNESS: Thank you.		MR. SCHOPPE: I'm sorry to you too.
14	Q. (BY MR. SCHOPPE) Prior to that incident, what	14	Q. (BY MR. SCHOPPE) Did you ever learn or hear
15	had you shared with Director Harrigfeld about your	15	about any other incidents of inappropriate romantic or
16	concerns about Julie? A. I shared with the Director that she was	16	sexual involvement between juveniles and staff?
17	1	17	A. I did.
18	continuing to not follow my directives. I shared with	18	Q. What did you hear?
19	the Director the steps that I was taking.	19	A. I got a phone call from a probation officer
20	Q. How about with Julie Cloud, anything	20	that I had a cook that was texting, phoning, and going
21	A. Same thing.	21	to the home of one of the young ladies that was on the
22	Q. Pat Thomson?	22	Solutions unit.
23	A. Same thing.	23	Q. What does that mean exactly, to her home?
24	Q. Anybody else?	24	A. She was far enough along in her program that
25	A. Karen Magnelli.	25	she was allowed to go home on home passes on the
**************************************	Page 79	A. A. C. A. C. A.	Page 80
1	weekend. And supposedly he had gone to the home.	1	Q. How did he come to be employed there?
2	Q. Was that Bryce Larson?	2	A. It was while I was superintendent, Bryce *
3	A. Yes.	3	completed the Choices program, was accepted at Job
4	Q. Was the juvenile in question A district or	4	Corps, he got his culinary arts certification, he won
5	?	5	some awards. And he called me constantly wanting to
6	A. I don't remember.	6	come to work for our department. I went to Director
7	Q. Was that against policy?	7	Callicutt and Director Callicutt wanted to give him a
8	A. Yes. • •	8	chance, so I brought him on board. Well, I say I
9	Q. Was there a specific policy that that was	9	brought him on board, Andy, he interviewed for a cook
10	against?	10	position.
11	A. Yes.	11	Q. Had you ever heard about or learned anything
12	Q. Can you tell me what that was.	12	about a relationship involving the same young man, Bryce
13	A. No, I can't.	13	Larson, and Francine Diaz?
14	Q. What happened?	14	A. I did. I heard that they were living together
15	A. Bryce was placed on administrative leave with	15	or something. But when I got that report, they were
16	pay while we investigated, an investigation was carried	16	both staff. I contacted legal and
17	out, the Director and I got the report of that	17	MR. COLLAER: Hold on. I don't want you to
18	investigation. I brought Bryce back into my office, I	18	relate anything you and legal talked about.
19	was told the result of the investigation and I brought	19	THE WITNESS: Okay.
20	Bryce in and Bryce let me know that he was not going to	20	Q. (BY MR. SCHOPPE) Was that against any
21		21	department policy for them to live together?
22		22	
ì		23	conclusion. Go ahead and answer if you know the answer
l .	-	24	to it.
25	A. Yes.	25	Could you read back the question.
21 22 23 24	give this young lady up, so I asked for his resignation, and I got it. Q. Had Bryce been a juvenile who had been incarcerated there previously?	22 23 24	department policy for them to live together? MR. COLLAER: Objection; calls for a legal conclusion. Go ahead and answer if you know the ans to it.

	Page 81		Page 82
1	(Record read back.)	1	Mr. Larson.
2	THE WITNESS: Not that I'm aware.	2	Q. What did they have to say?
3	Q. (BY MR. SCHOPPE) Generally speaking, is it	3	A. That they were in a relationship.
4	against Department policy for former juveniles that had	4	Q. Did they say how long they had been in a
5	been released and Department employees to live together?	5	relationship?
6	MR. COLLAER: Object; that has been asked and	6	A. No.
7	answered. Go ahead.	7	Q. Did they indicate whether that relationship
8	THE WITNESS: Not that I know of.	8	had existed while Bryce was actually a juvenile?
9	Q. (BY MR. SCHOPPE) Is there any policy or rule	9	A. No.
10	or law that prohibits employees from socializing or	10	Q. Do you know how old Bryce was at the time?
11	fraternizing with juveniles who have been released?	11	A. I don't.
12	A. Previous juveniles?	12	Q. Do you know if he was a minor?
13	Q. Sure.	13	A. No.
14	A. Is that what you're asking?	14	Q. I'll share with you a document that was
15	Q. Yes. So once a juvenile is released, is there	15	produced in discovery. Here's your copy. We'll mark
16	a policy that prohibits employees of the Department from	16	that in a moment. I don't know that the mark at the top
17	fraternizing or socializing with them?	17	was on the original document produced, and on some of m
18	A. I don't know.	18	documents the Bates stamps are missing.
19	Q. What steps did you take to investigate what	19	(Exhibit 136 marked.)
20	you had heard about Ms. Diaz and Mr. Larson?	20	Q. (BY MR. SCHOPPE) Go ahead and take a look at
21	A. I contacted legal and asked them if there was	21	it, take your time, let me know if you've ever seen that
22	any violation or anything I needed to do.	22	document before.
23	Q. Did you look into the facts themselves to see	23	A. (Reviewing document.) Okay.
24	whether they were true, or into the allegation?	24	Q. Have you seen that document before?
25	A. I talked to Ms. Diaz and I talked to	25	A. No.
	Page 83		Page 84
1	Q. Can you tell me what it is?	1	A. It was about
2	A. It looks like it's a concern from Julie Cloud	2	Q. Do you remember what each of you said during
3	to the Director regarding myself.	3	that conversation?
4	Q. Looking at the bottom of page 2 of that	4	A. I do recall her telling me that when I saw
5	document, can you read that last paragraph to me,	5	something I needed to handle it immediately.
6	please.	6	Q. Do you feel like, according to your
7	A. The last paragraph?	7	recollection, is that a fair characterization of how you
8	Q. Yes.	8	were observing and monitoring Ms. McCormick?
9	A. "I also advised Betty," that's the one you're	9	A. No.
10	talking about?	10	Q. How would you disagree with that, if you do?
11	Q. That is the one.	11	A. Well, I not only watched the monitor, but I
12	A. "I also advised Betty that if she is sitting	12	was out and about in the secure area daily, numerous
13	in her office observing the monitor and sees Julie	13	times a day, stopping into people's offices, stopping
14	interacting with some male juvenile and shouldn't be, to	14	into the classrooms. I was visible and accessible.
15	go and stop her, and bring her back to the office to	15	Q. Did Director Harrigfeld ever discuss concerns
16	have a talk with her, rather than just watching the	16	like this with you?
17	monitor and then talking to Pat about what to do."	17	A. Concerns about?
18	Q. Do you remember having that conversation with	18	Q. Let me strike that. Forget that question.
19	Ms. Cloud?	19	Did Director Harrigfeld ever tell you that
20	A. No, I don't.	20	Ms. Cloud had expressed these concerns about you?
21	Q. Do you remember having any conversation like	21	A. I don't recall that.
	that with her at all?	22	Q. Do you recall discussing with Director
22	***************************************		
22	A. I remember having a conversation with	23	Harrigfeld or anybody else that you should do something
		23 24	Harrigfeld or anybody else that you should do something different in dealing with Ms. McCormick and your
23	A. I remember having a conversation with		

	Page 85		Page 86
1	A. I don't recall.	1	A. Before she was placed out?
2	Q. And fair to say at this point in time you had	2	Q. Yes.
3	already shared your concerns with Director Harrigfeld	3	A. Yes.
4	and Ms. Cloud and they were aware of the situation?	4	Q. Did you feel that you received help or advice
5	A. I believe so.	5	in how to deal with that?
6	Q. Did either of them or anyone else who was	6	A. Absolutely.
7	aware of the situation take any action to intervene or	7	Q. What sort of help and advice did you get?
8	discipline or otherwise speak to Ms. McCormick?	8	A. What steps to take.
9	A. Not that I'm aware of.	9	Q. Did you take all those steps?
10	Q. Is it a surprise to you to read that?	10	A. I did.
11	A. Yes, sir.	11	Q. Are those the same steps that you already
12	Q. Why is that?	12	testified about?
13	A. Because, quite frankly, I felt like I had done	13	A. Yes.
14	everything I could possibly do to prevent what happened.	14	Q. When those didn't seem to put an end to the
15	Q. In discussing the situation between and	15	situation, is there anything else you did or did you
16	Ms. McCormick with the Director and with Ms. Cloud and	16	relay that to the Director or to Ms. Cloud or anyone
17	others, were you looking for assistance in helping to	17	else?
18	deal with the situation?	18	A. I believe I did.
19	A. Repeat that, please.	19	Q. What did you say to any of them?
20	Q. Sure. It was pretty garbled.	20	A. That it was continuing to go on.
21	In your discussions with the Director and	21	Q. Was there any kind of a plan or anything like
22	Ms. Cloud and others concerning Ms. McCormick,	22	that that was made at that point?
23	specifically with respect to her interactions with	23	A. I think the plan was to put her on
24	, were you looking for help or advice in how to	24	administrative leave without pay.
25	deal with that?	25	Q. Was that as part of a notice of contemplated
		eranno consciono revistamente.	
	Page 87		Page 88
1	action?	1	A. I don't recall.
2	A. Yes.	2	Q. Do you know if she ever told you that what you
3	Q. I see that there is a reference in that e-mail	3	were already doing wasn't enough or that you should do
4	to "McCormick's five-day suspension NOCA." Did you ever	4	something different?
5	see a copy of that document?	5	A. I don't recall that.
6	A. I did.	6	Q. Fair to say that is why this is surprising to
7	Q. What were the terms of that document?	7	you?
8	A. I don't remember.	8	MR. COLLAER: Objection; misstates the
9	Q. Do you know if that has been produced in	9	document, misstates her testimony.
10	response to discovery?	10	Q. (BY MR. SCHOPPE) I didn't catch your answer.
11	A. I don't know.	11	MR. COLLAER: Go ahead.
12	Q. Do you remember anything about a five-day	12	THE WITNESS: What was the question again?
13	suspension?	13	Q. (BY MR. SCHOPPE) Is it fair to say that
14	A. I knew that that was the step we were going to	14	that's why it's a surprise to you to have read that?
15	take.	15	A. It is a surprise to me.
16	Q. When you say "administrative leave," I believe	16	Q. Do you find it disappointing?
17	you said that earlier, is that what you were referring	17	MR. COLLAER: Objection; calls for
18	to or are you referring to something more lengthier or	18	speculation. And disappointing in what respect,
19	anything like that?	19	Counsel?
20	A. It's a notice of contemplated action and it	20	MR. SCHOPPE: It's up to you.
21			
22	spells out in there what the employee has done and what steps the Department is going to take.	21 22	MR. COLLAER: If you understand the question, go ahead.

THE WITNESS: I'm going to say it again. I

the steps that I could take to try prevent anything such

did everything that I could as a supervisor; took all

page?

Q. Did Ms. Cloud ever say anything to you along

the lines of what you read in the bottom of that second

23

24

25

23

24

Page 90 Page 89 THE WITNESS: In my opinion the responsibility 1 as this from happening. 1 2 Q. (BY MR. SCHOPPE) Given the fact that I don't 2 is Ms. McCormick. 3 3 think anybody disputes that it happened -- or do you Q. (BY MR. SCHOPPE) If there are concerns known 4 dispute that sex occurred between and 4 to you and the Director and to Ms. Cloud and others 5 Ms. McCormick in the --5 about an inappropriate relationship already beginning, 6 6 do you think that anyone is responsible for not having A. I don't know that. 7 Q. Are you aware of any of the court proceedings 7 done more to intervene to prevent it from happening? 8 8 involving Ms. McCormick in the criminal context? MR. COLLAER: Objection; it's an incomplete 9 A. No, sir. 9 hypothetical, calls for a legal conclusion, and calls 10 Q. Have you seen any reports or anything to the 10 for speculation. If you have an opinion, go ahead; but 11 effect that she pled guilty? 11 if you don't, you don't. 12 A. I recall reading some news, but I don't 12 THE WITNESS: My opinion is, once again, that 13 remember what it said. 13 we did everything that we could. 14 Q. Is it your understanding that sex occurred 14 Q. (BY MR. SCHOPPE) Were there any other actions 15 between them, whether or not you know it or not, is that 15 that were available to you sooner than July 4th? 16 your understanding of what happened? 16 MR. COLLAER: Objection; that is an incomplete 17 A. I understand that she admitted, yes. 17 hypothetical and calls for speculation. If you have an 18 Q. Who do you believe is accountable or 18 opinion, you can go ahead; if you don't, you don't. 19 responsible for the fact that occurred in the facility? 19 THE WITNESS: I don't. 20 MR. COLLAER: Objection; it's an incomplete 20 MR. COLLAER: Counsel, it's noon at this 21 hypothetical, calls for speculation, and calls for a 21 point. So we're off the record? 22 legal conclusion. 22 MR. SCHOPPE: Just one more question about 23 If you have an opinion about anybody being 23 that. 24 responsible for that sexual relationship happening, go 24 Q. (BY MR. SCHOPPE) As far as I wasn't really 25 ahead and express your opinion. 25 asking an opinion, I was asking whether there were Page 91 Page 92 actually any administrative steps you could have taken 1 1 O. Less than an hour, more than an hour? 2 prior to the written warning record or the notice of 2 A. Less than an hour. 3 contemplated action but that were not taken. 3 Q. More than a half hour, less than a half hour? 4 A. I don't believe so. 4 A. I just don't remember. I'm sorry. 5 MR. SCHOPPE: All right. Off the record. 5 Q. That's okay. You don't have to apologize. 6 (Luncheon recess taken from 12:00 to 12:55 p.m.) 6 Was a PREA incident report filled out or was 7 7 MR. SCHOPPE: We're back on the record. it reported as a PREA incident? 8 Q. (BY MR. SCHOPPE) We left off talking about 8 A. I don't recall. I really don't recall. I 9 the Julie McCormick incident with Was an 9 don't. 10 incident report prepared for that? 10 Q. Do you know if it was reported to Health and 11 11 A. Not that I recall, no, sir. Welfare as an incident of abuse or neglect of a minor? 12 Q. Do you know if Diane Miles was involved in 12 A. First of all, you have to understand that the 13 that incident in any way where was in with Julie 13 day Julie was put out for spending a couple hours in her 14 McCormick for about two hours? 14 office with she had not been accused of anything, okay. So there was an investigation to be 15 A. I believe I was told that it was Diane Miles 15 16 that took to Ms. McCormick's office. 16 carried out to find out. So if Health and Welfare was 17 Q. Had you been told anything about Ms. Miles 17 contacted or PREA, somebody else was taking care of 18 standing outside the door while was in with 18 19 Ms. McCormick? 19 Q. In the context of the Department, do you know 20 A. No one told me that, sir. When I viewed the 20 who that would have been, whose responsibility? 21 video I saw it. 21 A. No, sir, I don't. 22 Q. So she was there the entire time? 22 Q. So as far as you know, on the day of the 23 23 A. No. sir. incident where you actually escorted her out and made a 24 Q. How long was she there? 24 police report, there was no allegation at all that they 25 A. I don't recall. 25 had actually had sexual relations?

Ì	Page 93		Page 94
1	A. No, no, none.	1	A. Yes.
2	Q. Did you ever speak with Ms. Certa about the	2	Q. In 2011 or actually stepping back into
3	incident afterwards?	3	2010, did any employee, including any of the Plaintiffs,
4	A. Ms. Certa came to see me shortly after that.	4	raise any concerns to you that the Department was not
5	I don't recall exactly when.	5	following proper hiring practices?
6	Q. What did she tell you?	6	A. Did anyone come to me?
7	A. That she was very upset that she cost Julie	7	Q. Yes. Did anyone make any reports to you about
8	McCormick her job.	8	that?
9	Q. Did she tell you at any time that she had	9	A. No, sir.
10	actually seen them having sex or after sex?	10	Q. Did anyone in that year, in 2010, indicate to
11	A. She did not.	11	you that first of all, let me ask you: Do you recall
12	Q. With respect to the incident involving Bryce	12	when Ms. Roters was hired in the O&A unit?
13	Larson and that we talked about earlier, was any	13	A. She wasn't hired in the O&A unit; I moved
14	of that reported either as a PREA incident or to the	14	Ms. Roters from Choices and Solutions to O&A.
15	local police department or to the Department of Health	15	Q. What was her role in Choices?
16	and Welfare?	16	A. Unit manager.
17	A. I don't recall. I honestly don't recall. I	17	Q. Then she went over to O&A from there?
18	recall the investigation said there was nothing at the	18	A. Right.
19	time of a sexual nature.	19	Q. Let's step back to Choices. As unit manager,
20	Q. Who had conducted that investigation?	20	when was she hired for that position?
21	A. One of our internal investigators, and I	21	A. I don't recall.
22	believe that was Terry from JCC-Lewiston.	22	Q. When she was hired for that position did you
23	Q. Do you remember his last name? Is that a man?	23	have any part in making that decision?
24	A. No, I don't. Sorry.	24	A. No, sir.
25	Q. Is that a man though?	25	Q. Who made that decision?
***************************************	Page 95	***************************************	Page 96
1	A. Dave Rohrbach and the people that were	1	Q. Did that position require prior supervisory
2	assisting him with the interviews.	2	experience?
3	Q. Do you know who that was?	3	MR. COLLAER: Are you talking about the job
4	A. No, sir, I don't recall.	4	description?
5	Q. What was Mr. Rohrbach's role at that time?	5	MR. SCHOPPE: Yes, the position.
6	A. Program manager.	6	THE WITNESS: I don't recall.
7	Q. He was a subordinate of yours?	7	Q. (BY MR. SCHOPPE) For someone to be placed in
8	A. I supervised him.	8	a supervisory position, would prior supervisory
9	Q. In making a hire of that sort in a supervisory	9	experience typically be a requirement?
10	capacity, is unit manager a supervisory capacity,	10	MR. COLLAER: Object to the form of the
11	supervisory position?	11	question; it's vague and calls for speculation.
12	A. Not necessarily. It just depended what unit	12	THE WITNESS: I can't answer that.
13	you were working on and what that role would entail.	13	Q. (BY MR. SCHOPPE) Well, I need some answer
14	Q. Was her role as unit manager there, did that	14	even if it's you don't know or
15	involve supervising employees?	15	A. I don't know.
16	A. No, sir, because in Choices the employees were	16	Q. That's fine.
1 7	supervised by the group leader in each one of the pods.	17	Did you ever discuss with anyone that that
17			
18	So when I say "no, sir," I take that back. Laura would	18	position required previous supervisory experience?
18 19	have supervised the group leaders. The group leaders	19	A. Did I discuss with someone?
18 19 20	have supervised the group leaders. The group leaders supervised the staff that worked in their unit.	19 20	A. Did I discuss with someone?Q. That's right.
18 19 20 21	have supervised the group leaders. The group leaders supervised the staff that worked in their unit. Q. Were you familiar with the job description at	19 20 21	A. Did I discuss with someone?Q. That's right.A. Not that I recall.
18 19 20 21 22	have supervised the group leaders. The group leaders supervised the staff that worked in their unit. Q. Were you familiar with the job description at that time?	19 20 21 22	A. Did I discuss with someone?Q. That's right.A. Not that I recall.Q. Did you discuss Ms. Roters hiring with
18 19 20 21 22 23	have supervised the group leaders. The group leaders supervised the staff that worked in their unit. Q. Were you familiar with the job description at that time? A. Unit manager?	19 20 21 22 23	A. Did I discuss with someone?Q. That's right.A. Not that I recall.Q. Did you discuss Ms. Roters hiring with Mr. Rohrbach?
18 19 20 21 22 23 24	have supervised the group leaders. The group leaders supervised the staff that worked in their unit. Q. Were you familiar with the job description at that time? A. Unit manager? Q. Yes.	19 20 21 22 23 24	 A. Did I discuss with someone? Q. That's right. A. Not that I recall. Q. Did you discuss Ms. Roters hiring with Mr. Rohrbach? A. Did I discuss what?
18 19 20 21 22 23	have supervised the group leaders. The group leaders supervised the staff that worked in their unit. Q. Were you familiar with the job description at that time? A. Unit manager?	19 20 21 22 23	 A. Did I discuss with someone? Q. That's right. A. Not that I recall. Q. Did you discuss Ms. Roters hiring with Mr. Rohrbach?

	Page 97		Page 98
1	Mr. Rohrbach.	1	position?
2	A. Following the interviews it was Mr. Rohrbach	2	A. Not that I'm aware of.
3	that came to me and said that they had selected Laura,	3	Q. At some point in 2011 did the issue of
4	and I approved that.	4	Ms. Roters' qualifications for the position come into
5	Q. You approved that.	5	question at the facility?
6	And how about fiscal and HR?	6	A. I'm assuming you have given me the right date,
7	A. Yes.	7	but yes, I was met and approached by Julie Cloud that
8	Q. At the time did you have any concern at all	8	there had been a question raised and as a result of
9	that Ms. Roters did not have any prior supervisory	9	that, the promotion of Laura Roters to unit manager was
10	experience?	10	going to have to be rescinded.
11	A. Not that I recall.	11	Q. Did she tell you what those questions were?
12	Q. As you sit here now, is it your understanding	12	A. I don't recall.
13	that prior to that position she did not have any	13	Q. Did she tell you why that action needed to be
14	supervisory experience?	14	taken?
15	A. I don't remember.	15	A. I think this was direction that she had gotten
16	Q. Do you know if other employees had applied for	16	from the State human resources.
17	that position?	17	Q. Is it correct to say the Department has its
18	A. I'm sure they did.	18	own human resources department?
19	Q. Do you know of any specific employees who	19	A. Our department does, yes.
20	applied?	20	Q. Does that department in turn report to the
21	A. Not that I can recall.	21	State human resources department, as far as you know?
22	Q. Do you remember if Mark Freckleton applied?	22	A. I don't know.
23	A. For unit manager, I don't know.	23	Q. What did she have to say about what the State
24	Q. Do you know if any applicants for the position	24	had said?
25	who had supervisory experience were passed over for the	25	A. That there had been a question about
~~~		ey awanga salasa wan asalasa ga awan	
	Page 99		Page 100
1	Ms. Roters' promotion, that again, they were going to	1	Human Resource Officer Julie Cloud.
2	have to rescind it, and that they were going to be	2	Q. As far as you know, was that deemed to be
3	looking at the announcement, the candidates. That's all	3	appropriate to meet the job requirements in terms of
	I can name and an		appropriate to meet the job requirements in terms of
4	I can remember.	4	supervisory experience?
4 5	Q. Was her promotion, in fact, rescinded?	5	supervisory experience?  A. All I can tell you is it was supposed to be a
5 6	<ul><li>Q. Was her promotion, in fact, rescinded?</li><li>A. Yes.</li></ul>	5 6	supervisory experience?  A. All I can tell you is it was supposed to be a good training, not geared just towards supervision but
5	<ul><li>Q. Was her promotion, in fact, rescinded?</li><li>A. Yes.</li><li>Q. What happened with the position after that;</li></ul>	5	supervisory experience?  A. All I can tell you is it was supposed to be a good training, not geared just towards supervision but how to develop a team, how to work within a team, things
5 6	<ul> <li>Q. Was her promotion, in fact, rescinded?</li> <li>A. Yes.</li> <li>Q. What happened with the position after that;</li> <li>did it remain vacant or did someone fill it?</li> </ul>	5 6	supervisory experience?  A. All I can tell you is it was supposed to be a good training, not geared just towards supervision but how to develop a team, how to work within a team, things like that. That's all I know.
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1	Q. Are you aware of any other instances in which	1	A. I can't recall.
2	the Department has paid for employees to go through	2	Q. O&A staff generally?
3	training like that at BSU?	3	A. Right.
4	A. Oh, yeah. It wasn't long after that BSU had	4	Q. Any other employees that you recall?
5	another one. And the only one I can remember, I think	5	A. No, sir.
6	Eric Cotton went and somebody else. Oh, yeah.	6	Q. Was that all-staff meeting in November of
7	Q. And was there a particular reason that	7	2011?
8	Ms. McCormick was authorized or sponsored effectively to	8	A. Yes.
9	go to BSU for that course?	9	Q. Do you recall whether a petition might have
10	<b>A.</b> She was a new supervisor, she wanted to go. I	10	been circulated expressing staff concerns about hiring
11	took the information that Julie Cloud gave me about this	11	practices?
12	course and I shared it with Julie McCormick and	12	A. I heard that.
13	Ms. Roters.	13	Q. Did you ever see the petition?
14	Q. With respect to Ms. Roters, do you know who	14	A. No, sir.
15	raised the questions with Julie Cloud about Ms. Roters'	15	Q. Did you ever talk about it with anybody?
16	qualifications?	16	A. One person.
17	A. I don't know.	17	Q. Who was that?
18	Q. Did you hear anyone else at the Department	18	A. Ray Gregston.
19	express concern or their belief that the hiring	19	Q. What did you speak about with Ray?
20	practices or the rules about hiring employees had been	20	A. I got a phone call at home advising me that
21	broken in hiring Ms. Roters?	21	Ray was inviting people out to his maintenance shop to
22	A. I heard it at an all-staff meeting.	22	sign a petition objecting to the promotion of
23	Q. Do you remember who you heard it from?	23	Ms. Roters. I was shocked. I contacted the Director,
24	A. O&A staff.	24	and Director Harrigfeld and I met with Ray on Monday
25	Q. Any specifics as to who spoke out about it?	25	morning at 9:30 in my office and I asked him.
**************************************	Page 103		Page 104
1	Q. What did you talk about?	1	concern. There are other processes.
2	A. A lot of things. Mr. Gregston talked about	1	
		2	Q. For concerns like that, what are the processes
3	people being promoted that weren't qualified. He talked	2 3	<b>Q.</b> For concerns like that, what are the processes that employees should go through?
3 4			· · · · · · · · · · · · · · · · · · ·
	people being promoted that weren't qualified. He talked	3	that employees should go through?
4	people being promoted that weren't qualified. He talked about people playing golf while they're on the clock. I	3 4	that employees should go through?  A. Problem solving.
4 5	people being promoted that weren't qualified. He talked about people playing golf while they're on the clock. I don't know. He just talked about a lot of things. And	3 4 5	<ul><li>that employees should go through?</li><li>A. Problem solving.</li><li>Q. Is problem solving a process that is used to</li></ul>
4 5 6	people being promoted that weren't qualified. He talked about people playing golf while they're on the clock. I don't know. He just talked about a lot of things. And I remember thinking: Why has he saved all this stuff up	3 4 5 6	that employees should go through?  A. Problem solving.  Q. Is problem solving a process that is used to deal with interpersonal issues between supervisors and
4 5 6 7	people being promoted that weren't qualified. He talked about people playing golf while they're on the clock. I don't know. He just talked about a lot of things. And I remember thinking: Why has he saved all this stuff up for me? I had a standing appointment with Ray Gregston	3 4 5 6 7	that employees should go through?  A. Problem solving.  Q. Is problem solving a process that is used to deal with interpersonal issues between supervisors and employees?
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4 5 6 7 8 9 10	people being promoted that weren't qualified. He talked about people playing golf while they're on the clock. I don't know. He just talked about a lot of things. And I remember thinking: Why has he saved all this stuff up for me? I had a standing appointment with Ray Gregston every Monday at 9:30, I had a standing appointment every week with all of my direct reports. And it was like so the Director and I talked to Ray.  Q. Anything else that you recall speaking about	3 4 5 6 7 8 9 10 11	that employees should go through?  A. Problem solving.  Q. Is problem solving a process that is used to deal with interpersonal issues between supervisors and employees?  A. It can be used, as far as I know, sir, for any problem.  Q. Or in response to disciplinary actions?  A. Yes, sir.
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4 5 6 7 8 9 10 11 12 13	people being promoted that weren't qualified. He talked about people playing golf while they're on the clock. I don't know. He just talked about a lot of things. And I remember thinking: Why has he saved all this stuff up for me? I had a standing appointment with Ray Gregston every Monday at 9:30, I had a standing appointment every week with all of my direct reports. And it was like so the Director and I talked to Ray.  Q. Anything else that you recall speaking about with Ray?  A. I can't remember.	3 4 5 6 7 8 9 10 11 12	that employees should go through?  A. Problem solving.  Q. Is problem solving a process that is used to deal with interpersonal issues between supervisors and employees?  A. It can be used, as far as I know, sir, for any problem.  Q. Or in response to disciplinary actions?  A. Yes, sir.  Q. Is there any policy though that prevents a group of employees from preparing or signing a petition
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4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	people being promoted that weren't qualified. He talked about people playing golf while they're on the clock. I don't know. He just talked about a lot of things. And I remember thinking: Why has he saved all this stuff up for me? I had a standing appointment with Ray Gregston every Monday at 9:30, I had a standing appointment every week with all of my direct reports. And it was like so the Director and I talked to Ray.  Q. Anything else that you recall speaking about with Ray?  A. I can't remember. Q. Was anyone else present? A. No, just the Director and I. Q. Did Ray discuss with you any other employees who were involved in the petition?  A. He didn't talk to me about that. Q. Did you ever find out who might have signed the petition or supported it?  A. No, sir. Q. Was there any problem with employees	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	that employees should go through?  A. Problem solving.  Q. Is problem solving a process that is used to deal with interpersonal issues between supervisors and employees?  A. It can be used, as far as I know, sir, for any problem.  Q. Or in response to disciplinary actions?  A. Yes, sir.  Q. Is there any policy though that prevents a group of employees from preparing or signing a petition that expresses their concerns?  A. Not that I'm aware of.  Q. Did you find that was it a matter of form; was it a problem with the form that it was presented in, or how would you have wanted it to be dealt with, all these issues that came up?  A. I would have preferred  MR. COLLAER: Are you assuming that she actually saw the petition?
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	people being promoted that weren't qualified. He talked about people playing golf while they're on the clock. I don't know. He just talked about a lot of things. And I remember thinking: Why has he saved all this stuff up for me? I had a standing appointment with Ray Gregston every Monday at 9:30, I had a standing appointment every week with all of my direct reports. And it was like so the Director and I talked to Ray.  Q. Anything else that you recall speaking about with Ray?  A. I can't remember. Q. Was anyone else present? A. No, just the Director and I. Q. Did Ray discuss with you any other employees who were involved in the petition? A. He didn't talk to me about that. Q. Did you ever find out who might have signed the petition or supported it? A. No, sir. Q. Was there any problem with employees circulating or signing a petition, any policy against	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	A. Problem solving.  Q. Is problem solving a process that is used to deal with interpersonal issues between supervisors and employees?  A. It can be used, as far as I know, sir, for any problem.  Q. Or in response to disciplinary actions?  A. Yes, sir.  Q. Is there any policy though that prevents a group of employees from preparing or signing a petition that expresses their concerns?  A. Not that I'm aware of.  Q. Did you find that was it a matter of form; was it a problem with the form that it was presented in, or how would you have wanted it to be dealt with, all these issues that came up?  A. I would have preferred  MR. COLLAER: Are you assuming that she actually saw the petition?  MR. SCHOPPE: No. I believe she already said

Case 1:12-cv-00326-BLW Document 70 Filed 03/10/14 Page 28 of 42 Page 105 Page 106 MR. COLLAER: Golf and the hiring practices? 1 employee has an issue that they bring it up right then 1 2 2 THE WITNESS: That they brought that to my and there with the appropriate party. And that's not 3 what happened. It was like Ray just held on to all this 3 attention? No one brought it to my attention until Ray 4 4 stuff and then all of a sudden, boom. Gregston did. 5 5 Q. (BY MR. SCHOPPE) My question though is if Q. (BY MR. SCHOPPE) Was that the first time you 6 6 had heard any concerns about any of those things that they testified differently, would they be lying? 7 Ray spoke about with you from anyone at all? 7 A. I would have to say yes, because I don't 8 8 A. That's correct. recall anybody else coming to me. 9 Q. What were the hiring concerns that were 9 Q. So no one had said anything, expressed any 10 expressed about Ms. McCormick? 10 concerns about improper hiring practices of her that 11 11 MR. COLLAER: Objection; that assumes any 12 hiring concerns were raised with respect to 12 A. No. 13 Ms. McCormick. 13 Q. Nobody had expressed any concerns about people 14 14 golfing off site or anything like that? MR. SCHOPPE: She already testified that was 15 the fact, the case. 15 A. No, that was the first time I heard it. 16 MR. COLLAER: No, that misstates her 16 Q. If any of the Plaintiffs or any other 17 testimony. 17 employees were to testify that they had said things to 18 Q. (BY MR. SCHOPPE) Do you know, were hiring 18 you, would they be lying? 19 concerns or concerns about the hiring of Ms. McCormick 19 A. Sir? 20 raised to you? 20 Q. If any of the Plaintiffs or any other 21 **A.** Ray Gregston brought that up that same day. 21 employees were to testify they had said those things to 22 Q. Was this before or after the all-staff 22 you, made those reports to you, would they be lying? 23 meeting? 23 MR. COLLAER: What reports are you referring 24 A. Before. 24 to, what things? 25 Q. What were those concerns? 25 MR. SCHOPPE: The ones we just talked about. Page 107 Page 108 1 A. He said she didn't have any supervisory 1 A. I don't recall. 2 2 experience. Q. You mentioned she had worked for the 3 3 Q. Was that true? Department for a while. What was her role there before 4 A. No, it was not. 4 5 5 Q. What was her supervisory experience? A. Safety and security officer. 6 A. She supervised a group at Job Corps over a 6 **Q.** How long had she done that job? 7 7 particular trade. I can't remember now which trade that A. Long time. She worked mainly in our control 8 8 booth on the evening shift. Early on as a new was. And it was on her application and the reference 9 check was done. I'm the one that called a gentleman at 9 superintendent I was quite impressed whenever I'd need 10 Job Corps who told me about her supervisory experience. 10 to call back out to the facility because Ms. McCormick 11 Q. Who made the decision to place Ms. McCormick 11 always knew what was going on. 12 12 as the supervising staff security officer? Q. Do you recall how many years she might have 13 13 worked there or when she might have started? A. Myself and the people that helped me with the 14 interviews. 14 A. I don't. 15 15 Q. Who was that? Q. Had she applied for any other positions within 16 A. I can't remember. 16 the facility, as far as you can recall? 17 Q. Is it fair to say that you believe her prior 17 A. Not that I recall. 18 supervisory experience at Job Corps was sufficient to 18 Q. Do you recall if she applied for rehab tech

**Q.** Is that a position that you would sign off on

A. No. The rehab tech position would be approved

by the unit manager or the program manager, and go from

in hiring someone for if it came to you?

qualify her to be the supervising SSO?

employee. That's my answer.

A. I believed that Ms. McCormick had worked for

the Department long enough, she had demonstrated her

Q. Do you recall if any other applicants for the

position had equal or greater supervisory experience?

knowledge and skills, she was a good employee, a valued

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positions?

there.

A. I don't know.

Page 109 Page 110 Q. With respect to Ms. Roters and Ms. McCormick, 1 1 would benefit from it? 2 2 did Director Harrigfeld have any role in approving their A. Because she was a new supervisor. 3 3 hiring for those positions? **Q.** And was that Julie Cloud? 4 4 A. Yeah. A. Well, because Julie McCormick was going to 5 5 answer to me I had to get Sharon's approval for Julie's O. At the all-staff meeting in November 2011, 6 what were the things that the O&A staff that you 6 promotion, and I got that. And Laura Roters, again, 7 mentioned earlier were saying to you? 7 Dave Rohrbach e-mailed myself and Sharon, because when 8 **A.** They were very upset, they were very upset 8 Laura got promoted a second time we just needed to make 9 9 over losing their ten-hour shifts. They were upset sure of that. 10 10 about hiring practices. They claimed that qualified Q. What was that second time you're talking 11 11 people and good people were being passed over. I'm 12 trying to remember what else. 12 A. It was after her promotion was rescinded the 13 Q. Did they name any specific people? 13 first time. She applied and interviewed a second time A. No. 14 14 and was selected again. 15 Q. Or any specific positions? 15 Q. If Julie McCormick's supervisory experience 16 16 A. I don't remember. was enough as far as you were concerned to place her in 17 Q. Did any other issues come up regarding time 17 a supervising staff security officer position, why was 18 card padding or forgery of time records or anything like it that she was sent for training at BSU? 18 19 that? 19 **A.** It was not to get supervisory training, okay. 20 **A.** At the all-staff meeting, not that I recall. 20 This was a training that was recommended to me by my 21 Q. In your conversation with Mr. Gregston 21 human resource officer, that I should probably start 22 regarding someone golfing, did he say who that was? 22 sending some people to it. I asked her for 23 A. I don't -- I can't say for sure. 23 recommendations and she felt Julie McCormick would 24 **O.** Could it have been Mr. Baranco? 24 benefit from it and she felt Laura Roters would too. 25 A. I know that eventually I heard it was 25 **Q.** Did she say why she thought Julie McCormick Page 111 Page 112 1 Mr. Baranco, but I can't say for sure that Ray Gregston 1 **Q.** Anyone specific there? 2 is the one that said it was Mr. Baranco. 2 A. I can't. No, I can't give you any specific 3 3 Q. When those issues were raised there, did you name. 4 investigate them at all? 4 **Q.** What were the concerns that were being 5 A. I did? 5 expressed? 6 Q. What did you find? 6 A. Restraints, number of restraints. 7 7 A. I talked to Mr. Baranco's supervisor, Valarie **Q.** What do you mean by that? 8 8 A. Physical interventions, where the staff would Zuniga. Any time Mr. Baranco took a break during the 9 9 day to go and hit balls, he got her permission. This have to take a child down. 10 10 Q. What was the concern about those? was a clinician in O&A that day in and day out had to 11 meet with children and hear some pretty horrific stuff. 11 **A.** The number of them. 12 12 **Q.** Prior to the all-staff meeting had any Q. That there were too many or too few? 13 employee, including any of the Plaintiffs, ever 13 A. Too many. 14 expressed to you concern that the facility was not a 14 Q. What was the problem with there being too 15 secure facility? 15 many? What was the real concern that they were trying 16 16 MR. COLLAER: Could you read that question to express to you that you understood them to be saying? 17 17 back to me, please. Was there a reason there were too many I guess I'm 18 (Record read back.) 18 19 THE WITNESS: I don't recall that. 19 A. They felt that with the kind of kids that we 20 Q. (BY MR. SCHOPPE) Did anyone tell you that 20 were getting, they felt that if we had more staff, 21 they felt that the facility was unreasonably dangerous? 21 things like that. 22 A. Was what? 22 Q. Did you have an opinion as to whether there 23 23 Q. Unreasonably dangerous. ought to be more staff at the facility? 24 A. I heard concerns expressed quite frequently by 24 A. Did I have an opinion? 25 25 the observation and assessment staff. Q. Yes.

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	Page 113		Page 114
1	A. I would have loved to have had more staff, but	1	A. I don't remember who that was. Sorry.
2	that wasn't going to happen.	2	Q. That's okay. You don't have to apologize.
3	Q. Why not?	3	During your time as the superintendent, did
4	A. Because we are funded by the State of Idaho	4	anyone at the Department, including any of the
5	and the legislators are the ones that fund the	5	employees, tell you they believed that the
6	positions. And the Director each year has to go before	6	staff-to-juvenile ratios were inappropriate or unsafe?
7	the legislators to ask for additional positions or a new	7	A. I don't remember that. Again, I'm going to
8	position and	8	tell you I remember the O&A staff saying they needed
9	Q. At some point was there a hiring freeze,	9	more staff.
10	hiring and promotions freeze imposed by the Governor?	10	Q. Anyone outside of O&A say that the staffing
11	A. Seems I recall something like that, yeah.	11	ratios were unsafe?
12	Q. Do you know if anyone was hired or promoted	12	A. Not that I recall.
13	during that time of the freeze?	13	Q. After the November 2011 all-staff meeting, did
14	A. I can't recall.	14	you have any further discussions with any employees,
15	Q. With respect to the PREA training you	15	including any of the Plaintiffs, regarding concerns
16	mentioned earlier, is it your understanding that PREA	16	about the facility being unsafe or dangerous?
17	mandates a certain staff/juvenile ratio?	17	A. After the all-staff meeting, Director
18	A. I don't recall.	18	Harrigfeld came out to the Nampa facility and she, along
19	Q. Do you know who would be the person best to	19	with human resources, met with every staff at the Nampa
20	ask about that sort of thing?	20	facility, encouraging staff to speak up, speak out about
21	<b>A.</b> It would probably be our state PREA	21	their issues and concerns. Minutes were taken at each
22	coordinator.	22	one of those meetings.
23	Q. Who is that?	23	Q. Do you know who took the minutes?
24	A. I don't know at this time.	24	A. I believe it was HR.
25	Q. Who was it when you were superintendent?	25	Q. Do you know who in particular?
er pankett i thaisse manus muura.	Page 115	•	Page 116
1	A. I believe Pat Thomson.	1	A. I don't know if I said it that day, but I did
2	Q. Were you present at those meetings?	2	say it.
3	A. Not all of them, no, sir.	3	Q. So is it fair to say that you disagreed with
4	<b>Q.</b> Do you recall what meetings you were present	4	him?
5	at with which employees?	5	A. I did.
6	A. One in particular that I can recall.	6	Q. Was it your understanding that he felt that it
7	Q. Tell me about that, please.	7	was an undisciplined environment?
8	A. It was in the conference room. That's when I	8	A. A what?
9	first heard the term that we were a Club Med. I heard	9	Q. Undisciplined environment for juveniles.
10	that from the maintenance craftsman. That's all I can	10	A. Again, sir, all I can remember him saying is
11	remember. It was not a it was a good meeting.	11	that we were too easy on the kids.
12	Q. Was that Bob Robinson?	12	Q. Were you present at any meeting with Director
13	A. Yes.	13	Harrigfeld or Pat Thomson in which Mr. Thomson said
14	Q. Did you understand what he meant by "Club	14	there should be no more petitions?
15	Med"?	15	A. I don't think so. I don't remember hearing
16	A. The Director asked him to clarify and I	16	that.
17	believe what I recall he said that we were too easy on	17	Q. Do you remember hearing that at any point from
18	the kids and we needed to remember that they were	18	anybody?
19	criminals. Anyway.	19	A. No, sir, I don't.
20	Q. How did you respond to that?	20	Q. Do you remember anyone saying anything at all
21	A. JCC-Nampa, JCC-Lewiston, and JCC-St. Anthony	21	to the effect that employees should not present further
22	are not prisons.	22	petitions with their concerns or grievances?
23	Q. Is that how you responded to him at the time?	23	A. Not that I heard.
24	A. Yes.	24	Q. After the November 2011 all-staff meeting, do
25	Q. Did you say those words to him?	25	you recall anything that may have been called a bucket
			,

Page 117 Page 118 1 list being circulated? 1 concerns? 2 2 A. A what list? A. Yes. 3 3 Q. Was there a name for that committee? Q. A bucket list. 4 A. A bucket list? No. sir. I don't recall a 4 A. No. there wasn't a name for it, that I knew 5 5 of. 6 6 Q. Sort of a wish list that employees had for Q. Did you have regular meetings? 7 7 improvements or changes at the facility. A. Different supervisors took various concerns 8 8 A. You know what, I do recall hearing something from that list and scheduled a meeting, invited staff to 9 about a bucket list, but I can't tell you what it was 9 the meeting. One that comes to mind is Valarie Zuniga 10 connected to. 10 took on a couple of issues, invited staff, they came up 11 with some suggestions to improve in some areas, and she 11 Q. You didn't understand it was connected to the 12 concerns raised at the all-staff meeting or not? 12 reported back to the staff at the next all-staff 13 13 14 14 Q. You didn't know if it was connected to the Q. What was that, what did she say in that 15 concerns that may have been raised, like Mr. Robinson's 15 report; were you there? 16 16 Club Med concern or report? A. I don't remember. 17 17 A. I don't recall. Q. Were the changes or any of the changes that 18 **Q.** Do you recall ever seeing a list like that or 18 were proposed actually made? 19 19 document like that? A. As far as I know, sir, they were. 20 A. A bucket list document? I don't connect it to 20 Q. Do you know which ones? 21 21 a bucket list. What I recall seeing is that after the A. No, I can't recall. 22 meetings were held, Pat Thomson took all the minutes and 22 Q. Do you recall any of the specific suggestions 23 put them into a document and that was shared with myself 23 that were made for changes? 24 and all of my supervisors at Nampa. 24 A. I don't recall. 25 Q. Was a committee formed to deal with those 25 O. Did you view the concerns raised by Page 120 Page 119 Mr. Gregston back before the all-staff meeting as 1 1 speculation and opinion. If you have an opinion about 2 critical of your management of the facility? 2 that, what he was thinking, go ahead. 3 MR. COLLAER: Are you talking about during the 3 THE WITNESS: I don't. 4 4 meeting they had or --Q. (BY MR. SCHOPPE) You had no opinion as to 5 5 whether he was criticizing the Director or not? MR. SCHOPPE: Yes. When they spoke about 6 6 them. 7 7 THE WITNESS: My answer would be Mr. Gregston Q. At the all-staff meeting that occurred in 8 was obviously very angry. And I've already told you I 8 November 201 I, was it your impression the staff, 9 9 didn't understand why he saved up all this stuff and why including the O&A staff you spoke about earlier, they 10 10 he wasn't bringing it to my attention when it became a were raising criticisms of how the Department and the 11 11 facility were being run by you and the Director? 12 Q. (BY MR. SCHOPPE) Is it fair to say that you 12 A. I didn't hear that. 13 understood that it was criticism though? 13 O. You didn't hear criticism? 14 A. That it was what? 14 A. I heard criticism about different things, but 15 O. Criticism. 15 not criticism about myself or the Director. 16 A. Yeah. 16 **O.** So that's your understanding as a personal 17 Q. Same question with respect to the Director, 17 question. I'm speaking more about how the Department or 18 18 the concerns he was raising were critical of her the facility were being managed as opposed to something 19 19 management of the Department as a whole? personal against you. 20 A. Well, I can't speak for Sharon. 20 Did you understand that they were being 21 **Q.** What was your understanding? 21 critical of how the Department was being managed? 22 22 A. He was angry. MR. COLLAER: Object to the form of the 23 Q. Fair to say that what he was saying was 23 question; it's vague and calls for speculation as to the 24 critical of her, in your judgment? 24 state of mind of I don't know how many people, you 25 25 MR. COLLAER: Objection; it calls for haven't identified.

	Page 121		Page 122
1	Q. (BY MR. SCHOPPE) Asking about your	1	recall.
2	understanding, not anybody else's.	2	Q. Anyone else in the O&A staff?
3	<b>A.</b> My understanding was that they were upset	3	A. Terminated? Not that I can think of.
4	about losing their ten-hour shifts, they were concerned	4	Q. How about disciplined, anyone in O&A staff
5	about the safety and security, we needed more staff.	5	disciplined after that?
6	They said we were passing over good people for	6	A. Disciplined after what?
7	promotions. That's all I can remember.	7	Q. After the all-staff meeting in November 2011.
8	Q. After that meeting and into 2012, is it	8	A. I don't know.
9	correct to say that 9 out of 12 or 9 out of 14 of the	9	Q. Why was Tom Knoff terminated?
10	O&A staff left the Department?	10	A. Tom Knoff was terminated because of Tom
11	<b>A.</b> I don't know how many left.	11	Knoff's failure to follow directives, his failure to
12	Q. Is it fair to say some of them left?	12	properly supervise and oversee his staff and his unit.
13	A. Well, by the time I retired there had been a	13	Q. Did he ever express any concerns to you about
14	couple. That's all I recall.	14	improper hiring practices at the facility?
15	Q. Did anyone tell you, any one of those people	15	A. Tom Knoff?
16	who did leave, tell you why they left?	16	Q. Yes.
17	A. Tell me why? No.	17	A. Notthat I recall.
18	Q. Were any of those people terminated?	18	Q. Did he ever express any concerns to you about
19	A. Terminated?	19	unsafe conditions at the facility?
20	Q. Yes.	20	A. I don't recall Tom Knoff talking to me about
21	A. After the 2011 all-staff meeting?	21	unsafe conditions.
22	Q. That's right.	22	Q. To your knowledge, has anyone from any other
23	A. Tom Knoff, the O&A supervisor, was terminated.	23	JCC, whether Lewiston or St. Anthony, expressed the
24	Q. Anybody else?	24	opinion that JCC-Nampa is a dangerous facility?
25	A. Well, Julie McCormick. That's all I can	25	A. Not that I'm aware.
	Page 123		Page 124
1	Page 123  Q. Or they felt unsafe there?	1	Page 124 position had been removed or phased out or something
1 2	_	1 2	
	Q. Or they felt unsafe there?		position had been removed or phased out or something
2	<ul><li>Q. Or they felt unsafe there?</li><li>A. No, sir.</li></ul>	2	position had been removed or phased out or something like that?
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	Page 125		Page 126
1	there was a reclassification done and that's how we got	1	A. That and more.
2	the unit manager position back. I think I'm recalling	2	Q. What was the "more"?
3	that right.	. 3	A. Restructure, if you will, of the unit. She
4	Q. Do you know who made the reclassification	4	was mentoring and training staff, role playing for them
5	decision?	5	how to work with kids.
6	A. I can't remember.	6	Q. What was the restructuring of the unit?
7	Q. Do you know if this was during the hiring	7	A. Laura Roters ensured that the staff that she
8	freeze?	8	worked with down in O&A understood how to work with
9	<b>A.</b> No.	9	children. She ensured their rights were not violated.
10	Q. After it was reclassified was someone	10	By that I meant she ensured they were not isolated,
11	appointed or assigned to fill that?	11	segregated without cause. She developed objectives for
12	A. I don't remember.	12	her staff to meet.
13	Q. Do you recall if Laura Roters was hired for	13	Q. Before she became unit manager had there been
14	that position?	14	violations of rights of juveniles in that unit?
15	A. Hired for what position?	15	<b>A.</b> In O&A?
16	Q. For the unit manager position after it was	16	Q. Yes.
17	reclassified.	17	A. Yes, sir.
18	A. Laura Roters was already a unit manager.	18	Q. What were those violations?
19	Q. I'm talking about for O&A. At some point did	19	A. Excessive room time.
20	she become the supervisor in O&A?	20	Q. What were the criteria by which excessive room
21	A. I moved her to O&A, yes, sir.	21	time was measured? In other words, was there a standard
22	Q. When was that?	22	that was applied?
23	A. When Tom Knoff was terminated.	23	A. A child was put in his room if there was a
24	Q. Did she fill the same position that he had had	24	cause for concern for safety and well-being. Once there
25	at that time when he was terminated?	25	was no longer a cause or a concern, they needed to come
Shimman System (Market Miles)			-
	Page 127		Page 128
1	out. So I can't give you a time factor, okay. It's	1	standard or law?
2	going to depend upon the juvenile and his or her	2	A. That data does come out twice a year from PbS.
3	behavior.	3	It shows the amount of room time, if you will. And you
4	Q. Whose judgment, who made the call one way or	4	can look at that data, you can look at it as it stands
5	the other as to what a sufficient amount of time would	5	on a national level. You can also look at it as it
6	be in any given instance?	6	compares to the other units within the facility.
7	A. It could be the staff, it could be the	7	Q. Is there a recommended amount of room time
8	supervisor.	8	anywhere in those PbS reports or data, or anything like
9	Q. Anyone who worked in O&A?	9	that?
10	A. Yeah.	10	A. I don't recall there being a recommended
11	Q. As far as children's rights being violated,	11	amount of time. Again, you are there to work with the
12	was there a legal standard you were applying or was it a	12	child, okay. They shouldn't go into their room to be
13	performance-based standard criteria; what was that?	13	isolated and segregated, okay, unless the behavior
14	<b>A.</b> Our department is about rehabilitation, and	14	warrants it or unless it's bedtime.
15	you cannot rehabilitate a child when you've got a door	15	Q. What was O&A doing with respect to room time
16	between you and him or her, okay. And so if their	16	prior to Ms. Roters being sent in?
17	behavior was under control and they were not a threat,	17	A. They were putting kids in their rooms and
18	as I've just spoken to, then you can't leave them locked	18	locking them down while they had a team meeting, they
19	in their room.	19	would put them in their rooms after dinner and leave
20	Q. What I'm asking is, you indicated this was a	20	them there for an hour while they ordered in pizza and
21	violation of the children's rights. So I'm trying to	21	things like this.
22	find out what the measuring stick is, what is the	22	Q. Who said that was happening?

A. It was being reported to me, but I cannot

remember by who. Every report I always followed up.

Q. Was room time at the facility above average

standard by which it's determined that there is too much

room time or not enough room time. Is there a guideline

that's published somewhere, is it a performance-based

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Page 129 Page 130 1 for the PbS data that you were seeing? 1 Q. Did the way that O&A staff were dealing with 2 2 juveniles in terms of lockdown that you were just A. In O&A, yes, sir. 3 3 Q. Is that comparing O&A units in other juvenile talking about, was that any different from how it had 4 corrections facilities nationwide? 4 been for your prior years as a superintendent; is there 5 A. Yes. sir. 5 anything new that came up? 6 Q. Do most facilities have similar observation 6 **A.** Prior to me being superintendent? 7 and assessment units? 7 O. Prior to the time when Ms. Roters was sent in 8 8 A. Not all. to restructure things, back to when you were appointed 9 Q. Did anyone, Tom Knoff or any other people 9 as superintendent, was that any different from how it working in O&A, ever offer an explanation as to why room 10 10 was when you first started? 11 time was maybe necessary or above average room time A. I don't recall. 11 12 12 Q. You don't recall if anything changed? being necessary? 13 A. Not that I recall. 13 **A.** I know that room time and restraints went down 14 Q. Did Tom Knoff ever offer an explanation for 14 when I sent Ms. Roters to O&A. 15 that? 15 **Q.** Was there any concern that the Department's 16 16 image in terms of PbS rankings would be tarnished by A. No. 17 Q. Did the fact that the room time was above 17 excessive room time? 18 average according to the national data mean it was 18 A. I don't believe that. 19 19 Q. Did room time have any effect, or excessive excessive? 20 20 room time have any effect on funding for the Department A. There was a concern. 21 **Q.** Whose concern was that? 21 from any source? 22 A. Mine, the Director's, other people. Because, 22 A. Not that I'm aware of. 23 I mean, the data was there. And when you looked at room 23 Q. Did any employees ever report any concerns to 24 24 time for Choices and Solutions, it was nothing like what you or did you hear any concerns that the juveniles were 25 it was in O&A. 25 not getting enough room time after violent assaults, for Page 131 Page 132 1 example? 1 there would be steps that would be taken by staff. The 2 2 juvenile that was assaulted or the staff that was A. As I said before, there were a lot of 3 complaints coming from O&A staff about the kids, the 3 assaulted was given the option of filing charges. If 4 number of restraints. They didn't feel that the 4 they wanted to file charges, then law enforcement would 5 5 juveniles were getting consequenced as they should. And be contacted and they would come out. 6 6 Director Harrigfeld sent Monty Prow to Nampa to work **Q.** What were the steps that were taken with the 7 7 with Tom Knoff and his staff, and they developed a juvenile who was placed in their room? 8 behavioral program. All of the O&A staff were trained 8 A. There were things he or she had to accomplish. 9 9 to it, so that when a child acted out, it was clearly Q. Like what? 10 10 defined the steps that would be taken to ensure that A. I don't remember. It was some written work 11 11 every child was treated the same. they had to do. I don't remember. 12 All of Tom's staff were trained to this new 12 **Q.** Was there anything called a reintegration 13 13 contract or something like that? approach that they were going to be using. A lot of the 14 14 staff in O&A even after the training did not like it. A. I don't remember. 15 They made it very clear to me and anybody else that 15 Q. Do you know how long that process would 16 would listen that they wanted kids locked down when they 16 typically take? 17 17 misbehaved. A. How what? 18 18 Q. When they said "misbehaved," what did they Q. How long; would it be a day-long process or an 19 19 mean? hour? 20 A. If one hit the other, if one assaulted a 20 **A.** It was up to the juvenile and his or her 21 21 behavior and completing what they needed to complete to 22 22 Q. What was the standard protocol to follow after be able to come out of their room. 23 a juvenile assaulted another juvenile or assaulted a 23 Q. So if a juvenile were to work quickly enough, 24 24 could they be out in a short period of time? staff member? 25 25 A. Again, they would be placed in their room, A. I really don't know how to answer that because

Page 133 Page 134 that was really between the juvenile and the staff. 1 violent assaults were being jeopardized by reintegrating 1 2 2 Q. Did any staff anywhere in the facility express violent juveniles too quickly? 3 3 concern to you or did you hear about concerns being A. I don't recall that. 4 4 expressed that juveniles were not getting enough **Q.** Was that a concern of yours? 5 lockdown time after violent incidents? 5 A. Was it a concern of mine? 6 6 A. I heard that. Q. Yes. 7 7 Q. Did you hear there were concerns that in being A. My concern was I didn't want assaults, okay. 8 reintegrated into the population too quickly after an 8 Of course it was a concern of mine. But was I going to 9 incident could jeopardize the safety of other juveniles 9 be able to prevent them? Probably not. 10 and staff? 10 Q. After Mr. Knoff was terminated did he threaten 11 11 A. I recall hearing that. to sue the department, as far as you know? 12 12 A. I think he -- what I recall is that he went to Q. Did you look into those reports at all or have 13 an opinion one way or the other? 13 the Idaho Personnel Commission. And that's all I know. 14 O. You don't know what outcome, what came out of 14 A. I don't recall. 15 Q. Going back to your legal training in the 15 that? 16 16 context of CRIPA, Civil Rights of Institutionalized A. No, I don't. 17 Persons Act, is it your understanding that CRIPA 17 Q. Do you know anything about a lawsuit by Diana requires that juveniles or incarcerated people have a 18 18 Floyd Miller? 19 right to be protected against violence? 19 A. Oh, gosh. 20 20 A. Correct. MR. COLLAER: It's a "yes" or "no." If you 21 Q. And that they shouldn't be exposed to 21 do, you do. 22 22 THE WITNESS: I know of it. But it's been so potential violent aggressors? 23 23 long ago, I probably couldn't answer a question. A. Correct. 24 Q. So did anyone express a concern to you that 24 Q. (BY MR. SCHOPPE) Do you recall what her 25 the rights of juveniles who were perhaps victims of 25 allegations were in the lawsuit? Page 135 Page 136 1 A. No, sir. 1 MR. COLLAER: He's talking about like here 2 2 Q. Do you recall what the outcome of that lawsuit with a court reporter in court testifying. 3 3 might have been? THE WITNESS: No. 4 4 Q. (BY MR. SCHOPPE) Did you ever submit any A. I don't recall. 5 Q. How about Belinda Peterson, are you aware of a 5 sworn statements in connection with the charges against 6 6 lawsuit by her? Ms. McCormick? 7 7 A. I do. A. No. 8 Q. Do you recall what the allegations were? 8 **Q.** How about in the action by Ms. Peterson? 9 9 A. Allegations were -- all I remember is that MR. COLLAER: Other than the testimony she 10 10 Belinda Peterson slipped on a rock in the parking lot. just mentioned earlier? 11 And I went and testified before the, I think it was the 11 MR. SCHOPPE: Yes. 12 Personnel Commission. That was a long time ago. 12 Q. (BY MR. SCHOPPE) Like an affidavit or 13 Q. Have you ever testified in any other 13 anything like that? 14 proceeding? I know we had asked about depositions 14 A. No. 15 15 before, but any court proceedings? Q. What was the outcome of that Peterson lawsuit? 16 16 A. No. **A.** I don't know.

Q. Did that come about while you were the

A. Right after I became superintendent, I

A. I don't think so. I think it was after.

statement in connection with the claim by

Q. Was the incident that she was complaining

Q. Have you offered any testimony or sworn

about, that happened before you became superintendent?

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just mentioned?

Q. Yes.

lawyers.

A. Ms. Peterson?

A. Not that I recall.

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superintendent?

believe.

Q. Any other proceedings like the one that you

Q. Did you give any testimony in connection with

the criminal case against Ms. McCormick?

A. No. Wait a minute. I did talk to our

Page 137 Page 138 1 against the Department? 1 PREA and things like that. Were there any 2 2 administrative rules that you needed to apply? A. No. 3 3 Q. Do any provisions of the Idaho Administrative MR. COLLAER: Are you referring to IDAPA rules 4 Procedures Act apply to how the facility is to be run? 4 or other laws? 5 5 MR. SCHOPPE: Anything. MR. COLLAER: Objection; calls for a legal 6 6 THE WITNESS: I'm not sure I understand the conclusion. If you know, go ahead. 7 7 THE WITNESS: No, I don't know. question. Q. (BY MR. SCHOPPE) Did you have a rule book or 8 Q. (BY MR. SCHOPPE) As far as you know. 8 9 A. I don't know. 9 anything like that that you looked to when you needed to 10 10 decide what --Q. Are you aware of whether there are 11 administrative procedures, IDAPA, that are tied to the 11 A. A rule book? 12 Idaho Juvenile Corrections Act? 12 Q. Yes. When you had to figure out what to do, 13 13 MR. COLLAER: If you know. how to do things. 14 14 THE WITNESS: I don't know. A. Well, there were policies and procedures. 15 Q. (BY MR. SCHOPPE) Are you aware of whether the 15 **Q.** How were those policies and procedures formed? 16 16 IDAPA applies to detention centers? A. Wow. It was quite a process. There was a 17 committee within the Department, and it was the IPPS 17 MR. COLLAER: Same objection; calls for a 18 18 committee, the Internal Policy and Procedures System. legal conclusion. 19 THE WITNESS: I know there are IDAPA rules. 19 That committee consisted of the three superintendents, 20 20 the Director, HR, and legal. That's all I know. Q. (BY MR. SCHOPPE) When you were managing 21 21 On a monthly basis policies and procedures 22 JCC-Nampa, were you aware of any particular set of rules 22 would be reviewed. It was only following a review that 23 or guidelines that you had to look to in running the 23 we would be working with our staff while the policy and 24 24 procedure was being reviewed, getting their feedback; do place, whether with respect to hiring decisions or 25 25 protecting juveniles? You testified about CRIPA and you have a problem with this policy the way it's Page 139 Page 140 1 illegally, and we didn't feel like that we were the 1 written, does it need to be changed, if so, how. 2 2 Border Patrol. And there was already a very good Following that review a draft would be 3 3 submitted with the new changes. It was given a period process in place for approving who could visit a child. 4 4 of time, if I recall right, before it became the new That was done right after commitment. So there's my 5 5 policy. answer. 6 6 Q. Did Dr. Richard Pines have a role at the Q. As far as you know, was that same process 7 7 followed every time a policy was changed? facility at some point? 8 A. Oh, yeah. You couldn't just change a policy 8 A. Have a what? 9 9 and procedure without going through all that. **Q.** A role at the facility. 10 Q. As far as you were concerned, were all the 10 A. No, sir, he did not. 11 policies that were in place for operation of the 11 Q. Did he treat or visit juveniles? 12 Department, were those actually followed in practice? 12 A. Yes, sir. 13 13 A. There were times that it probably wasn't. Q. How so? 14 **Q.** Anything come to mind? 14 A. What I can tell you that I know about 15 A. There is a policy about visitation, that the 15 Dr. Pines is on a professional level. Dr. Pines was the 16 visitor is supposed to be able to show identification. 16 contract psychiatrist for Northwest Children's Home in 17 I remember an issue was raised at the Nampa facility 17 Lewiston and Syringa House in Nampa. Dr. Pines, I 18 because we had some Hispanic people coming in and they 18 believe, had foster children in his home. And there was 19 wouldn't have identification. I brought this up to the 19 a juvenile in the Nampa facility that Dr. Pines would 20 20 Director and to my peers. There was discussion about come and visit. 21 21 the fact that our department works so hard to include Q. Is that 22 families in the treatment of the juveniles, encouraging 22 23 23 Q. Was a foster child of his? them from the get-go to be a part of their treatment. 24 24 It was felt that perhaps some of those people didn't A. I don't remember. 25 have identification because they were perhaps here 25 Q. So in his role as the contract psychiatrist

	Page 141		Page 142
1	with Syringa House for the Nampa facility and	1	into the Nampa facility on a professional level as a
2	A. No, not Nampa. He was not the contract	2	doctor.
3	psychiatrist for Nampa.	3	Q. All right. I get that now.
4	Q. Can you tell me again then, I must have	4	The same thing applies for the Syringa House?
5	misheard.	5	A. Correct.
6	A. He was a contract psychiatrist for Northwest	6	Q. Was Dr. Pines a friend of yours in any
7	Children's Home in Lewiston, Idaho and he was the	7	respect?
8	contract psychiatrist for Syringa in Nampa.	8	A. No.
9	Q. All right. In that capacity did he do any	9	Q. Did you ever tell anyone that he was a friend
10	work at all for the Department?	10	of yours?
11	<b>A.</b> He saw children that were in our custody.	11	A. No, sir, I don't believe I did. I was accused
12	Q. Did he see them in the facility or somewhere	12	of saying that, but I followed up with the people that
13	else?	13	were at a meeting, a morning briefing, when I talked
14	A. Northwest Children's Home or Syringa.	14	about Dr. Pines and what I knew of Dr. Pines.
15	Q. So the juveniles would be transported out of	15	Q. What did you talk about there?
16	the facility to his office?	16	A. What I've just told you, that I knew him while
17	A. No. No. I'm not making this very clear.	17	he worked at Northwest Children's Home, I met him there
18	Q. Maybe I'm just dense.	18	many, many years ago when I was a nurse manager. I saw
19	A. Sorry. He would see IDJC kids. Now, IDJC	19	him another time, I believe it was at Northwest
20	would look at the risks and needs of a juvenile to find	20	Children's Home again, because part of my job as the
21	the appropriate placement for that child. That child	21	nurse manager, I did annual quality improvement reviews
22	would stay in our custody, but he might go to Northwest	22	on our contract providers.
23	Children's Home to do a program there. If he was at	23	And then the only other time I had any
24	Northwest Children's Home and he had a psychiatric need,	24	professional contact with Dr. Pines, I called him one
25	Dr. Pines would see him. But Dr. Pines did not come	25	time many years ago to see if he would contract with our
	Page 143		Page 144
1	department to provide the psychiatric care for the	1	A. I am now, but I wasn't.
2	children in the Lewiston facility since he was already	2	Q. I don't think we nailed down quite when it
3	working for Northwest Children's Home in Lewiston. But	3	was. I think it might have been in April 2012, around
4	he turned me down because he said his practice was too	4	then.
5	big. Our Lewiston facility psychiatric care was done	5	A. I don't remember. I don't remember. But
6	largely by telemedicine.	6	again, when Dr. Pines came in to Nampa to visit
7	Q. When this came up in this meeting you	7	what I recall is that he had not been charged with
8	mentioned with employees, when was that?	8	anything.
9	A. It was at a morning briefing. My nursing	9	Q. Now, would at least springtime of 2012 be a
10	supervisor asked a question about Dr. Pines coming in to	10	safe bet for the timing of this meeting?
11	visit I had already spoken with Nancy Bishop,	11	MR. COLLAER: Objection; calls for
12	and Nancy's counsel to me was that	12	speculation. If you recall, that's fine, but don't
13	MR. COLLAER: Hold it. Don't say anything	13	guess.
14	that Nancy Bishop told you.	14	THE WITNESS: I can't.
15	THE WITNESS: I can't say any more.	15	Q. (BY MR. SCHOPPE) Had someone raised a concern
16	Q. (BY MR. SCHOPPE) How did the issue come up;	16	about his contact with juveniles?
17	why was Dr. Pines an issue at the meeting in the first	17	A. I don't remember.
18	place?	18	Q. So what was discussed at the meeting with the
19	A. I don't remember why it came up.	19	employees?
20	Q. Are you aware that he was charged with lewd	20	A. I know that Ms. Angel asked a question about
21	conduct with minors before the Board of Medicine?	21	Dr. Pines coming, in to see kids.
22	MR. COLLAER: At what point in time?	22	Q. Was sheathe nursing supervisor you mentioned?
23	MR. SCHOPPE: Well, just generally.	23	A. Yes.
		1	
24	Q. (BY MR. SCHOPPE) As you sit here now are you	24	Q. What was her question?
24 25		24 25	

Page 146 Page 145 A. I believe so. 1 recall. 2 Q. Did you understand why she was asking at the 2 **Q.** Do you recall when you heard the rumors? 3 time? 3 A. No, I don't. 4 A. I don't remember exactly what she said. 4 Q. Is it fair to say that you heard those rumors 5 5 Q. But it's not quite what I had asked. Do you prior to this meeting with Ms. Angel and others? 6 remember why she was asking? 6 A. I don't remember. 7 7 Q. Were you surprised by her questioning? A. No, I don't. I don't remember. 8 8 Q. Did she or anybody else tell you why they were A. Surprised? 9 asking about whether Dr. Pines should be allowed in the 9 **Q.** Yes. Or did it make sense to you at the time? 10 10 A. I don't recall if it made sense. I answered A. There had been rumors. That's all I can tell 11 her. 11 12 12 Q. What was your answer to her? you. 13 13 Q. Who said that? A. I shared with my staff that were at the 14 A. I don't remember. 14 morning briefing what my legal counsel had told me. 15 Q. Are you saying someone told you there were 15 Q. So you talked about that in front of 16 rumors or you had heard rumors? 16 everybody? 17 17 A. I had heard rumors. A. I did. 18 18 Q. You don't remember who you heard them from? MR. SCHOPPE: Well, I want to ask, since she 19 19 A. No. spoke about it publicly, we -20 20 **Q.** What were the rumors? MR. COLLAER: No. She's talking to the staff 21 A. That Health and Welfare was looking at him 21 and it's still legal advice. She is relating legal 22 22 about possible inappropriate behavior. advice as to how they are going to handle a situation. 23 Q. With juveniles? 23 So it's still privileged and we are not going to let her 24 A. I believe so. 24 answer. 25 25 Q. With minors at least? MR. SCHOPPE: All right. Page 147 Page 148 1 MR. COLLAER: It's a quarter after 2:00, 1 A. No. 2 2 Counsel. We've been going for about an hour and a half Q. So no restrictions were placed on his visit or 3 3 no special supervision requirements? now. MR. SCHOPPE: Sure. 4 4 MR. COLLAER: Objection; that misstates her 5 5 (Recess taken from 2:21 to 2:43 p.m.) testimony. Go ahead. 6 Q. (BY MR. SCHOPPE) After the staff meeting that 6 THE WITNESS: All visits are supervised. * 7 7 you discussed Dr. Pines, did Dr. Pines again visit the Q. (BY MR. SCHOPPE) There was no concern about 8 facility? 8 any of the allegations against him, that he might hurt 9 9 or victimize ? A. Did he visit again? 10 10 A. I don't recall that coming up. Q. Yes. 11 A. I don't recall. 11 Q. Do you recall that being expressed by any of 12 Q. You don't recall if he visited again 12 the staff at any point during or after that meeting? 13 13 as late as July 2012? A. I don't recall. 14 A. I don't recall. 14 Q. Let's focus on the time period after the 15 all-staff meeting in November of 2011. Did any employee 15 Q. Do you recall authorizing an overnight stay 16 16 tell you that they feared for their safety at the Nampa for at Dr. Pines' home at any time in 2012? 17 A. When? 17 facility? **Q.** 2012. 18 18 MR. COLLAER: Objection; I believe that has 19 19 A. Not that I recall. been asked and answered. But go ahead and answer again. 20 20 Q. Did you tell staff that Dr. Pines could not THE WITNESS: Yeah, I think I've already 21 21 visit the facility or that he could, or what was the answered that. I used to hear concerns all the time

Q. (BY MR. SCHOPPE) Do you know who all the

visit?

outcome of the meeting?

A. I did not tell the staff he could not visit.

Q. So there were no restrictions placed on his

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from the staff in O&A.

Plaintiffs are in this matter?

A. No. sir. I don't.

Page 149 Page 150 1 Q. I'll read you a list. It's Ray Gregston, 1 any other employees? 2 Rhonda Ledford, Shane Penrod, Lisa Littlefield, Gracie 2 A. Not that I remember. 3 3 Reyna, Frank Farnworth, Tom de Knijf, Addison Fordham, Q. Did anyone ever express any concern to you 4 Jo McKinney, and Kim McCormick. Are those names 4 among the Plaintiffs about time card padding by certain 5 familiar to you? Those are the group of Plaintiffs. 5 employees at the Department? 6 6 And initially Philip Gregston, Diana Carnell, and Bob A. Did anyone come to me? No, sir. 7 7 Q. Did you ever hear anything about that? Robinson had also been Plaintiffs. 8 8 Did any of those people at any point after A. I did. 9 9 **Q.** What did you hear? November 2011 all the way up until you left the 10 Department express concerns to you about their safety? 10 A. Just that, that there were people padding 11 A. Not that I recall. their time sheets. 11 12 Q. Did you look into that? 12 Q. How about any other employee? 13 A. I want to say I recall talking about time 13 A. Not that I recall. 14 sheets in a management meeting, which would have been 14 Q. With respect to the same group of Plaintiffs, 15 attended by all of my supervisors. 15 did any of them express any concerns to you about waste 16 Q. Did you find that anyone was falsifying time 16 of public resources by the Department? 17 cards or time records? 17 A. What? 18 A. I did not. 18 Q. Waste of public resources, waste of money, 19 Q. How about Roberto Coronado? 19 things like that. 20 A. What about Roberto? 20 MR. COLLAER: Again your question is limited 21 Q. Was he falsifying any time records? 21 to the Plaintiffs that are named on the Second Amended 22 A. Not that I'm aware. 22 Complaint? 23 **Q.** What did you do to investigate the issue, if 23 MR. SCHOPPE: Correct. 24 anything? 24 THE WITNESS: I don't recall. 25 A. Talk to the supervisor. 25 **Q.** (BY MR. SCHOPPE) How about with respect to Page 151 Page 152 1 Q. Did you review any time sheets or anything 1 **Q.** No, not your office. Someone else's office. 2 like that or pay records of any kind? 2 **A.** Did I move someone close to my office? 3 A. No. 3 Q. Right. 4 Q. Did you tell anybody to do that? 4 MR. COLLAER: Read the rest of the question. 5 5 A. To? (Record read back.) 6 Q. To investigate those allegations. 6 THE WITNESS: No, sir. 7 MR. COLLAER: Are you talking about a specific 7 Q. (BY MR. SCHOPPE) With respect to the 8 allegation regarding Mr. Coronado? 8 relationship that we discussed earlier between Bryce 9 MR. SCHOPPE: No, time cards generally, any 9 Larson and the juvenile, was any kind of a police 10 time card fraud in general. 10 report made? 11 MR. COLLAER: So you are past Mr. Coronado now 11 A. I do not recall. sir. and talking generally? 12 12 Q. Was family notified? 13 MR. SCHOPPE: Yes. 13 A. Was family notified? 14 THE WITNESS: No. 14 **Q.** Right. 15 A. What I recall, sir, is it was family **O.** (BY MR. SCHOPPE) Is your answer the same as 15 16 it was in the previous question, understanding we are 16 that made us aware of what was going on. 17 talking about any allegations of time card fraud? 17 Q. I thought you had said that a probation 18 18 A. I heard it. officer had made a call. 19 **Q.** Who did you hear it from? 19 A. The probation officer called me, but the 20 A. It was more of a rumor. And I can't remember 20 mother of AH called the probation officer. 21 who I heard the rumor from. 21 Q. Was any kind of PREA report or anything like 22 22 Q. Did you ever move anyone's office closer to that filed? 23 yours in order to keep a closer eye on them, make sure 23 A. There was an investigation. The report I got 24 they weren't leaving early or coming in late? 24 from that investigation is that there was nothing of a 25 25 A. My office? sexual nature had occurred, had not. It was more of

	Page 153		Page 154
1	just Bryce violating policy by going to her home.	1	A. No. The report that I was getting was that
2	Q. Are you aware of any allegations or even	2	she was seeing juveniles outside of the facility.
3	rumors involving sexual conduct between former employee	3	Q. When you say "seeing," what do you mean?
4	Valerie Lietau I'm not sure if I'm saying that right.	4	A. I can't elaborate because I don't remember.
5	Does that ring a bell to you?	5	All I remember is her supervisor coming to me because he
6	A. Yes.	6	had heard that, and when he talked to Ms. Harris she
7	Q. Are aware of any allegations of that nature?	7	admitted to seeing some kids.
8	A. With who?	8	Q. Was that juveniles that had been released?
9	Q. Between a juvenile and Ms. Lietau. Am I	9	A. I don't remember. Sorry.
10	saying that right, do you know?	10	Q. Anything involving a Ms. McLaine? I'm sorry,
11	A. I don't know. I never was very good at	11	I don't have a first name at the moment.
12	pronouncing it myself.	12	A. I can't even remember who that is.
13	Q. How about same concerns with Jackie Raymond,	13	Q. How about Lisa Bradley?
14	also a former employee?	14	A. I never heard anything about Lisa.
15	A. No. No.	15	Q. Have you heard anything about an incident
16	Q. Any rumors or reports of any involving Marcy	16	between Jennifer Watkins at the Lewiston facility
17	Harris?	17	involving a minor?
18	A. Marcy Harris was terminated and it had	18	A. No. And I don't even know who she is.
19	something to do I don't recall it being of a sexual	19	Q. With respect to Julie McCormick's
20	nature, but she was visiting with juveniles. That's the	20	The state of the s
	best I can recall.		qualifications as a safety and security officer, isn't
21		21	it the case that Ms. McCormick had a criminal record?
22	Q. Is that while you were superintendent?	22	A. Not that I was aware of.
23	A. Yes.	23	Q. No one made you aware of misdemeanor charges
24	Q. Was it the same sort of concerns that you had	24	of criminal trespass or anything like that?
25	had about Julie McCormick interacting with juveniles?	25 [°]	A. I take that back. In order for Julie to
COLONIA PER MENTE DE SESTEMBRANES.		CONTRACTOR	
	Page 155		Page 156
1	Page 155 become POST certified, if there were misdemeanors, I	1	-
1 2	-	1 2	Page 156  Q. Driving under the influence.  A. Misdemeanor?
	become POST certified, if there were misdemeanors, I		<ul><li>Q. Driving under the influence.</li><li>A. Misdemeanor?</li></ul>
2	become POST certified, if there were misdemeanors, I wrote letters on behalf of the staff to the director at POST letting the director know that I was aware of the	2	<ul><li>Q. Driving under the influence.</li><li>A. Misdemeanor?</li><li>Q. Any charge of driving under the influence.</li></ul>
2 3	become POST certified, if there were misdemeanors, I wrote letters on behalf of the staff to the director at POST letting the director know that I was aware of the dog at large charge, the DUI, whatever it was, I would	2 3	<ul> <li>Q. Driving under the influence.</li> <li>A. Misdemeanor?</li> <li>Q. Any charge of driving under the influence.</li> <li>A. We've had staff that were approved for</li> </ul>
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	Page 157		Page 158
1	A. Pretty much.	1	you've got this misdemeanor in your background, would
2	Q. How about for employees who are convicted of a	2	have to learn about it.
3	misdemeanor? I presume that a felony conviction would	3	Q. Wasn't it the case that Diane Miles was
4	get someone terminated immediately; is that right?	4	convicted of a DUI offense?
5	A. Yeah. And besides, if they have previous	5	A. I recall Ms. Miles getting a DUI while she was
6	felonies they're not going to get hired to start with.	6	working for us, I do recall.
7	If they commit a felony while they're working for us, I	7	Q. What was her role at the Department; what was
8	don't know of that ever happening, I would have to	8	her job?
9	assume what would happen. I don't want to do that.	9	A. She was a transport officer.
10	Q. All right.	10	Q. Did that seem to pose a problem to her duties
11	A. As far as the misdemeanor question, you would	11	as a transport officer?
12	look at every one of those individually. And in order	12	A. Yes, sir. She could not transport.
13	to be waived by POST to become certified, you have to	13	Q. Did she lose her license?
14	get all the court documents and everything that goes	14	A. They were suspended is what I recall.
15	with whatever the charge was. That has to be presented.	15	Q. Any disciplinary action or anything like that
16	Q. Can that process be engaged by non-POST	16	taken against her?
17	certified employees or employees who don't require POST	17	A. By our department?
18	certification?	18	Q. Yes.
19	MR. COLLAER: You are talking about a waiver?	19	A. No, sir.
20	MR. SCHOPPE: I'm not sure.	20	Q. Is disciplinary action an option in the event
21	Q. (BY MR. SCHOPPE) Just whatever, if someone is	21	an employee is convicted of a misdemeanor offense?
22	convicted of a misdemeanor and it doesn't have anything	22	MR. COLLAER: Object to the form of the
23	to do with their POST certification.	23	question; it's vague, calls for speculation.
24	A. Again, it would be on an individual basis of	24	THE WITNESS: I don't have an answer.
25	the supervisor that wanted to make an offer to you, and	25	Q. (BY MR. SCHOPPE) So did you ever learn that
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	Page 159		Page 160
1	an employee had been convicted of a misdemeanor while	1	A. And that's the one I told you about.
2	an employee had been convicted of a misdemeanor while you were the superintendent?	2	<ul><li>A. And that's the one I told you about.</li><li>Q. Did you notice while you were the</li></ul>
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2 3 4 5	an employee had been convicted of a misdemeanor while you were the superintendent?  A. Again, Ms. Miles got a DUI. And there was a gentleman, but he doesn't work for us any more, he was safety and security on nights, he got in some kind of	2 3 4 5	A. And that's the one I told you about.  Q. Did you notice while you were the superintendent any change of any kind in the safety at JCC-Nampa between Director Callicutt and Director Harrigfeld; did safety improve, get worse, stay the
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Page 162 Page 161 Q. Do you know what he did to look into it? 1 Q. Did you ever consider that it might be a 1 2 2 A. No. I don't. policy issue? 3 Q. We would have to ask him? 3 A. Policy? 4 A. Yes. 4 Q. For example, with respect to room time or 5 5 Q. When I asked you that question how did you lockdown or anything like that? 6 A. No. 6 know whether there was an increase or not, is that based 7 on your own review of incident reports or things like **Q.** Did anyone ever express concerns to you that 7 8 8 juveniles were allowed to have contraband they should 9 A. Well, I worked at the facility, okay. 9 not have had in the facility? 10 10 **A.** I know there were comments made, particularly 11 by safety and security staff because they were supposed 11 A. So I knew when there was an incident. 12 Q. Did you form any opinion of your own as to why 12 to be checking stuff that was coming in. And what I 13 remember is if they could have had their way, nothing 13 14 would have come in. When juveniles reached the highest 14 A. I had concerns, yes, sir. 15 **O.** What were those concerns? 15 level in their program, one of the perks was they could 16 have Walgreens shampoo instead of the Bob Barker prison 16 A. I had concerns that it might be prompted by 17 shampoo and things like that. 17 staff. 18 **Q.** The what shampoo? 18 Q. How do you mean? 19 A. I was getting reports from Mr. Knoff that he 19 A. Bob Barker prison shampoo. **Q.** Like the game show host? 20 had a couple of staff that liked to get into power 20 21 21 A. Right. struggles with kids, liked to push their buttons, if you 22 will, and one or two that were quick to get physical. 22 Q. Sorry, first time I've heard that. 23 23 A. Bob Barker, it's a catalog and they carry all So it was very difficult when the rate increased for me 24 to determine was it a staff issue or was it a juvenile 24 the toiletries and clothing. 25 issue. It was very difficult. 25 Q. Is there a policy that sets forth what

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A. Yeah. But it's specifically what is not allowed; weapons, drugs, that kind of thing. As far as when they got to that level that I just spoke to, that was a staff decision. Juvenile would make a request to staff, it would go before the team. Billy would like to have a couple new shirts. Team would yea or nay it. Q. Were there any items on that list that relate to someone's ability to make that into an improvised A. "An improvised weapon"? I'm not sure I understand the question. MR. COLLAER: I think the question was something that restricted their ability to make weapons.

juveniles can and cannot have inside the facility?

THE WITNESS: To make weapons?

Q. (BY MR. SCHOPPE) Yes.

A. Well, they can't have sharp objects without supervision, they can't --

**Q.** Is that policy followed or was that policy followed during your time as superintendent?

**A.** There were a couple of times there were some breaches in that.

**Q.** How do you mean "breaches"?

A. One time a shank was found. Another time drugs came in in a bottle of shampoo, the drugs were in a balloon in the bottle of shampoo. So there were some breaches.

Q. As a matter of policy though was that policy enforced at all times or were there exceptions made or did it look different on paper than it really was in practice?

MR. COLLAER: Objection; the question is compound and vague.

THE WITNESS: Safety and security was first and foremost, always, by everybody that worked in that facility. Were juveniles going to do things like make a shank? Yeah. Were they going to try to bring in drugs?

Q. (BY MR. SCHOPPE) When items like weapons or contraband like that were found, what was the policy with how to deal with those?

A. It was investigated fully. The weapon generally stayed locked in my office. I would notify the Director. Myself and the supervisors would take whatever steps were necessary to try to learn from it, how did it happen. There might be consequences for the juvenile or juveniles.

Q. Where were the items kept after they were found; were they kept in a locker or an office or something like that?

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A. Well, the best example I can give you is the recent shank during 2012 was kept locked in my office in my desk.

Q. What is done with it otherwise; is it just kept there indefinitely?

A. No, not indefinitely. Most of those things after the investigation or whatever was going to be done, the items were taken to the safety and security supervisor and they were kept locked in a file cabinet. And then I think eventually disposed of, is what I

**Q.** That would have been, at one point at least, Julie McCormick's office?

A. Yes, sir.

**Q.** Are you aware of any incidents in which juveniles were allowed unsupervised access to her office?

A. Other than no, sir.

Q. Do you recall a juvenile by the name of

**A.** I do.

**Q.** Is it correct that he was placed in a program that put him off-site in a private apartment?

**A.** I don't know about a private apartment, but I recall it was very difficult and challenging finding a

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program for had significant mental health issues. But we did find a program locally that was willing to work with him.

**Q.** What was that program?

**A.** I don't remember the name of it.

**Q.** At any point in time did you ever hand cash, money to for any reason?

A. I did one time.

**Q.** What was that for?

A. I had gotten a call from the lady that ran the program, I think it was. had just started going and she had called me that the following day they were taking, I think they referred to them as "clients," but nonetheless, they were taking them to the zoo or something. And as a result, was going to need spending money. And she proceeded to tell me that was going to need spending money along the way, okay.

I called our fiscal department, talked to
Scott Johnson. There was no way fiscal could cut me a
check that afternoon; these things take time. I knew
that was going to be upset the next morning
because knew about the outing, he knew that he was
going to need money, and I knew if he got too upset,
there would be a big problem.

**Q.** What kind of problem?

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A. Probably end up restraining him.

**Q.** Is he what you think of as a violent offender?

A. — could bounce off a wall in a minute's, moment's notice. — as I said, had significant mental health issues and — worried, and when got worried there was trouble usually.

Q. So the money you gave was that your own money or was that petty cash or something?

A. No, it was my own money.

Q. Isn't it fair to say it's against policy to give --

11 give -

A. It is.

Q. -- cash gifts?A. It is. But I made the Director aware of what

I had done. When I talked to Mr. Johnson I told him what I had done. And it did actually take the Department quite a few weeks to get his spending money set up because the program did not want that money lumped in with the money for his program. They wanted the spending money to be separate.

So was it against policy? Yes, sir. But again, I just told you why I did it. And I only did it once. And I didn't want wigging out. I wanted to be successful.

Q. Was allowed to go to GameStop or taken

there by transport officers?

A. To where?

Q. GameStop.

A. What is that?

**Q.** It's a game store for a gaming device. Do you recall if he had a gaming device?

**A.** He had one, and there were restrictions on how often he could have it. But as far as somebody taking him to a store or something like that, I honestly don't remember that.

**Q.** Are juveniles allowed Internet access or e-mail inside the facility?

A. No

**Q.** Do you know if that gaming device had Internet capability?

A. I do not.

**Q.** Did the Department at some point purchase furniture for at an outside facility?

A. I don't recall that.

Q. Do you recall why was incarcerated in the first place?

A. No.

Q. Do you know if the Department paid for family's utility bills at some point?

A. I'm not aware of that.

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Q. Did you ever tell anyone that if they were opposed to Ms. Roters' hiring to replace Tom Knoff, did you ever tell anyone that if they had a problem with that they could seek employment elsewhere?

A. First of all, if I can correct you.

Ms. Roters was not hired, okay. Ms. Roters was a unit manager in Choices and Solutions, okay. When Tom Knoff

manager in Choices and Solutions, okay. When Tom Knoff was terminated, I moved Ms. Roters to O&A to support the staff and to help the staff, because I knew that the termination of Tom Knoff was going to upset those people tremendously, and it did. So much so that there were staff in O&A that were challenging Laura, were being disrespectful to her, belligerent. And I went to a team meeting on a Wednesday and I told the staff that were in there that I expected them to respect Laura Roters and to support her. And if they could not do that, then they probably should go find another job. I did say that.

Q. All right.

20 A I made very clear what my expectations were.

**Q.** Did you tell them that they should use the problem-solving process or any kind of other grievance process in dealing with their concerns with Ms. Roters?

**A.** At the time that I met with them, that meeting

I just told you about, n & I didn't.

**Q.** Is that how the policy mandates with respect to addressing employee concerns or disputes between employees and supervisors?

A. That's what we're encouraged to use, yes.

Q. What is that?

A. The problem solving.

Q. With respect to your statement that they could seek employment elsewhere, is that something that is part of the grievance or dispute resolution process at the Department?

**A.** Again, I made it very clear to the staff what I expected of them. That's all I can tell you.

Q. What were the sort of challenges that staff were making to Ms. Roters?

**A.** I don't recall. They were just disrespectful, challenging her. It was bad.

**Q.** You don't recall any specifics of that, what those challenges were? Do you know if they were personal versus professional?

A. I don't recall.

**Q.** Do you recall who the staff in question were, who the staff were that were belligerent or challenging of her?

A. I know Ms. Reyna, Ms. Carnell. I can't

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remember any others.

**Q.** What sort of things did you hear about Ms. Reyna?

A. Laura would talk to her about something
Ms. Reyna did or didn't do and Ms. Reyna would get angry, she would refuse to meet with Laura, she would get belligerent. That's all I can tell you.

**Q.** Is that Ms. Roters' characterization of the conduct?

**A.** That was Ms. Roters' report to myself and to human resources.

**Q.** Did you ever speak with Ms. Reyna about those issues?

A. I did not.

Q. Do you know if anyone did?

A. I do not.

**Q.** How about Ms. Carnell, what sort of things were you hearing about her?

A. Basically the same thing.

Q. Did you ever speak with her directly about it?

A. No, sir.

Q. What happened after you told employees that if they didn't support Ms. Roters they could seek semployment elsewhere?

A. What happened? There were a lot of changes in

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O&A that came about, schedule changes, the structure down there. A lot of changes. But they were good changes. By that I meant that the number of restraints started declining. They were good changes.

**Q.** Did employees leave after that point?

A. Some left, yes, sir.

**Q.** Did you feel you had strengthened Ms. Roters' position in the Department after saying that?

A. Did I feel what?

**Q.** That you had strengthened Ms. Roters' position in the Department after you had made that statement.

**A.** I don't know that I would put it that way. I made it very clear that Laura Roters had my support, as I did with all of my staff.

**Q.** Are you aware of any instances in which Ms. Roters failed to report a PREA incident that was reported to her?

A. Failed to do what?

Q. To report a PREA incident that was reported to her.

A. I don't recall anything like that.

Q. Gracie Reyna or anybody else, nobody else ever reported that to you or anyone else, as far as you{know}?

**A.** There was a PREA incident in O&A that Ms. Roters handled, okay. And she reported it

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immediately and handled it, again, appropriately. However, there was an objection on the part of one of the O&A staff about how she handled it.

- **O.** Who was that?
- A. Ms. Carnell.

- Q. What was the objection?
- A. The young lady that had been touched had filed a grievance saying that Ms. Roters had not taken the incident serious enough. At the time my PREA coordinator at the facility and our statewide PREA coordinator were out of touch, I couldn't get with them, they were gone.

Because of the thoroughness in Ms. Roters' report about how she handled that incident, it was a very thorough report, I could find nothing missing. And so when KS filed a grievance, I called our legal person. Because normally if I file a grievance against you, you're not going to handle the grievance normally. But I thought because of, again, the thoroughness of the report and the steps that Ms. Roters took for that young girl, I wanted Laura to go back and talk to her to see what it was that Laura might have missed.

According to Ms. Carnell, my asking Laura Roters to go and meet with KS again re-traumatized her. Ms. Carnell was very angry. By that I mean she came in my office raising her voice, telling me that she knew it was a PREA incident and I handled it wrong by sending Laura back down there.

**Q.** Did you have any basis on which you knew that Ms. Roters' report was accurate as opposed to just thorough?

A. What I can recall is that Ms. Roters happened to walk into the gym. The kids were in the gym for PE. Ms. Roters was approached by Ms. Carnell and Ms. Carnell asked Ms. Roters to talk to this particular young lady because she had reported that she had been touched.

Laura's report was that she took the young lady out in the hall to talk to her, the young lady told her she had reported the incident to the teacher and a couple other people, a couple other staff in O&A.

Ms. Roters offered to take her outside for PE, to go somewhere else in the building to do PE, and the young lady said, No, I want to go back in the gym. Well, in the gym was the young man that touched her. Ms. Roters immediately had his room changed so that that young man would not go to school with the young lady, would not eat at the same table. And that's what you do, you remove, separate the victim and the perpetrator.

**Q.** Do you have any reason to doubt Ms. Carnell's statement to you that KS was traumatized by Ms. Roters

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approach to her?

A. After Ms. Carnell came to my office very upset, I went and got the young lady. I had the grievance in my hand, I went and took her out of school, took her into her living area and sat down and talked to her. She told me that she appreciated the opportunity to talk to Ms. Roters a second time because she thought it was important that Ms. Roters understood, she didn't think she took it serious enough.

The young lady continued to talk about some past abuse. I asked the young lady if she felt safe. She said she did. I asked her if she felt like we did everything we could to keep her safe. She said she did.

I knew a little bit about her. What I knew was that she was from the area, she had an infant son who was blind. And so it wasn't a quick conversation with the young girl; I spent some time with her to ensure that she was in a good place and she was doing okay. And I believe I wrote all of that up and attached it to the grievance.

- **Q.** Are you aware of an incident in which employee Sabrina McNally, later Sabrina Payne I think her name became, was assaulted by a juvenile?
  - **A.** I don't think "assault" is the right word.
  - **Q.** What is the right word?

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- **A.** There was a young man that was out of control, he was restrained. And I don't know if you've ever seen that, but there can be a lot of legs flying and arms, that kind of thing. And I believe Sabrina attempted to assist in the restraint and ended up getting kicked, I believe, in the side of her head.
- **Q.** So as far as you know, it was an accidental sort of kick rather than --
- **A.** An assault is I'm going after you with an intent to hurt you. And that was not the case.
- **Q.** Maybe not an accidental kick exactly, but in his flailing perhaps was attempting to hurt staff, as far as you know?
  - **A.** He was just out of control.
- Q. Who was the juvenile?
  - **A.** I don't remember his name. He was either -- I don't remember. I can see him, but I just don't remember the name.
  - **Q.** So you are saying it wasn't a targeted deliberate assault on Ms. Payne?
    - A. No.
  - **Q.** Is it fair to say she suffered some long-lasting effects from that kick?

MR. COLLAER: If you know. I don't want you to speculate about her condition.

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THE WITNESS: I don't know about her medical diagnosis or anything like that. I know that she suffered a head in jury, I know that she was off work for quite some time. When she came back I believe it was on a part-time basis for a little while.

Q. (BY MR. SCHOPPE) Are you aware of whether there was an incident report prepared for that incident?

A. I'm sure there was an incident report done for the restraint on the juvenile. But as far as Ms. Payne's injury, if that's what you're asking, those are not incident reports. When an employee gets hurt, assaulted, whatever, there is an employee accident form, and that's completed by the employee and their supervisor. I see those as the superintendent, and they are sent to an HR officer in St. Anthony, Idaho, Lisa Fausett, where Lisa keeps all of those records in case there is workmen comp claims.

Q. In the course of recording an incident report involving a violent assault by a juvenile or a violent acting out, whatever you'd call that, are injuries to staff typically noted?

A. It might be noted, but it's not going to go into depth, because the incident report is regarding the juvenile and what the juvenile did. The incident report would include any witnesses or it would be just the

facts about the incident regarding the juvenile.

Q. Do you know if you reviewed that particular incident report?

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A. I don't recall.

Q. As a matter of course did you review all incident reports?

A. Yes, sir. In fact, they were not -- there were several processes. An IR was written by an employee, it was reviewed by the employee's supervisor, following that it was reviewed by a unit manager, if there was one, then it would come to me as the superintendent. I would read it and sign off on it and it was a done deal.

Q. I forget how you put it exactly earlier when you said you had moved Laura Roters into the spot left by Tom Knoff; is that how you put it or how you would put it?

A. Well, I wouldn't call it Tom Knoff's spot. I needed someone down there in O&A that was going to be able to help and support the staff. And she was, and I still believe, the best candidate to go down there to do

Q. Was that a promotion?

A. No.

Q. Did she receive an increase in pay or anything

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like that for that?

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A. No.

Q. Have you ever told anyone that Laura Roters was sent to clean house in O&A?

A. I don't recall saying anything like that, okay. That's not what I sent Laura Roters down there to do. I don't recall saying that.

Q. Was it your decision to move Laura Roters into that position?

A. It was a decision based on advice that I received from the Director, from legal, from HR, and from Frank Riley.

Q. Was there anyone else that was considered for that position?

A. No, sir.

Q. Was that position posted as available for transfer or anything like that?

A. You keep saying "position" and I'm getting confused. Laura Roters was a unit manager in Choices and Solutions. Tom Knoff had been terminated. Therefore, there was no one down there in a supervisory role. It was a collective decision that Laura Roters would be the most appropriate person to send to O&A to support and help the staff. That did not leave Choices and Solutions uncovered, because Choices and Solutions

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already had supervisors. Follow me? **Q.** I'm trying to.

A. You are?

Q. I am.

A. In other words --

Q. I'm only a lawyer though.

A. -- there was no supervision once Tom was terminated in O&A. Somebody needed to go down there in a supervisory role. I moved Laura. I did not, by moving Laura, I did not leave Choices and Solutions without supervision because they already had it.

Q. Did her title change?

A. No.

Q. She is still a unit manager but in a different place?

A. Right.

Q. There was no unit manager that replaced her where she had been?

A. Let me think. I don't remember. You know, a year of being gone, I just, I don't recall if we reclassed for that other unit manager position. I just don't recall.

**Q.** The one she left or the one she went to?

A. No, the one that had been -- I don't know. I'm sorry, I just...

45 (Pages 177 to 180)

	Page 181		Page 182
1	Q. You don't have to apologize for anything.	1	spot, whether it's a position or not, should be made
2	Had you ever made that sort of a transfer or	2	available to applicants?
3	organizational restructuring before?	3	A. There had not been any discussion about that.
4	A. You mean like move somebody from one area to	4	Q. Do you know if there is any policy or anything
5	another?	5	that would have required that to have been the case?
6	Q. Along those lines, like moving a unit manager	6	MR. COLLAER: Objection; calls for a legal
7	from one area to another?	7	conclusion. Go ahead if you know.
8	A. I don't recall doing it before. But I mean,	8	THE WITNESS: I don't know.
9	it's always been an option for supervisors.	9	Q. (BY MR. SCHOPPE) You were responsible for the
10	Q. Among the group that selected Ms. Roters for	10	policy within the Department though; right?
11	the position, who was the group?	11	MR. COLLAER: Are you talking about internal
12	MR. COLLAER: Objection; misstates her	12	policies?
13	testimony. She has told you she wasn't selected for	13	MR. SCHOPPE: For making sure that policies
14	anything; she was already a unit manager.	14	are followed.
15	THE WITNESS: To move her?	15	MR. COLLAER: Again, you're talking about
16	Q. (BY MR. SCHOPPE) To move her, yes.	16	internal policies.
17	A. I thought I already answered that. I met with	17	MR. SCHOPPE: It can be anything from law to
18	the Director, Frank Riley, Nancy Bishop, Julie Cloud	18	internal policies.
19	following Tom's termination and it was a collective	19	THE WITNESS: Internal policies can be changed
20	decision that the best candidate to move to O&A to help	20	by the Director.
21	O&A was Laura Roters.	21	Q. (BY MR. SCHOPPE) How can that happen; is
22	Q. Was there any consideration given to any other	22	there a process by which that occurs?
23	candidates, any other employees?	23	A. She gives out a directive.
24	A. I can't recall.	24	Q. Was that the case in this instance where
25	Q. Was there any discussion as to whether the	25	Ms. Roters was moved?
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	Page 183		Page 184
1	A. I think I've already answered that question.	1	distributed and comments are invited and things like
2	It was a collective decision.	2	that.
3	Q. I understand. You did say that, but what I'm	3	A. You're talking about internal policy.
4	asking is: Was there a directive of the kind that you	4	Q. I understand that.
5	just mentioned that was made in connection with	5	You described that process earlier. So I'm
6	Ms. Roters' movement into that position, into that new	6	asking you instances in which the Director can change
7	area?	7	policy with a directive, are you talking about those
8	A. Did it violate some policy?	8	kind of policies?
9	Q. No.	9	A. Internal policies, yes.
10	MR. COLLAER: Can you read his question back.	10	Q. Is there a process by which that works or is
11	That's what you need to answer.	11	it simply the Director's discretion to do so, as far as
12	(Record read back.)	12	you know?
13	THE WITNESS: A directive?	13	A. It's the Director's decision.
14	MR. COLLAER: Can you define "directive."	14	Q. Is there any kind of criteria or standard by
15	Q. (BY MR. SCHOPPE) I think actually it's a word	15	which those decisions are made, as far as you know?
16	you had used, the director can change policy.	16	A. Not so far as I know.
17	A. And send out a directive.	17	Q. In the time that you were the superintendent
18	Q. Okay.	18	of the facility, are you aware of other instances in
19	A. But the move of Ms. Roters from Choices and	19	which policies were changed by directive of the
20	Solutions to O&A, there was no directive given.	20	Director?
21	Q. In what instances can the Director change	21	A. I don't recall. I can't.
22	policy by directive?	22	Q. Do you think there might have been or do you
23	A. That would depend.	23	think there were none?
24	Q. On what? Earlier you had testified about a	24	MR. COLLAER: Objection; it's been asked and
25	process by which policies are promulgated and	25	answered. If you remember, you can
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Page 185 Page 186 THE WITNESS: I don't remember. 1 MR. SCHOPPE: Can you reread that, please. 2 2 Q. (BY MR. SCHOPPE) Does that authority extend (Record read back.) 3 THE WITNESS: Cross-training would have been a 3 to application of state or federal law within the 4 4 facility? decision made by the appropriate supervisor. Q. (BY MR. SCHOPPE) Specifically in the context 5 MR. COLLAER: Objection; calls for a legal 5 6 conclusion. If you understand the question you can go б of staff security officers, and specifically Shane 7 7 Penrod, in January of 2012 do you remember Shane Penrod ahead and answer. 8 8 THE WITNESS: We don't have the authority to being reassigned to what they call the graveyard shift? 9 change state or federal law. 9 A. Yes, sir. 10 Q. (BY MR. SCHOPPE) Were there any directives 10 **Q.** What is the graveyard shift? ever issued, that you're aware of, that affected how the 11 11 A. 10:00 to 6:00 or -- there's a couple of 12 Department actually complied with state or federal law? 12 different. There's a 10:00 to 6:00, there's a 12:00 to 13 MR. COLLAER: Object to the form of the 13 8:00. But it's nights while the kids are sleeping. 14 question; it's vague. If you can understand that, go 14 Q. You do recall that Mr. Penrod was reassigned 15 ahead. 15 to that shift at that point in time? 16 THE WITNESS: I don't. 16 A. Yes, sir. 17 Q. (BY MR. SCHOPPE) Are you aware of any 17 **Q.** Did you have any input into that reassignment? 18 instances in which the Department should have done 18 **A.** Did I what? 19 something in the context of PREA reporting that it 19 **Q.** Have any input into that reassignment? 20 didn't because of a directive from the Director? 20 A. No, I didn't. 21 A. I'm not aware of that. 21 Q. Whose decision was that? 22 Q. Was there any kind of a six-month mandatory 22 A. His supervisors. 23 cross-training program for staff security officers in 23 **O.** Who was that at the time? 24 place at the beginning of 2012? 24 A. Julie McCormick. 25 A. Repeat that question. 25 Q. Did she ever discuss that reassignment with

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you?

A. She told me she was moving him to nights.

Q. Did she tell you why?

A. I don't recall.

Q. Did she tell you whether it was for disciplinary reasons?

A. No.

**Q.** Did you discuss a cross-training program of any kind with her?

A. I want to say I recall something being said about other exposure, but I can't be certain.

**Q.** I didn't catch that. Other exposure, is that what you meant?

**A.** Yes, like being exposed to a different shift and that kind of thing.

**Q.** Was this something that was to be applied to all staff security officers, as far as you knew?

A. Again, about the only answer I can give you is that it was the supervisor's responsibility to provide the coverage with their staff. It was the supervisor's decision whether you're going to work the day shift, the evening shift or the night shift.

**Q.** Are there any criteria by which those assignments are made?

A. "Criteria"?

- 1 Q. Seniority, good behavior, anything like that?
  - **A.** Not that I'm aware of.
  - **Q.** Even to distinguish between policy and actual practice, are decisions like that typically made on a seniority basis?
  - A. I can't answer that. I don't know.
    - Q. You don't know. Did you --
  - **A.** Again, it was the supervisor's responsibility to cover the shifts with adequate staff.
    - Q. Who did the supervisor report to?
    - **A.** Well, in Julie McCormick's case she answered to me.
    - **Q.** Were there any rules of any kind or was it just whatever the supervisor wanted?
    - **A.** There weren't any rules. It was not what the -- it was the responsibility of the supervisor to assign the staff.
    - **Q.** Did Mr. Penrod come to you with concerns or complaints about his reassignment?
    - **A.** I don't recall Shane coming to me. What I do recall is that Shane went to human resources, I believe. But I honestly don't recall him coming to me.
    - **Q.** Do you understand what he went to human resources for?
      - A. I understood it was a problem solving.

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Page 189 1 A. I had heard that. 1 Q. Okay. 2 2 A. That's all I know.

- Q. In the problem-solving process, would that be typical for a staff security officer with a problem with a supervising staff security officer to not go directly to you but rather to human resources?
- A. They would quite often go to human resources when they wanted to do a problem solving.
- Q. Was there a reason they didn't go to you with that?
- A. Well, I'm not trained in the problem solving. I know of it, but our HR people are trained, they know how to facilitate that.
- Q. So you don't have a real role there unless you are part of the problem to be solved?
  - A. Right.
- 17 Q. Okay.

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- 18 A. I hate to ask.
- 19 Q. Do you need a break?
- 20 A. Absolutely.
- (Recess taken from 3:50 to 4:11 p.m.) 21
  - Q. (BY MR. SCHOPPE) Looking back at the time card fraud, did anyone ever report to you that either of the Rohrbachs were not working all the time that they claimed?

- Q. Who did you hear that from?
- A. Rumor. I can't recall.
  - **Q.** Did you look into that?
  - A. Well, first of all, I didn't need to look into

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Mrs. Rohrbach's time, because Mrs. Rohrbach reported to the Director, Sharon. I was Dave's supervisor and I signed Dave's time sheets. Dave and his wife had disabilities, both of them did, and all that I did was work to accommodate that disability, okay.

So did Dave work every day eight full hours? Some days, no, sir. But when he didn't, he always coded it to his accrued leave.

- Q. Was that an accommodation reached with the involvement of human resources at all or was that just your discretion?
- A. I can't remember if human resources was involved. I know there was discussion that I had with the Director. Both Sharon and I valued the Rohrbachs' expertise. Between the two of them I think they have something like 50-some-odd years experience working with juveniles. And quite honestly, I wanted to keep Dave at Nampa as long as I could.
  - **Q.** Why did he leave?
  - A. Health. He just -- the first health issue

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- following hernia surgery, he was throwing blood clots. I was actually with him at the hospital. He actually died on the table. They were able to bring him back. I think it was a year or two later he started having problems with his leg. He went to specialists, they found a tumor that was wrapped around his spine. He underwent surgery to remove the tumor. The surgery caused some damage to his bladder. And following that his doctor -- Dave just couldn't get around and his doctor prescribed a scooter.
- Q. Going back to your time card fraud issues, anybody ever tell you or did you ever hear that Debbie Siegel was not working for all the time she had claimed or was being paid for?
- A. I don't recall that. But again, Debbie Siegel worked out of my facility for a while. But I didn't supervise Debbie, I didn't know what arrangements she had with her supervisor. I know Debbie was out a lot when her husband was dying of cancer. That's all I
- 21 Q. How about Debbie Day?
  - A. Who.
- 23 Q. Debbie Day?
  - A. Deborah Day?
  - Q. Sure, yes.

A. Deborah Day worked at headquarters, so I don't know anything about Deborah Day.

Q. How about Lamark Judkins?

A. Lamark Judkins, when he was promoted to PbS training coordinator I supervised Lamark. Any time Lamark wanted time off, if I could approve it I would, he would charge it to his accrued leave. If Lamark was going to be out sick or in late or whatever, he always notified me.

**Q.** How about Maria Ferrara?

A. Well, again, I didn't supervise her, so I don't know.

- Q. Who did supervise her?
- A. Estela Cabrera.
- Q. Speaking of Estela, are you aware of or did you ever hear or witness any statements concerning Jo McKinney's age being made by anybody in the office that Jo McKinney works in?
- A. You know, sir, after this lawsuit came out and I heard that, I never, I never heard the word "retirement" and "Jo McKinney" associated together.
  - Q. How about "old lady" or anything like that?
- A. Did I ever hear that? I didn't hear that, but I'm going to be honest and tell you that I gave her a birthday card one time that was one of those funny cards

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about an old lady or something. But I just thought it was -- anyway.

- **Q.** Were you aware of any hostility between Jo and Ms. Ferrara or Estela Cabrera or anyone else at the office?
- A. What I remember, what I recall, Jo McKinney went through a problem solving with Estela several years ago, and that was several years ago because the HR officer that helped them with that was Crystal Morales, and Crystal hasn't been with our department for many years.

And following that problem solving as Estela's supervisor, I would check in with HR, I would check in with Estela. And as far as I was being told, whatever the issue was that Jo had with Estela had been resolved, it had gotten better.

Now, it's common knowledge that there is a lot of distention amongst a lot of the office specialists. I know Estela tried to do everything she could to help them get along, if you will, but there were plenty of incidents where Maria Ferrara, Jo McKinney -- what was the other lady's name?

- Q. Is there a Bobbi -
- **A.** She supported District 3. I could see her face, but I can't think of her name. Anyway, they would

woog from time to time.

- Q. Is that a Tennessee thing?
- A. Yeah. Not get along.
- **Q.** Could that have been Bobbi Rogers that you're thinking of or someone else?
  - A. No.
  - Q. It's okay. Certainly don't hit yourself.
- A. It just won't come to me.
  - Q. Is there any policy concerning personal businesses or business matters in the workplace, for example, Jo McKinney does tattoos, I understand, outside?
  - A. There is a bulletin board, a specific bulletin board, where staff can post if they're selling their teepee or they're doing whatever. But as far as like going door to door during business hours, no, it has to be on a break. I might go out in the parking lot and show you the birdhouses that I'm working on.
  - Q. Did you ever make a statement to anyone in the presence of Jo McKinney or near her to the effect that Shane Penrod would never work day shift again?
    - **A.** I don't recall saying that around anybody.
  - **Q.** Did you ever discuss Shane Penrod's reassignment with Mark Freckleton after he became the supervising staff security officer?

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- A. Only to the extent that Shane was upset, he had filed a problem solving, that kind of thing. I just shared with Mark what little bit I could. Because Ms. McCormick was terminated and I think for two weeks I acted as the safety and security supervisor before Mark came to me and asked to let him take the job back on.
- Q. I may have gotten the statement wrong earlier. Did you ever make a statement in front of Jo McKinney to the effect that Shane Penrod would work graveyard shift or he would have to find another job?
- **A.** Again, sir, I don't recall making that kind of comment around Jo McKinney. And I don't know why Jo McKinney and I would be talking about Shane Penrod.
- **Q.** It wasn't necessarily in a conversation with her, but near her. Did you say that to anyone at all or anything like that?
  - A. Not that I recall.
- **Q.** In discussing Shane's shift assignment on the graveyard shift, did Mr. Freckleton discuss with you the prospect of resigning Shane to another shift, the day shift?
  - A. No, he didn't.
- Q. He wasn't seeking permission to do that or anything?
  - A. He didn't have to; he was the supervisor.

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- Q. It was his call?
- **A.** Yes.
  - Q. Just as it had been Julie McCormick's call?
  - A. Yes.
  - Q. Did you tell him that?
  - A. Who?
  - Q. Freckleton.
    - **A.** Probably. I think a better answer would be I met with Mark as one of my supervisors, a person I was going to be supervising, and I let him know what my expectations were of him.
    - **Q.** Speaking of expectations, is there any kind of policy or practice by which particular employees may have expectations that are unique to them written out for them?
    - MR. COLLAER: Object to the form of the question; it's vague. If you know what he's talking about.

THE WITNESS: I don't know what you're talking about.

- **Q.** (BY MR. SCHOPPE) For any given employee, can a supervisor issue a set of written expectations for that particular employee?
  - MR. COLLAER: Same objection, it's vague and calls for speculation. If you know what he's talking

Page 198 Page 197 1 assistance to review it and to help guide me. 1 about, go ahead. 2 2 Q. Are you aware of whether Julie McCormick THE WITNESS: If that's what the supervisor 3 felt was necessary and appropriate, then by all means. 3 issued the same set of unique expectations for 4 Q. (BY MR. SCHOPPE) Are you aware of whether 4 Ms. Ledford? 5 Summer Wade, who preceded Julie McCormick as a 5 A. I don't know if they were the same set 6 6 supervising staff security officer, she issued because, like I've already said, I didn't see any 7 particularized expectations for Rhonda Ledford? 7 expectations that were drawn up by Ms. Wade. I did 8 A. I don't remember special expectations. I just 8 receive a copy of the expectations that were drawn up 9 remember there seemed to be a lot of discord between 9 for Rhonda Ledford by Julie McCormick with the 10 Ms. Wade and Ms. Ledford. 10 assistance of HR, I believe. 11 **Q.** Do you know why that was? 11 **Q.** Do you know who in HR? A. The report I was getting from my staff, Summer 12 12 A. I'm not sure. 13 Wade, is that she was attempting to address issues with 13 Q. How about with respect to Mark Freckleton, are 14 Ms. Ledford regarding performance, overtime. I forget 14 you aware of any expectations that he drew up for 15 what else. But there were issues. 15 Ms. Ledford? 16 Q. Are you aware of whether Ms. Wade did, in 16 A. I'm not aware. 17 fact, issue specific expectations that were unique to 17 Q. Do you know whether he was instructed to do 18 Ms. Ledford? 18 that by anyone in human resources? 19 A. I don't know. 19 MR. COLLAER: Object to the form of the 20 Q. Do you know if human resources ever gets 20 question; she said she doesn't even know if the 21 involved in that process? 21 expectations, if they exist or not. 22 **A.** Human resource may or may not. It depends 22 THE WITNESS: I'm not aware. 23 upon if the supervisor seeks their assistance. I know 23 Q. (BY MR. SCHOPPE) Well, you're talking about 24 over the years when I would work on a developmental plan 24 expectations. 25 for an employee or something, I would go to HR for 25 MR. SCHOPPE: And please refrain from speaking Page 200 Page 199 1 objections. An objection is fine. 1 **Q.** What did you tell Mark about Rhonda Ledford? 2 2 A. Well, I don't know -- other than the issues Q. (BY MR. SCHOPPE) But actually, my question is 3 3 about are you aware of whether human resources and problems that Julie had had, I don't recall having 4 4 instructed him to do that? any full-blown conversation with Mark Freckleton about 5 5 MR. COLLAER: Same objection. Rhonda Ledford. Mark Freckleton had been the safety and 6 Q. (BY MR. SCHOPPE) Not whether he did it or 6 security supervisor, he was the first one at our 7 7 facility, and I believe he had supervised Rhonda many 8 8 years ago before I became superintendent. So you know, A. I'm not aware. 9 9 Q. You didn't instruct him to do that? he knew Rhonda. By the time Mark became the safety and 10 A. Who? 10 security supervisor, the whistle-blower lawsuit had 11 Q. You didn't instruct him to do that? 11 already come out. 12 12 Q. Prior to the whistle-blower lawsuit being **A.** To do what? 13 13 Q. To create special expectations for Rhonda filed, let's go back to 2010, was there any monitoring 14 14 of Rhonda Ledford taking place that you would regard as 15 15 unusual with respect to other staff security officers? A. All I did was make him aware of the special expectations that Julie McCormick had drawn up. 16 16 MR. COLLAER: Objection; vague. 17 17 THE WITNESS: In 2010? Q. How did that conversation go? If it was a 18 conversation. Was it an e-mail or something? 18 MR. COLLAER: Could you identify or describe 19 19 A. I don't remember. Again, he was taking over what you mean by "monitoring." 20 20 Q. (BY MR. SCHOPPE) Watching her, monitoring her as the new safety and security supervisor, and I did my 21 best to share with Mark what I knew. At the time that 21 activities, making any reports concerning what she was 22 Julie was terminated, I know I testified earlier, there 22 doing, who she was talking to. 23 23 A. In 2010? were a number of employee appraisals that were overdue. 24 24 And I attempted to help Mark in completing some of Q. From 2010 all the way up to filing of the 25 those, because there were quite a few. 25 whistle-blower lawsuit.

Page 202 Page 201 didn't go by that I didn't get a report about what A. Not prior to, that I'm aware of, that I can 1 1 2 2 Ms. Ledford was doing or what Ms. Reyna was doing or, recall. But after the lawsuit came out, it was 3 requested of me to not just watch Rhonda, but keep my 3 you know. And again, I just forwarded that information 4 on, as I was asked to do. 4 eyes and ears open for fear of possible retaliation. 5 And I did not want that happening. 5 Q. When was that, what time frame are you talking 6 6 Q. Who asked you to do that? about; after the lawsuit was filed? 7 A. Legal, HR, the Director. 7 A. Yeah. Way after. Q. What do you mean about retaliation, 8 8 **O.** How about before that? 9 retaliation against who? 9 A. Not that I'm aware of. 10 A. That somebody would say or do something to one 10 Q. How about with respect to e-mail, are 11 of the Plaintiffs that was not appropriate, was not 11 employees' e-mails monitored at the Department? 12 right. 12 A. Monitored? 13 Q. All right. 13 Q. Yes. Was anybody looking at it? 14 A. And I was also asked to let HR and legal know 14 A. It's my understanding that you are using a if I did hear anything or have any issues or concerns. 15 State computer and it's State property, and so if there 15 16 Q. Were the Plaintiffs monitored after they filed 16 was cause, I'm sure that they could look. 17 the lawsuit in terms of who they were speaking to? 17 O. What cause would there be? A. I don't know what you mean by "monitored." I 18 18 A. Something inappropriate. I know that -- yeah, 19 don't know. 19 that's the best example I can give you, something 20 Q. Did you ever report to anyone in human 20 inappropriate. 21 resources or to the Director that Ms. Ledford was 21 Q. How about in the context of the filing of this 22 speaking with other employees like Addison Fordham, for 22 lawsuit, is that something that would warrant monitoring 23 23 the Plaintiffs' e-mails? A. I believe I testified earlier that I had a lot 24 24 MR. COLLAER: You mean use the State computer 25 of angry and upset staff. And I don't think a day 25 system? Page 203 Page 204 1 MR. SCHOPPE: Yes. 1 A. Who? 2 Q. Did you know what the interruptions were Q. (BY MR. SCHOPPE) In other words, did anybody 2 3 start watching what the Plaintiffs were doing on e-mail 3 about, what they were talking about? 4 after the lawsuit was filed, as far as you know? 4 5 A. Not that I'm aware. 5 Q. Do you have any reason to believe they weren't 6 Q. Any records start being kept about the 6 discussing ordinary work facility-oriented issues? 7 Plaintiffs, any of them, as far as you know? 7 A. I wouldn't know. 8 A. Records kept? 8 Q. Did you ever tell anyone that Rhonda had 9 Q. Right. Records that had not been kept before 9 problems and was not held in high regard at the 10 about who they were speaking with or things they might 10 facility? be saying or things like that? 11 11 A. Did I tell anyone Rhonda had problems? .12 A. Not that I know of. 12 Q. And was not held in high regard at the 13 Q. Were they monitored on video or anything like 13 facility. 14 14 A. I don't recall saying that. 15 A. When I would get my reports from staff, there Q. Was Lisa Littlefield another of the O&A staff 15 was one or two occasions that I watched because I was that you considered to be challenging or belligerent 16 16 17 being told that there was a steady stream of Plaintiffs 17 with Laura Roters? going into Ms. Ledford's office. At the time, 18 18 A. I don't recall hearing that. 19 Ms. Ledford had been assigned a new task and it wasn't 19 Q. Did Ms. Littlefield ever suggest to you her 20 going as well as I had hoped it would. And her 20 shifts were being changed in retaliation for complaints 21 supervisor and I discussed the possibility that maybe 21 about Ms. Roters? 22 the interruptions were possibly responsible for some of 22 A. I don't recall that. 23 23 the problems. Q. Did Ms. Littlefield ever raise concerns with 24 Q. Did you know what the interruptions were 24 you about Ms. Roters' qualifications to be in her 25 about? 25 position?

Page 206 Page 205 1 A. I don't recall that. 1 issues while his supervisor was out on FML. One of them 2 Q. Have you ever expressed any kind of preference 2 was regarding inappropriate comments in front of 3 3 against hiring veterans for positions at the Department? juveniles to a teacher. Another time it was about his 4 A. No. sir. 4 failing to follow the schedule that had been set up for 5 5 **Q.** Has Director Harrigfeld? him to pick up appropriate juveniles to help him with 6 A. No, sir. 6 some custodial services within the facility. 7 Q. Did you ever hear Julie McCormick indicate 7 Q. Do you know who created that schedule? 8 that candidate lists for positions at the Department 8 A. That was developed between education and 9 were top-heavy with veterans or correctional officers? 9 Mr. de Knijf, and I can't remember who else. But I know 10 A. I don't recall that. 10 those two people were involved in it. 11 Q. You don't recall her indicating that there was 11 Q. Okay. a preference against hiring veterans at the facility? 12 12 A. It may have been Richard Duke, who was the 13 A. No, sir. 13 principal, the school principal at the time. Q. Is that to say that it didn't happen or you 14 14 MR. SCHOPPE: I have a document to share with 15 don't recall? 15 you. Let's mark this document. 16 MR. COLLAER: Again, you're asking if she 16 (Exhibit 137 marked.) 17 knows if Julie McCormick made comments like that? 17 Q. (BY MR. SCHOPPE) If you could let me know 18 MR. SCHOPPE: Yes. 18 what that document is. 19 THE WITNESS: I don't recall Ms. McCormick 19 A. Yes, sir, I recall what that's about. I had 20 making that comment. 20 received several complaints from various staff about 21 Q. (BY MR. SCHOPPE) Or anybody else? 21 receiving phone calls to join in with the lawsuit and I 22 A. Not that I'm aware of. 22 was simply reporting what I was asked to report. 23 Q. Are you aware of any particular 23 **Q.** That was in June of 2011? 24 disciplinary issues with respect to Tom de Knijf? 24 A. Yes. 25 A. Yes, sir. I know I had to handle a couple of 25 Q. What lawsuit was that? Page 207 Page 208 1 A. I believe it's the whistle-blower, what I 1 and Ms. Ledford had contacted Mr. Rich and told him that 2 recall. 2 she had heard that she was going to be moved and that if 3 Q. I'll represent to you that wasn't filed until 3 they tried to do that, that she would file suit, a 4 4 June of 2012, a year after this e-mail. lawsuit. 5 5 Q. Who had been told that? A. Well, then I better retract what I said, 6 6 because I really can't remember what this was about. A. O'Neal Rich. Q. And he said Rhonda Ledford had said that? 7 Q. Was there a reason you were watching or 7 8 8 gathering information about who Rhonda Ledford was A. Yes, that Rhonda had called him and said that. 9 9 Q. That if she would be transferred to night speaking with at that time? 10 10 shift she would file a lawsuit? A. I don't recall. I tried. 11 Q. Was there a reason you were sending this 11 A. Yes. 12 information to Julie Cloud? 12 Q. Did you have some reason to be concerned with 13 A. I don't recall. 13 who Rhonda was speaking with at that time? 14 1 4 Q. Do you recall how you gathered that A. I can't answer that because I can't remember 15 information? 15 what this is about. So I just can't. 16 Q. Did Julie Cloud ever say to you either in 16 **A.** No, sir, I don't. 17 Q. Do you know what she was speaking about with 17 writing or verbally that Rhonda Ledford keeps things 18 Gracie Reyna, Addison Fordham or with Tom Knoff? 18 stirred up? 19 A. I do not. 19 A. Did Julie Cloud say that? 20 20 Q. Do you know what she spoke about with O'Neal O. Yes. 21 21 A. Or write that? Not that I recall. 22 22 A. The only thing I know that she spoke to O'Neal Q. Do you know if anybody else did? 23 Rich about was a report that he made to me that he had 23 A. I heard it. Now you're going to ask me from 24 24 gotten a call from Ms. Ledford, the supervisor was who. I don't know. I don't remember, but I heard it. 25 25 looking at moving some of the staff to the night shift Q. Do you recall if you heard it from anyone in

Page 209 1 1 management versus more rank and file staff? 2 2 A. What I recall is rank and file staff. 3 **Q.** But nobody in particular? 3 A. Again, my answer's got to be that it was 4 4 5 5 constant. 6 6 Q. What was it that she was keeping stirred up? 7 7 A. I don't remember. 8 Q. Did anyone, including Julie Cloud, ever 8 9 9 suggest that Rhonda was gossiping with anyone? 10 A. I heard that. 10 11 Q. Who did you hear that from? 11 12 12 A. All I can say is I heard it. 13 Q. You don't know who it was from though? 13 14 A. No. 14 15 Q. Did you hear what she was gossiping about? 15 16 16 A. I can't recall. 17 17 Q. Did you know at the time? 18 A. No, because generally the superintendent was 18 19 the last to hear the gossip. 19 20 Q. Did you take that to be a negative thing? 20 21 21 A. What, that I was the last to hear? 22 22 Q. No, sorry. Reports of gossip. 23 A. Did I consider gossip negative? 23 24 Q. Or reports of gossip. 24 25 A. It wasn't appropriate at work. 25

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Q. What was gossip, what did you consider gossip? A. People having an affair or this going on or

that going on. Q. Did you know if Rhonda was discussing those

things with people? A. I don't recall.

Q. So you don't know one way or the other what she was talking about with anyone?

A. No.

Q. Do you recall any reason for which Ms. Cloud was concerned with watching Rhonda?

A. I know that Julie McCormick had gone to Julie Cloud about Rhonda. I know that Julie Cloud, I believe it was, looked into the time sheet business or the overtime or something like that. I just can remember. I'm sorry. I can't remember.

Q. Again, you don't have to apologize, just do your best.

Why did you retire from the Department?

A. Why?

Q. Yes.

A. Well, a couple of reasons, to be honest. I had been talking about retirement for several years, my husband retired three years ago. I had planned to retire in 2011, but because the Rohrbachs left as they

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did, I didn't want to walk away from the facility quite yet. The Director and I talked again about my retirement. We built a home and it's in Grangeville, it's not in Boise, and so I want to go.

Q. At the time the Rohrbachs left, was there any investigation of any kind into their time card, time reporting or anything like that?

A. You know, I can't say for sure, but it seems to me I heard that somebody had looked into it, but I can't remember who that was.

**Q.** Do you remember who you heard that from?

A. No, I can't remember. But I remember hearing something about it. And there was no report that came back to me.

Q. Did the lawsuit have any impact on your decision to retire?

A. My decision?

Q. Yes. A. No. In fact, I almost wrecked when Rolan Barris [ph] called me on the telephone wanting to know if I was being fired. But I would be less than honest to tell you, if I didn't tell you that that lawsuit was taking its toll on me as a superintendent. That lawsuit was dividing my facility and my staff. It was stressful day in and day out.

Q. Had anybody told you they thought your facility was divided before the lawsuit?

A. I don't recall hearing that.

**Q.** What do you mean when you say "divided"?

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**A.** There were people siding with the Plaintiffs and there were people siding over here. It was just -and one of my other concerns was that the focus seemed to be on the lawsuit and I was worried that the focus needed to be on the kids and the program. It just took a toll on me.

Q. Who sided with the Plaintiffs, as far as you know?

A. I don't know.

Q. Did you have a perception at the time of who was on which side?

**A.** Not really.

Q. Did anybody tell you one way or the other?

A. No.

Q. I just want you to look at some things, we're not going to mark them as exhibits. These are Defendants' Answers, Objections and Responses to the

22 Plaintiffs' Request for Admissions, Set 1 to the

23 Defendants. The other document here is Defendants'

24 Answers to Plaintiffs' First Set of Interrogatories.

And the other set, just ignore the front matter and the

53 (Pages 209 to 212)

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Page 213 1 A. No, sir. 1 fax cover sheet, is Defendant' Responses to Plaintiffs' 2 2 Request For Production of Documents and Tangible Things, Q. If you would take a look at this, it's a 3 3 Set I. request for admissions, and look at Nos. 22 and 23, 4 4 please -- no, I'm sorry, 23 and 24, please. If you could just take a look at those. You 5 can go ahead and take a look at them and let me know if 5 6 6 you have ever seen these. that? 7 MR. COLLAER: I think she testified earlier 7 8 8 that she hasn't. She had no involvement. 9 9 MR. SCHOPPE: She hasn't actually looked at 10 10 saw that. the documents. 11 11 THE WITNESS: (Reviewing documents.) 12 12 Q. (BY MR. SCHOPPE) Generally speaking, those please. 13 13 were Defendants' responses to questions essentially 14 posed by the Plaintiffs in this lawsuit. 14 15 15 **A.** I can't recall seeing this one for sure.

A. I don't recall seeing that. Q. That is the responses to the request for

production of documents and tangible things. A. (Reviewing document.) No.

Q. What is that one, the interrogatories?

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**Q.** That is "no" for the request for admissions? Okay.

Did you do anything to try and find any documents that might have been requested for the Plaintiffs; did anybody ask you to do that?

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MR. COLLAER: Do you have another copy of MR. SCHOPPE: No, I'm sorry, I don't. I wasn't offering it as an exhibit. THE WITNESS: (Reviewing document.) I never Q. (BY MR. SCHOPPE) Can you read that aloud, A. "Please admit that Defendant Betty Grimm allowed Dr. Richard Pines to visit Juvenile CM at JCC-Nampa even after Grimm became aware that allegations 16 of lewd conduct involving minors had been made against 17 Pines." And that's not true. 18 Q. Now, is that the answer that you gave, did you 19 supply the answers there? 20 A. My response says "Denied." So where did that 21 response come from? 22 Q. I don't know. That is something to ask your 23 attorney. But I need you to take another quick look at 24 that, please. Take another look at 36, please. Read 25 that aloud. Page 216

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A. "Please admit that Defendant Betty Grimm personally gave recreational spending cash to Juvenile KL in violation of IDJC policy." Response: "Defendants object to Request For Admission No. 36 on the basis that it is ambiguous as to time and fails to specifically identify the juvenile such that the request can be fairly admitted or denied. Subject to and without waiving said objection, Defendant Betty Grimm denies the requested admission."

Q. You did give cash, right, as you testified earlier?

A. Yes, once.

Q. So that is not your answer; you didn't give that answer?

MR. COLLAER: You have to look at the actual request that was provided, in the context of how this is posed.

THE WITNESS: I don't understand, Phil. I just don't, I'm sorry.

MR. COLLAER: Your testimony stands for

Q. (BY MR. SCHOPPE) That's fine.

23 So that's not an answer you supplied to 24

A. No, sir, because I did give him money. I told

you that and I told the Director.

MR. SCHOPPE: I just need about two minutes to consolidate everything and wrap up, then I think we should be done, as far as I'm concerned.

(Recess taken from 4:55 to 4:57 p.m.)

Q. (BY MR. SCHOPPE) You testified a few times today you just didn't recall certain things, like with the e-mail, Exhibit 137 we looked at. Do you have any memory problems that are out of the ordinary, any kind of medical condition or anything like that that affects your memory?

A. No, sir, not that I'm aware. But, you know, I've been retired now for about almost a year. I've had my focus elsewhere. I have no longer had to be concerned or worried about JCC-Nampa, its staff, and the kids. And I've been as honest as I know how to be.

Q. Yes. I don't mean to question that. I just want to make sure that any time you said you don't recall, whether it's any kind of a medical or psychiatric or psychological condition.

A. Not that I'm aware of. Not yet anyway.

Q. Anything you testified about today that you'd like to change or modify while it's in your head?

A. Not that I recall.

MR. SCHOPPE: Okay, I think I'm done.

	Page 217		Page 218
1 <b>N</b>	IR. COLLAER: No questions.	1	CERTIFICATE OF WITNESS
	Ve would like to read and sign.	2	I, BETTY GRIMM, being first duly sworn, depose
	1R. SCHOPPE: There is one thing. I do want	3	and say:
4 to keep	this open to deal with any questions that may	4	That I am the witness named in the foregoing
	om the disks.	5	deposition, consisting of pages 1 through 220; that I
6 <b>N</b>	1R. COLLAER: That's fine.	6	have read said deposition and know the contents thereof;
7 <b>N</b>	IR. SCHOPPE: And I do still have some time	7	that the questions contained therein were propounded to
8 balance	e actually, we calculated up the break times and	8	me; and that the answers contained therein are true and
_	like that. But I don't think it's going to be of	9	correct, except for any changes that I may have listed
10 concer		10	on the Change Sheet attached hereto:
11 <b>B</b>	out that's it. Thank you all. Thank you very	11	DATED this day of, 20
much.		12	
	Deposition adjourned at 4:58 p.m.)	13	
	Signature requested.)	14	
15		15	BETTY GRIMM
16		16	
17		17	SUBSCRIBED AND SWORN to before me this day
18		18	of ,20
19   20		19	
21		20	NAME OF NOTABLE PARTIES
22		21	NAME OF NOTARY PUBLIC
23		22	NOTARY PUBLIC FOR
24		23	RESIDING AT
25		25	MY COMMISSION EXPIRES
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2 PageL	Page 219 RRATA SHEET FOR BETTY GRIMM ine Reason for Change	1 2	REPORTER'S CERTIFICATE
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